

Statistical Summary of Bay Area Transit Operators

Fiscal Years 2000–01 through 2004–05

January 2006, Revised



METROPOLITAN
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Metropolitan Transportation Commission
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Introduction

The *Statistical Summary of Bay Area Transit Operators* is produced annually by the Metropolitan Transportation Commission (MTC) and includes a summary of financial and operating information for the majority of public transit agencies in the nine-county San Francisco Bay Area.

This publication is designed to allow quick access to information about the transit operators, and thus includes the information most often requested by the target audience that includes transit operators, agencies, consultants, academic and industry researchers, elected officials, and professionals at all levels of government.

All data obtained for the purpose of this report are taken directly from transit operators' annual Transportation Development Act claim for funds, the Federal Transit Administration National Transit Database Reports, and/or through correspondence with the transit agencies.

Except where otherwise noted, the information provided in the *Statistical Summary* is current as of July 2005.

For definitions of terms that are commonly used in the text of this document, please refer to the "Definitions" section that begins on page 101.

This document also is available on MTC's Web site at: www.mtc.ca.gov.

Format

Operator Profile

The operator profile is a one-page basic introduction to the agency, including a general description of the organization type and structure, operational information, system characteristics, inter-operator coordination, fare and patronage structure, and operating revenue sources.

Financial and Operating Data

The tables following each operator profile contain operator-specific financial and operating data for fiscal years 2000–01 through 2004–05 for each transit mode provided by the agency (including paratransit).

Data for fiscal years 2000–01 through 2003–04 have been audited, while those for the most current fiscal year (2004–05) represent estimated financial and operating figures. This is the first edition of the *Statistical Summary of Bay Area Transit Operators* since 1995 to include estimated figures for the most current fiscal year. This change was implemented in an effort to provide readers with more up-to-date information. Readers should be aware that fiscal year 2004–05 figures are estimates only and are subject to change.

Performance Measures

Performance measures are often used by transit agencies for monitoring progress toward policy goals and objectives. With historical data, performance measures can be used to identify trends over time, as well as for forecasting future performance. The following table lists the performance measures presented for each operator, the performance concept each measure is intended to capture, and the formula for calculating each measure (in terms of the variables used in this document). Cost effectiveness calculations are presented both in current dollars and in constant FY 2000–01 dollars, using a Bay Area-specific Consumer Price Index (CPI) to account for inflation.

Performance Concept	Performance Measure	Formula
Cost Efficiency	Operating cost per revenue-vehicle hour	Cost/RVH
Cost Effectiveness	Operating cost per passenger	Cost/Pass
Service Effectiveness	Passengers per revenue-vehicle hour	Pass/RVH
Service Effectiveness	Passengers per revenue-vehicle mile	Pass/RVM
Labor Efficiency	Revenue-vehicle hours per employee	RVH/FTE
Farebox Recovery	Ratio of fares received to total operating cost	Rev/Cost

Graphs

To effectively communicate the financial and operating data of the individual transit operators this edition of the *Statistical Summary* includes graphs that highlight the five-year trends for Operating Costs, Total Passengers, Cost Efficiency and Cost Effectiveness. The four graphs were chosen because they collectively provide a balanced indicator of transit operators' performance. It should be noted that the period covered in this *Statistical Summary* corresponded with an economic downturn in the Bay Area. The reader should keep in mind the economic backdrop when reviewing trends.

Because transit operation differ by mode, operating environment, system size and other factors, different scales are used in the graphs. Readers should be aware of the varying scales when comparing graphs both between operators and modes.

Bay Area System — Statistical Summary Totals

REGION-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Motor Bus	BCost		\$751,827	\$819,713	\$845,081	\$822,715	\$857,631
Trolley Bus	TCost		111,520	110,540	110,808	123,068	126,918
Cable Car	CCost		34,019	39,857	40,856	40,743	40,944
Light Rail	RCost		138,281	166,640	159,038	161,121	168,797
Paratransit	PCost		81,165	103,929	101,531	106,255	110,742
Ferry	FCost		22,283	22,806	23,929	28,027	31,950
Heavy Rail	HCost		394,782	399,111	398,340	447,982	487,723
Total Costs			\$1,533,877	\$1,662,596	\$1,679,583	\$1,729,911	\$1,824,705
Operating Revenue (000)							
Farebox:	Motor Bus	BRev	\$164,297	\$154,202	\$151,441	\$158,535	\$160,317
	Trolley Bus	TRev	34,295	32,332	31,371	37,095	37,679
	Cable Car	CRev	7,191	6,345	7,508	9,314	9,533
	Light Rail	RRev	26,017	25,547	22,732	26,469	27,975
	Paratransit	PRev	5,496	6,031	6,590	6,843	7,378
	Ferry	FRev	10,356	9,507	9,540	13,371	14,322
	Heavy Rail	HRev	240,104	218,819	214,753	242,012	259,547
Total Farebox Revenue			\$487,756	\$452,784	\$443,935	\$493,638	\$516,751
Non-Fare Revenue			\$54,863	\$50,526	\$51,135	\$59,351	\$46,609
Property Tax			62,992	69,573	75,421	86,881	88,840
County Sales Tax			432,559	387,437	395,768	408,344	399,466
TDA			243,362	304,880	206,361	231,671	238,364
STA			30,063	49,685	39,558	33,501	41,502
Federal Transit Grants			43,388	52,675	107,620	109,815	95,178
Other			406,708	424,736	442,304	490,933	512,052
Total Revenue			\$1,761,692	\$1,792,296	\$1,762,103	\$1,914,134	\$1,938,761

ALL MODE PERFORMANCE			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data							<i>Unaudited</i>
Total Passengers (000)	Pass		530,565	512,930	474,897	473,120	477,164
Revenue Vehicle Miles (000)	RVM		187,643	195,285	192,345	189,242	184,760
Revenue Vehicle Hours (000)	RVH		11,973	12,716	12,762	12,451	12,305
Employee Equivalents (FTE)*	Emp		14,515	15,586	14,676	14,235	13,497

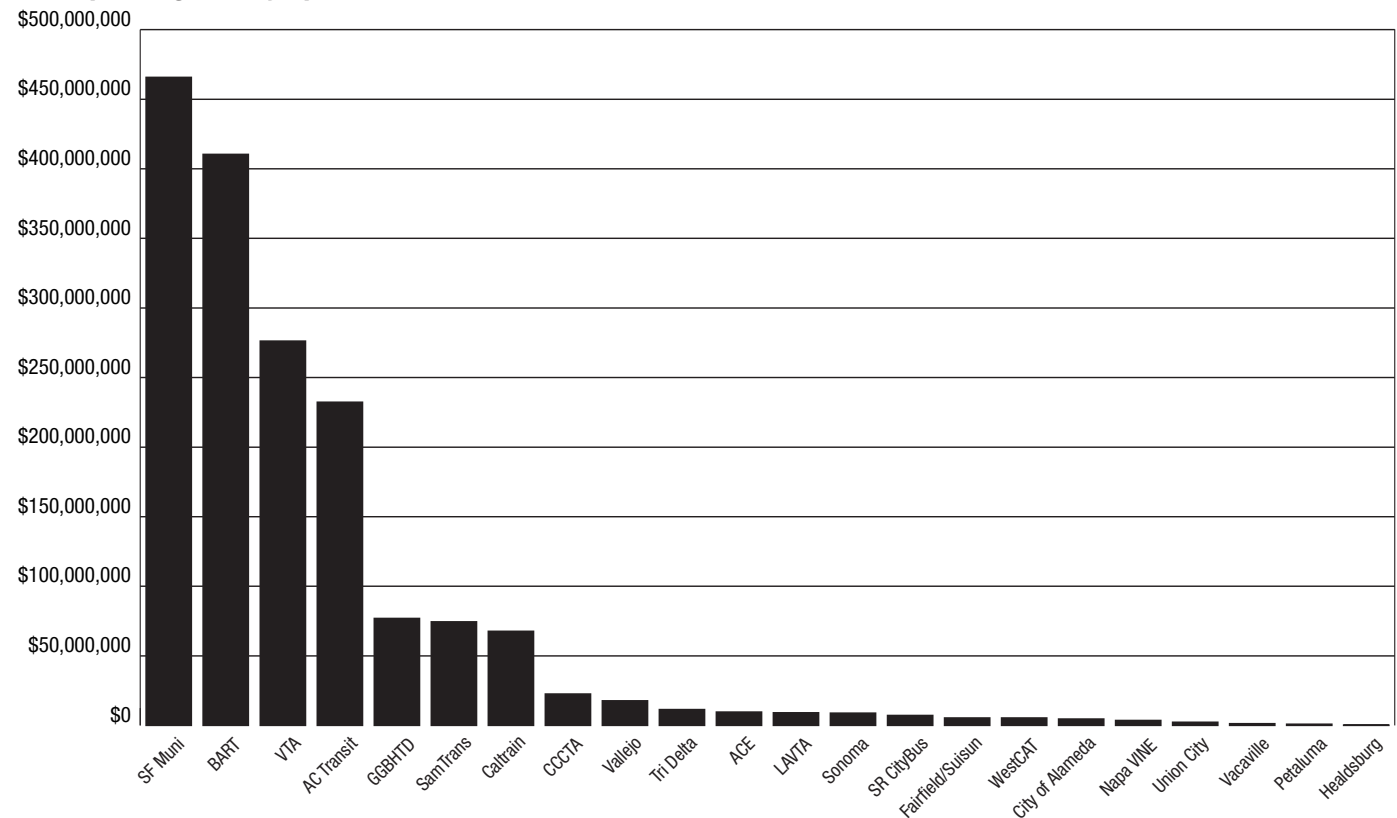
* Excludes Paratransit

Bay Area System — Statistical Summary Totals

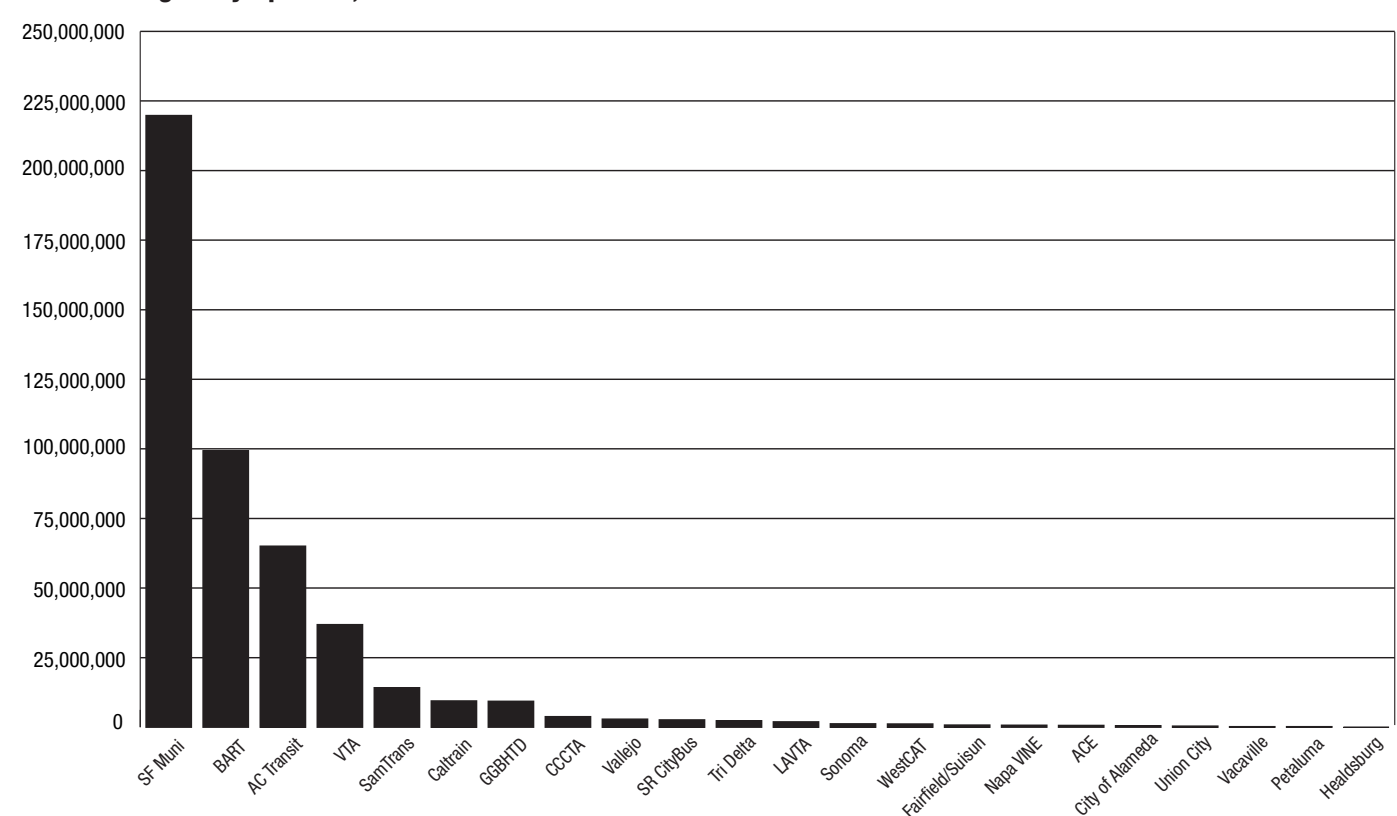
MOTOR BUS PERFORMANCE		2000–01	2001–02	2002–03	2003–04	2004–05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	261,600	258,421	236,963	226,519	224,050
Revenue Vehicle Miles (000)	BRVM	85,664	87,416	86,615	81,219	78,832
Revenue Vehicle Hours (000)	BRVH	6,923	7,149	7,187	6,824	6,710
Employee Equivalents (FTE)	BEmp	8,105	8,762	8,300	7,841	7,565
TROLLY BUS PERFORMANCE						
Total Passengers (000)	TPass	80,868	78,774	74,399	75,216	76,155
Revenue Vehicle Miles (000)	TRVM	7,025	7,274	7,368	7,219	6,966
Revenue Vehicle Hours (000)	TRVH	1,016	1,056	1,070	1,056	1,019
Employee Equivalents (FTE)	TEmp	1,072	1,047	1,007	1,086	949
CABLE CAR PERFORMANCE						
Total Passengers (000)	CPass	8,478	7,729	7,419	7,869	8,028
Revenue Vehicle Miles (000)	CRVM	495	437	405	453	426
Revenue Vehicle Hours (000)	CRVH	129	136	125	140	132
Employee Equivalents (FTE)	CEmp	359	460	442	477	417
LIGHT RAIL PERFORMANCE						
Total Passengers (000)	RPass	58,936	55,688	48,949	50,660	52,704
Revenue Vehicle Miles (000)	RRVM	7,535	7,925	7,371	7,555	7,856
Revenue Vehicle Hours (000)	RRVH	607	737	702	715	718
Employee Equivalents (FTE)	REmp	1,251	1,448	1,402	1,554	1,393
HEAVY RAIL PERFORMANCE						
Total Passengers (000)	HPass	114,542	106,088	100,918	106,147	109,366
Revenue Vehicle Miles (000)	HRVM	63,277	64,747	64,454	68,284	66,252
Revenue Vehicle Hours (000)	HRVH	1,737	1,762	1,821	1,961	1,971
Employee Equivalents (FTE)	HEmp	3,576	3,732	3,395	3,155	3,055
* Heavy Rail includes Commuter Rail and Rapid Transit						
FERRY PERFORMANCE						
Total Passengers (000)	FPass	2,653	2,362	2,251	2,825	2,918
Revenue Vehicle Miles (000)	FRVM	393	399	412	497	509
Revenue Vehicle Hours (000)	FRVH	23	22	23	29	29
Employee Equivalents (FTE)	FEmp	152	137	130	122	118
PARATRANSIT PERFORMANCE						
Total Passengers (000)	PPass	3,488	3,868	3,999	3,883	3,907
Revenue Vehicle Miles (000)	PRVM	23,254	27,088	25,720	24,016	23,921
Revenue Vehicle Hours (000)	PRVH	1,538	1,855	1,835	1,726	1,726

Bay Area System — Comparative Charts²

Total Operating Cost by Operator, FY 2004–05



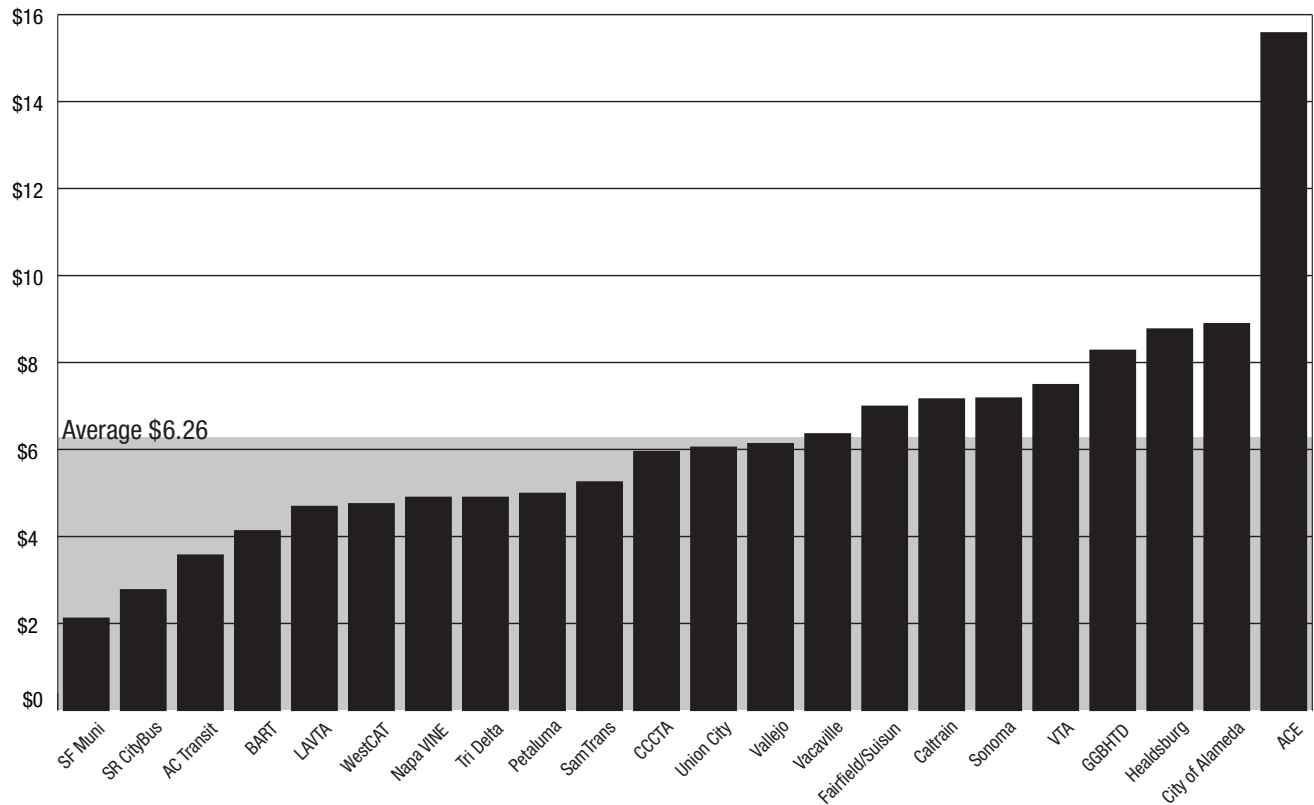
Total Passengers by Operator, FY 2004–05



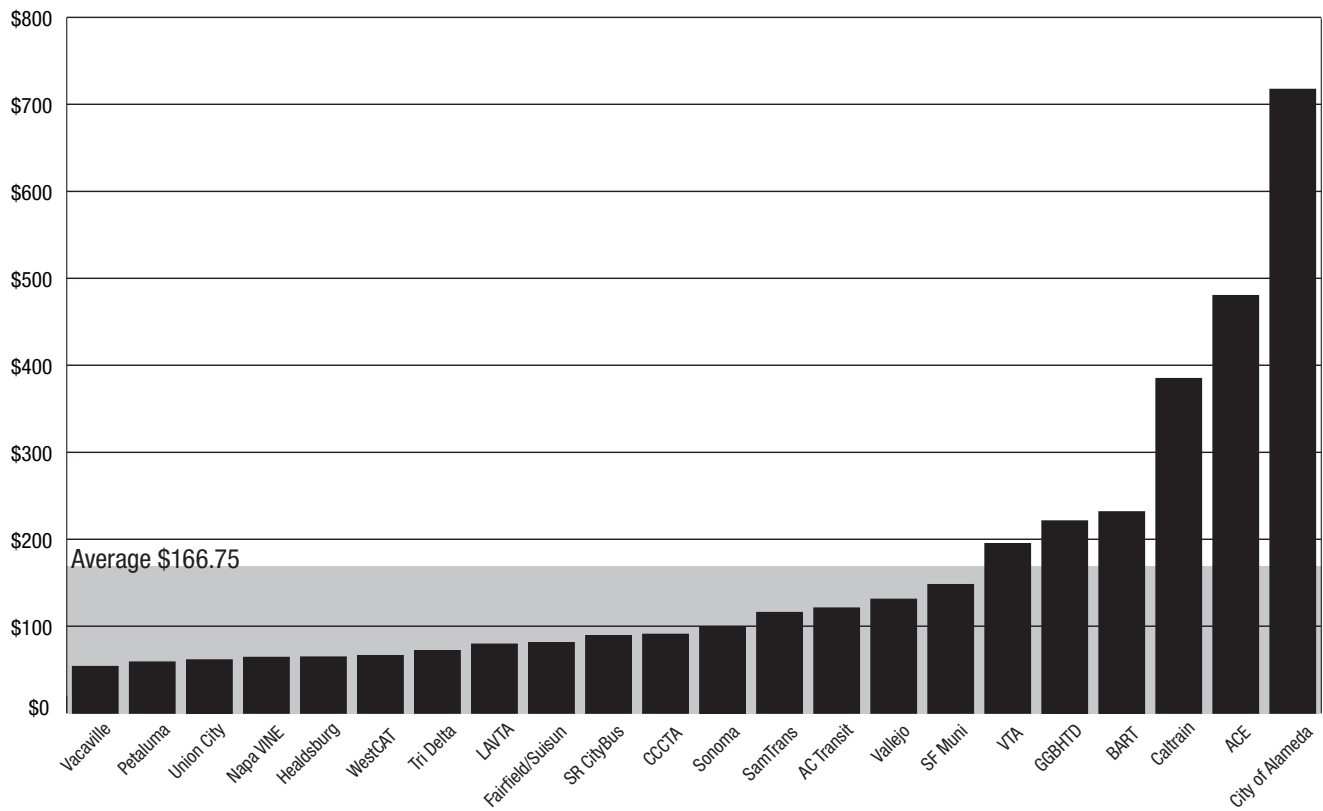
² Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary.

Bay Area System — Comparative Charts²

Cost Effectiveness by Operator, FY 2004–05 [Cost/Passenger]



Cost Efficiency by Operator, FY 2004–05 [Cost/Revenue Vehicle Hours]



² Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary.



Alameda-Contra Costa Transit District

1600 Franklin Street

Oakland, CA 94612

(510) 891-4777

General Description

Starting Year	1960
Organization Type	Transit District created by State Legislature
Governing Body	7-member elected Board of Directors
Board Selection	5 represent wards, 2 elected at large

Service Area

Square Miles	364
Population	1,409,983
Ridership per Capita	46.1

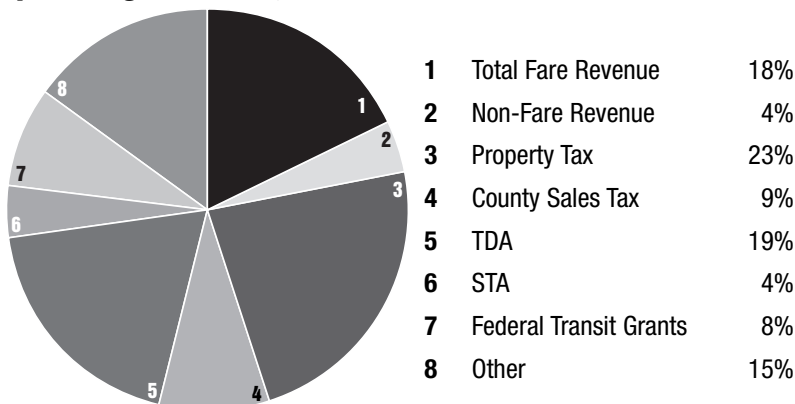
District 1 includes portions of western Contra Costa and Alameda Counties, including the cities of Alameda, Albany, Berkeley, El Cerrito, Emeryville, Hayward, Oakland, Piedmont, Richmond, San Leandro, San Pablo, and the major unincorporated areas of Ashland, Castro Valley, El Sobrante, Kensington, and San Lorenzo. District 2 includes the cities of Fremont and Newark.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Transbay	Monthly Pass
Adult	\$1.50	\$3.00	\$60.00*
Senior/ Disabled	\$0.75	\$1.50	\$20.00*
Youth (5–17)	\$0.75	\$1.50	\$15.00*
Transfer	\$0.25	Free	—
Inter-Operator Transfer	\$1.25	\$1.25	—

* Transbay Monthly Pass, \$100.00

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet 696 Motor Bus

Routes **93 Total**

Local	66
Transbay	27
Other Express	0

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

Air BART	Muni
BART	SamTrans
County Connection (CCCTA)	VTA
Dumbarton Express	Vallejo Transit
Golden Gate	WestCAT

Joint Fare Instruments and Transfers

AC/SamTrans
AC/VTA Transfer
AC/BART Transfer
AC/Muni Joint Pass
Transbay Transfer

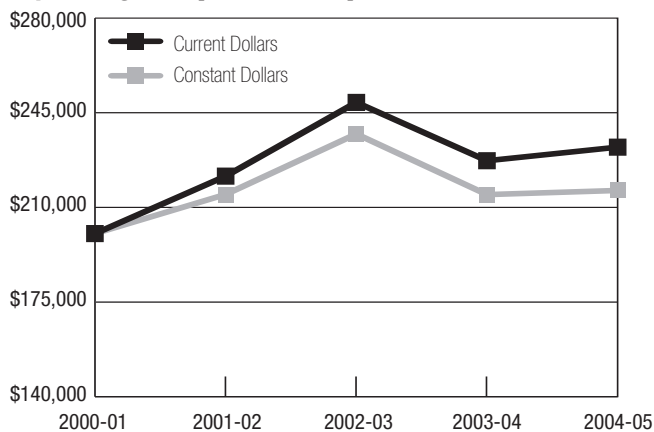


AC Transit

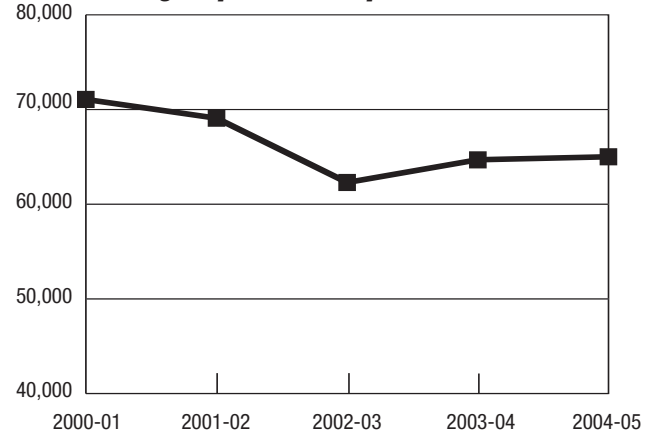
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$200,339	\$221,571	\$248,820	\$227,257	\$232,273
Paratransit	PCost		14,355	16,270	16,293	16,955	17,549
Total Costs			\$214,694	\$237,841	\$265,113	\$244,212	\$249,821
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$47,619	\$45,066	\$41,056	\$44,286	\$44,500
	Paratransit	PRev	1,034	1,002	1,017	1,084	1,241
Total Farebox Revenue			48,654	46,068	42,073	45,370	45,741
Non-Fare Revenue			11,615	1,963	2,128	7,058	9,110
Property Tax			43,365	47,208	49,623	59,365	60,780
County Sales Tax			14,416	13,673	27,224	21,751	22,202
TDA			45,848	64,004	38,279	49,140	50,729
STA			8,964	11,418	9,003	8,701	10,219
Federal Transit Grants			7,698	18,766	36,148	34,429	21,023
Other			30,581	41,187	43,609	36,345	38,643
Total Revenue			\$211,141	\$244,287	\$248,087	\$262,159	\$258,447

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	71,065	69,085	62,292	64,690	65,014
Revenue Vehicle Miles (000)	BRVM	22,799	23,194	23,532	22,364	22,476
Revenue Vehicle Hours (000)	BRVH	1,953	1,948	2,048	1,915	1,924
Employee Equivalents (FTE)	BEmp	2,155	2,145	2,345	2,188	2,188
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$102.59	\$113.77	\$121.49	\$118.70	\$120.72
Cost Efficiency (constant FY01 \$)		\$102.59	\$110.29	\$115.80	\$112.16	\$112.39
Cost Effectiveness (current \$)	BCost/BPass	\$2.82	\$3.21	\$3.99	\$3.51	\$3.57
Cost Effectiveness (constant FY01 \$)		\$2.82	\$3.11	\$3.81	\$3.32	\$3.33
Service Effectiveness	BPass/BRVH	36.4	35.5	30.4	33.8	33.8
Service Effectiveness	BPass/BRVM	3.1	3.0	2.6	2.9	2.9
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.9	0.9	0.9
Farebox Recovery	BRev/BCost	23.8%	20.3%	16.5%	19.5%	19.2%

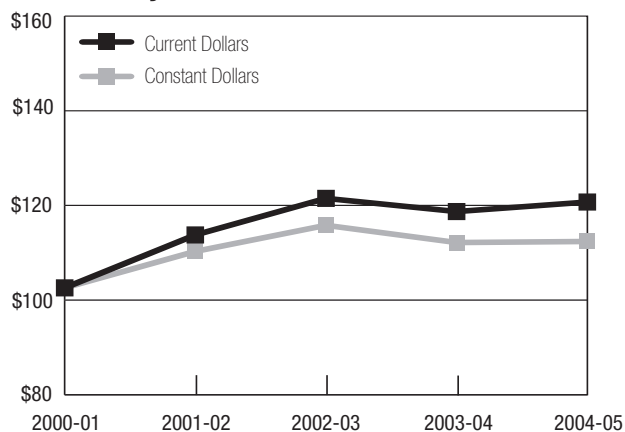
Operating Cost [In Thousands]



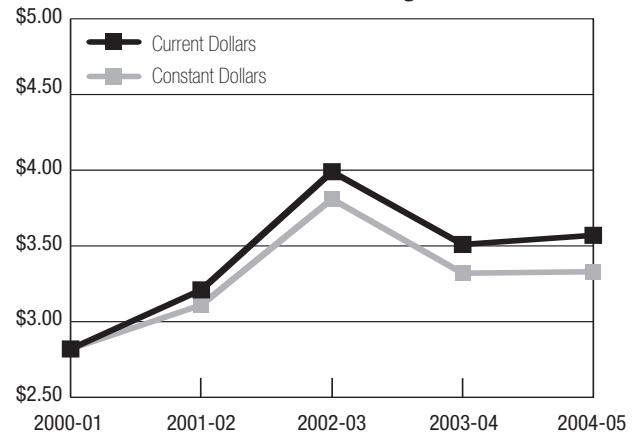
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger

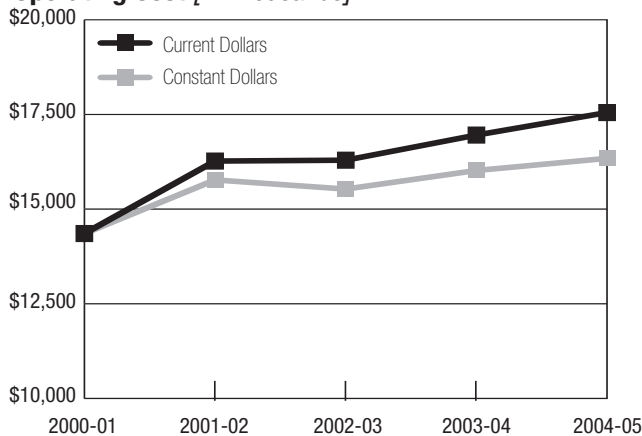


AC Transit

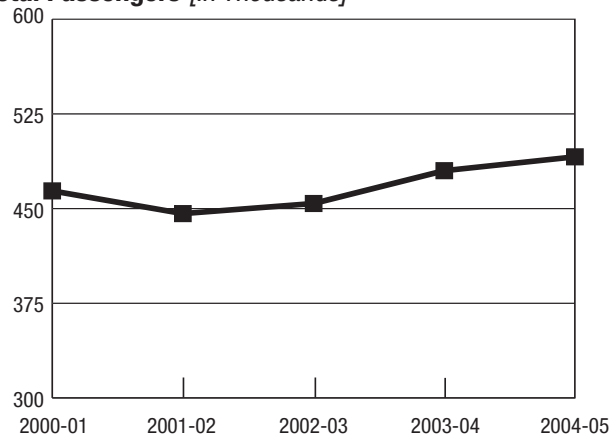
PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	464	446	454	480	491
Revenue Vehicle Miles (000)	PRVM	3,862	4,080	3,977	4,014	4,000
Revenue Vehicle Hours (000)	PRVH	273	275	267	273	274
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$53.00	\$59.12	\$61.02	\$62.02	\$64.06
Cost Efficiency (constant FY01 \$)		\$53.00	\$57.31	\$58.16	\$58.60	\$59.64
Cost Effectiveness (current \$)	PCost/PPass	\$30.94	\$36.48	\$35.89	\$36.89	\$35.77
Cost Effectiveness (constant FY01 \$)		\$30.94	\$35.36	\$34.21	\$34.86	\$33.30
Service Effectiveness	PPass/PRVH	1.7	1.6	1.7	1.8	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	7.2%	6.2%	6.2%	6.4%	7.1%

* AC Transit, in partnership with BART, initiated paratransit service in FY 1996-97 through the creation of the East Bay Paratransit Consortium (EBPC). AC Transit contributes approximately 69% of EBPC's funding, with BART contributing the remainder. All paratransit numbers shown (operating costs, farebox, total passengers, revenue vehicle miles, and revenue vehicle hours) represent AC Transit's share (69%) of EBPC operations.

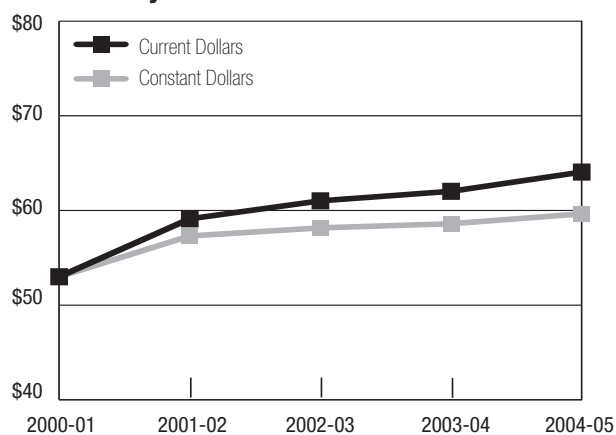
Operating Cost [In Thousands]



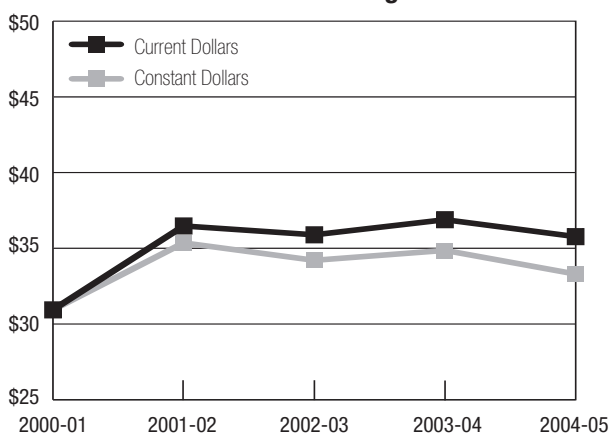
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





ALTAMONT COMMUTER EXPRESS

Altamont Commuter Express (ACE)

5000 S. Airport Way, Suite 201

Stockton, CA 95213

(800) 411-RAIL

General Description

Starting Year	1998
Organization Type	Regional Transit Agency
Governing Body	San Joaquin Regional Rail Commission (SJRRRC)
Board Selection	6 member board of elected local officials, appointed by San Joaquin Council of Governments (SJCOG) and 2 elected official appointed by the Alameda County Congestion Management Agency.

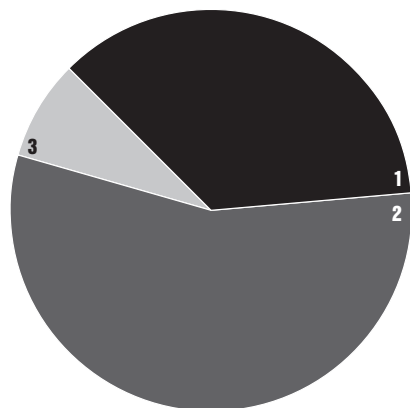
Service Area

Square Miles	1,248
Population	3,703,121
Ridership Per Capita	0.2

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Round Trip	Monthly Pass
Zone 1	\$3.00	\$4.00	\$65.00
Zone 2	\$4.00	\$8.00	\$113.00
Zone 3	\$7.00	\$11.00	\$162.00
Zone 4	\$8.00	\$14.00	\$210.00
Zone 5	\$10.00	\$18.00	\$259.00

Operating Revenue, FY 2004-05



1	Total Fare Revenue	35%
2	County Sales Tax	57%
3	Federal Transit Grants	8%

System Characteristics

Active Fleet	29 Total
	24 Cars
	5 Locomotives

Routes	1 Total
	Stockton to San Jose

Hours of Operation	4:00 am – 7:30 pm
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Inter-Operator Coordination

Inter-Operator Connections

AC Transit
Caltrain
County Connection (CCCTA)
LAVTA (WHEELS)
Modesto Max
San Joaquin Regional Transit District
VTA

Joint Fare Instruments and Transfers

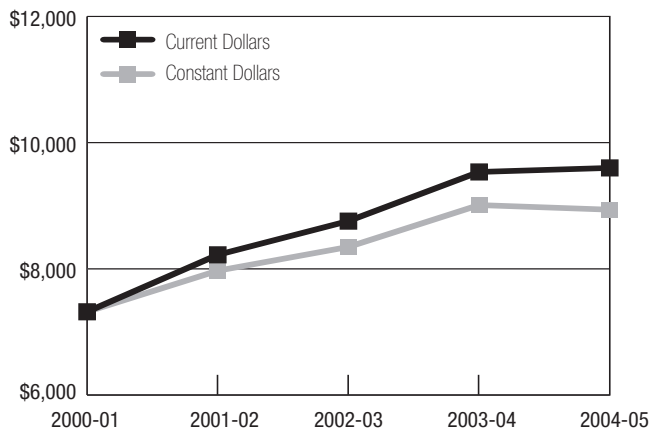
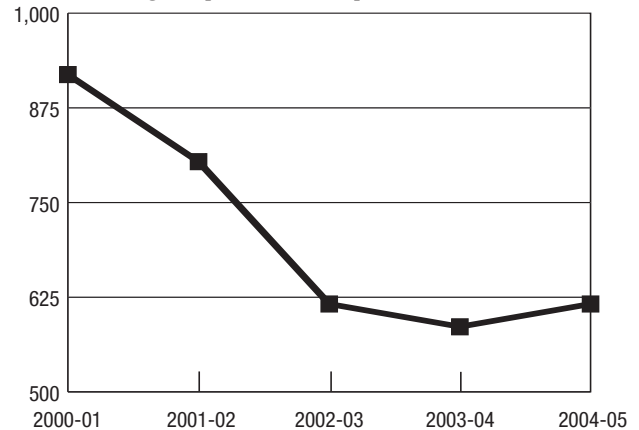
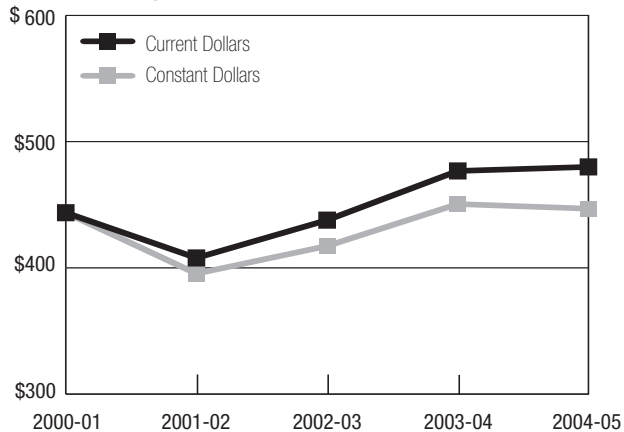
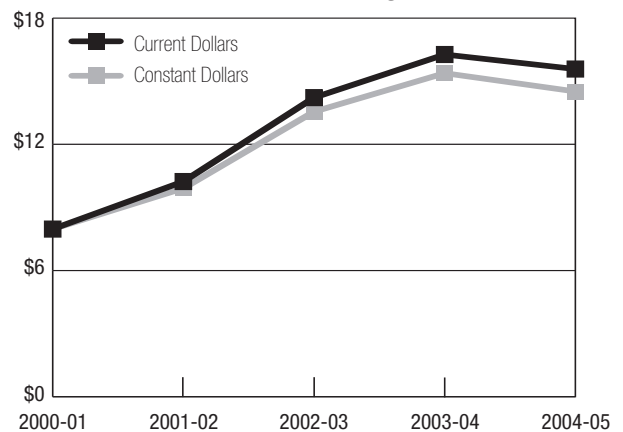
Free transfers for ACE passengers to connecting services



ACE — Commuter Rail

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Heavy Rail	HCost		\$7,320	\$8,223	\$8,757	\$9,536	\$9,600
Total Costs			\$7,320	\$8,223	\$8,757	\$9,536	\$9,600
Operating Revenue (000)							
Farebox:	Heavy Rail	HRev	\$4,493	\$4,500	\$3,211	\$2,850	\$3,400
Total Farebox Revenue			4,493	4,500	3,211	2,850	3,400
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			2,772	3,652	5,546	5,865	5,472
TDA			0	0	0	0	0
STA			0	0	0	0	0
Federal Transit Grants			0	0	0	728	728
Other			56	70	0	93	0
Total Revenue			\$7,320	\$8,223	\$8,757	\$9,536	\$9,600

HEAVY RAIL PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	919	804	616	586	616
Revenue Vehicle Miles (000)	HRvm	595	739	740	740	740
Revenue Vehicle Hours (000)	HRvh	16	20	20	20	20
Employee Equivalents (FTE)	HEmp	28	64	64	64	64
Performance Concepts		Measures				
Cost Efficiency (current \$)	HCost/HRvh	\$443.69	\$407.88	\$437.85	\$476.80	\$480.00
Cost Efficiency (constant FY01 \$)		\$443.69	\$395.40	\$417.33	\$450.52	\$446.90
Cost Effectiveness (current \$)	HCost/HPass	\$7.97	\$10.23	\$14.22	\$16.27	\$15.58
Cost Effectiveness (constant FY01 \$)		\$7.97	\$9.91	\$13.55	\$15.38	\$14.51
Service Effectiveness	HPass/HRvh	55.7	39.9	30.8	29.3	30.8
Service Effectiveness	HPass/HRvm	1.5	1.1	0.8	0.8	0.8
Labor Efficiency (000)	HRvh/HEmp	0.6	0.3	0.3	0.3	0.3
Farebox Recovery	HRev/HCost	61.4%	54.7%	36.7%	29.9%	35.4%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




BART (Bay Area Rapid Transit District)

800 Madison Street
Oakland, CA 94607
(510) 464-6000

General Description

Starting Year	1972, Oakland/Fremont; 1973, Oakland/Richmond, Oakland/Concord & within San Francisco; 1974, Transbay service, system-wide operations. 1995, North Concord/Martinez extension; 1996, Colma and Pittsburg/Baypoint extensions; 1997, extension to Castro Valley and Dublin/Pleasanton; 2003, extension to San Mateo county, including San Francisco International Airport.
Organization Type	Transit District created by the State Legislature
Governing Body	9-member Board of Directors
Board Selection	9 election districts within the 3-county district
Contract Service	East Bay Paratransit Consortium (ADA) contracts with ATC - Vancom

Service Area

Square Miles	93
Population	833,762
Ridership per Capita	119

The Bay Area Rapid Transit District member counties: Alameda, Contra Costa, and San Francisco. Rail

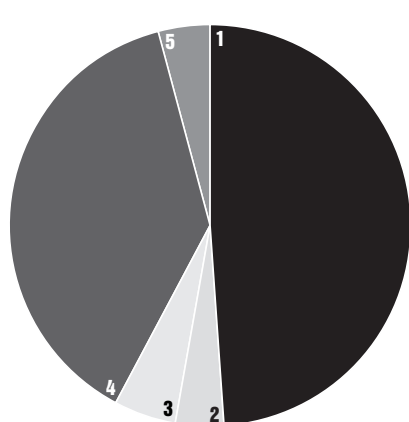
Fare Structure (as of July 2005)

Category	Single Fare
Adult	\$1.25 – \$7.45*
Youth (Under 5 years)	FREE
Youth (5–12 years)	\$0.31 – \$1.86**
Senior/Disabled	\$0.31 – \$1.86**

service also provided to Daly City and Colma in San Mateo County.

* 6.25% discount with high value tickets;

** 75% off regular adult fare, requires advanced purchase of ticket



Operating Revenue, FY 2004-05

1	Total Fare Revenue	49%
2	Non-Fare Revenue	4%
3	Property Tax	5%
4	County Sales Tax	38%
5	Other	4%

System Characteristics

Active Fleet 669 Heavy Rail

Routes 5 Total

Transbay	4
East Bay only	1

Hours of Operation

Monday – Friday	4:00 am – midnight*
Saturday	6:00 am – midnight*
Sunday	8:00 am – midnight*

* Most stations have departures after midnight. Please check the schedule for exact times.

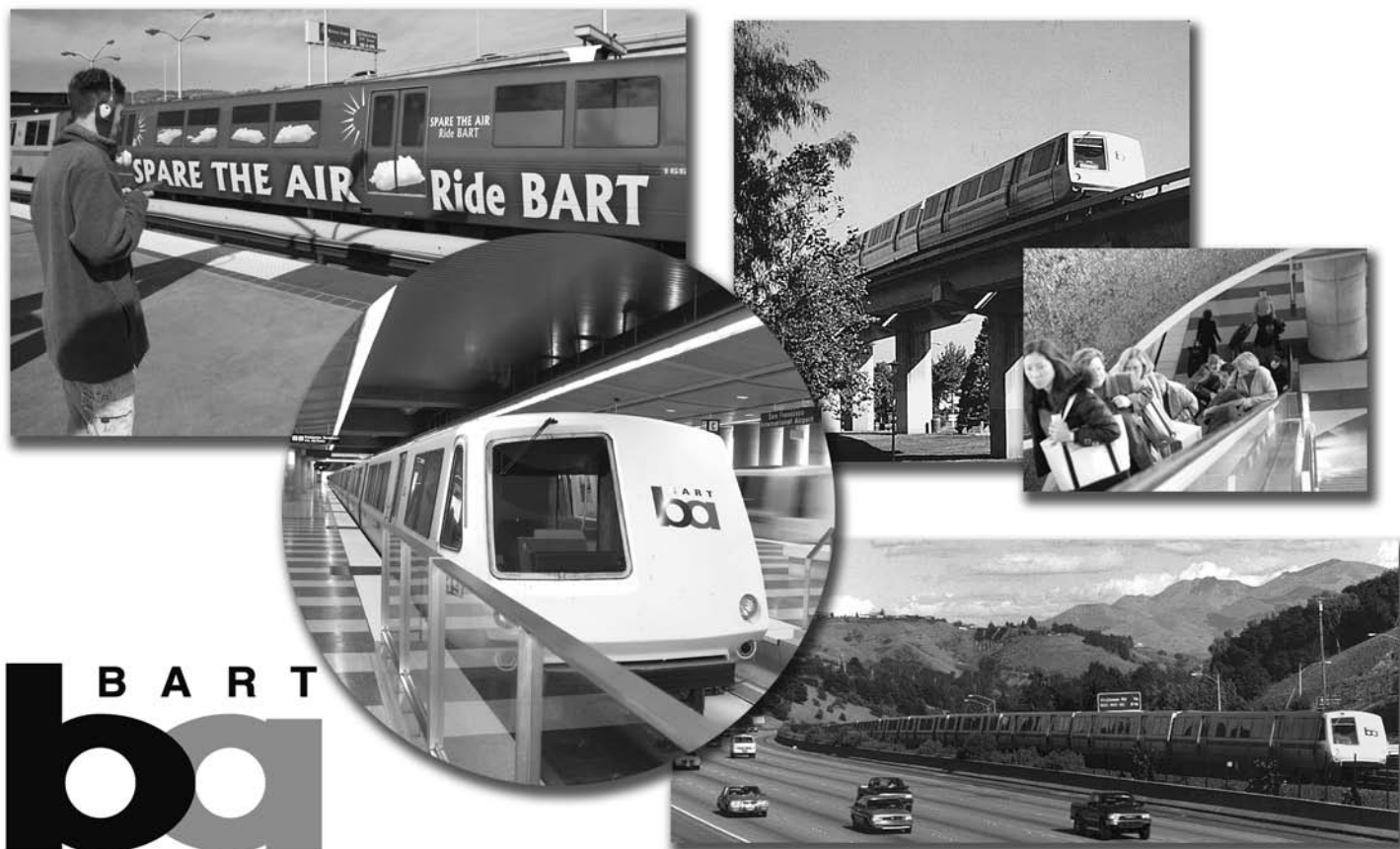
Inter-Operator Coordination

Inter-Operator Connections

AC Transit	Muni
Air BART	SamTrans
Amtrak	VTA
Benicia Transit	SJRTD
County Connection (CCCTA)	Tri Delta Transit
Dumbarton Express	Union City Transit
Golden Gate	Vallejo Transit
LAVTA (Wheels)	WestCat
Martinez Link	

Joint Fare Instruments and Transfers

- BART Plus Pass
- BART/County Connection Transfer
- BART/Muni Transfer
- BART/AC Transfer
- BART/Muni Fast Pass



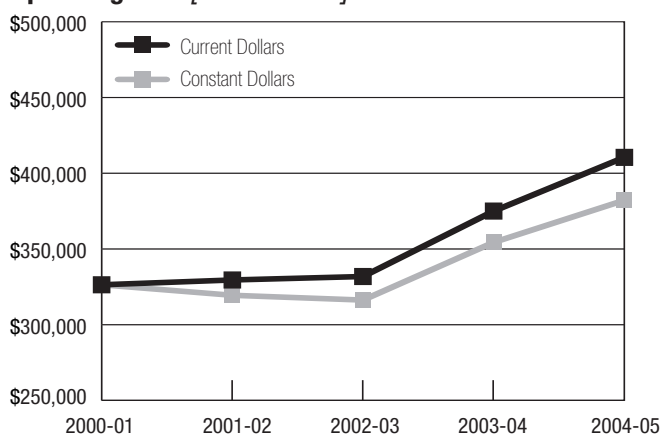
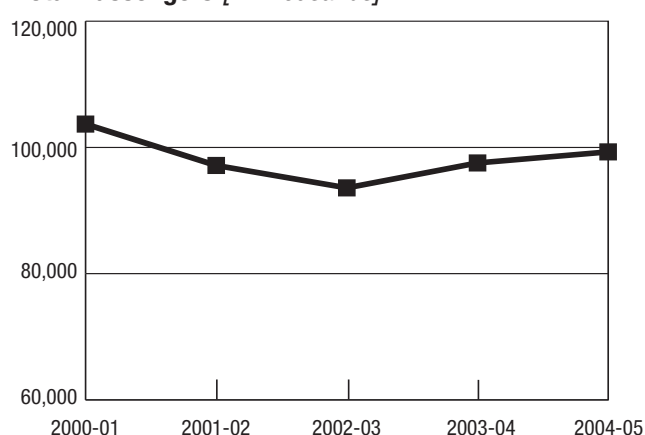
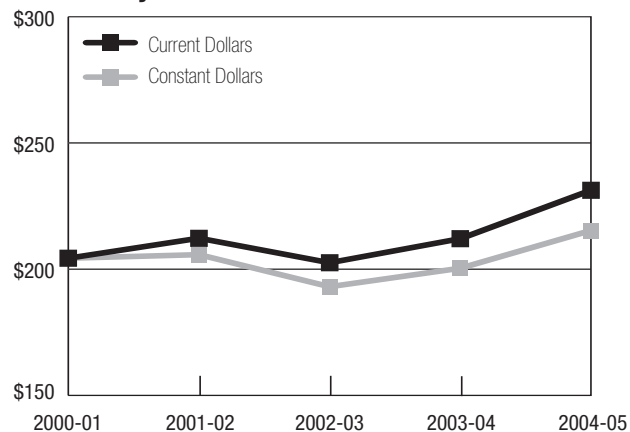
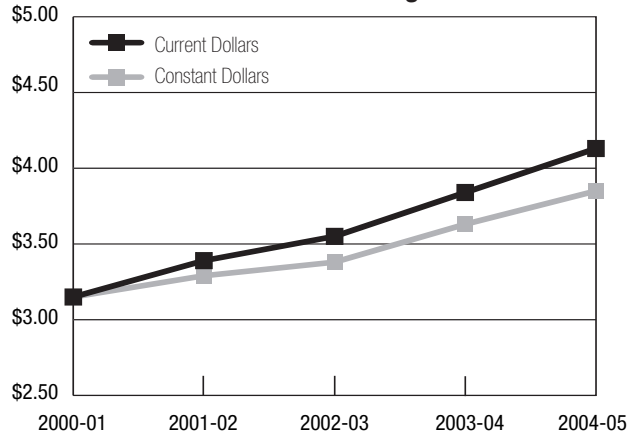
BART

SYSTEM-WIDE BUDGET				2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)								<i>Unaudited</i>
Heavy Rail	HCost			\$326,356	\$329,524	\$331,785	\$375,025	\$410,433
East Bay Paratransit Consortium Cost*	PCost			6,238	7,310	7,320	7,758	7,884
Other Paratransit**				1,489	1,535	1,635	1,778	1,626
Total Costs				\$334,083	\$338,369	\$340,740	\$384,561	\$419,943
Operating Revenue (000)								
Farebox:	Heavy Rail	HRev		\$212,823	\$193,247	\$190,926	\$219,904	\$233,110
	Paratransit*	PRev		437	455	459	487	541
Total Farebox Revenue				\$213,260	\$193,701	\$191,385	\$220,391	\$233,651
Non-Fare Revenue				25,182	20,909	22,143	\$23,318	\$17,113
Property Tax				16,854	18,713	20,252	21,372	22,412
County Sales Tax				191,648	172,774	167,441	170,566	178,392
TDA				529	877	357	0	0
STA				156	376	0	0	0
Federal Transit Grants				0	0	0	0	0
Other				0	0	1,422	19,114	16,680
Total Revenue				\$447,629	\$407,351	\$403,000	\$454,762	\$468,247

* In partnership with AC Transit, BART provides paratransit in western Alameda and Contra Costa counties and in part of San Francisco through the East Bay Paratransit Consortium (EBPC). BART contributes 31% of the funding for EBPC. Operating Data and Performance Concepts reflect 31% of the EBPC operations.

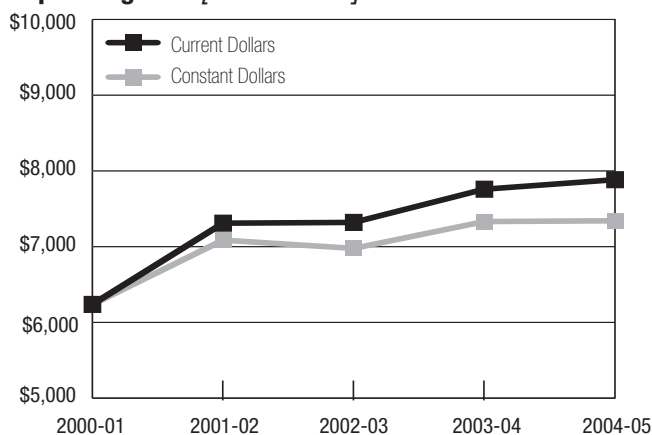
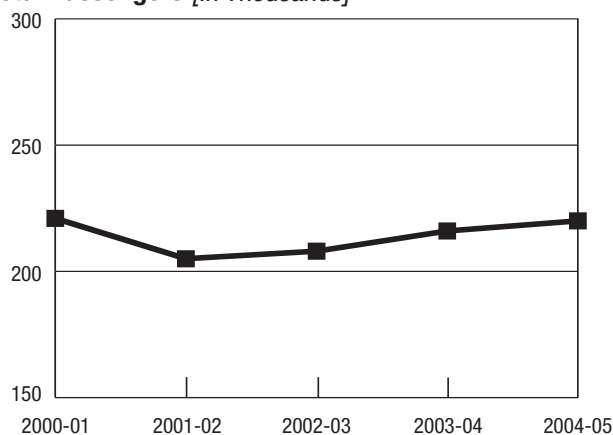
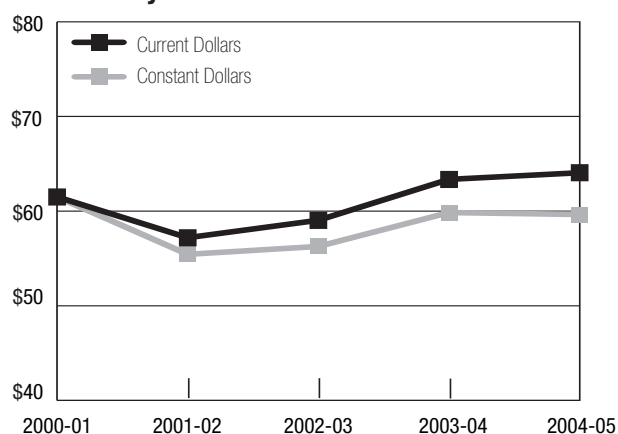
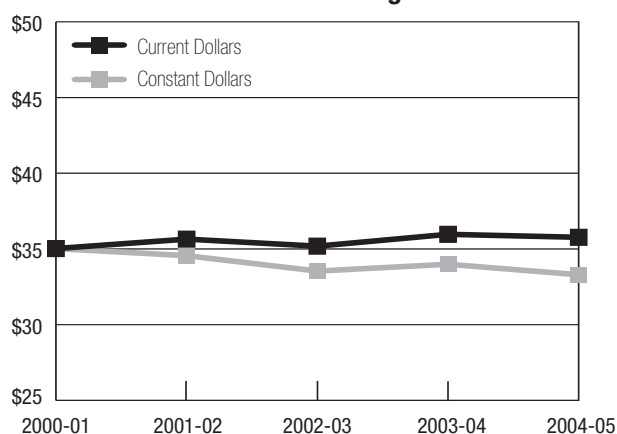
** BART also provides funding to MUNI, CCCTA, Tri-Delta, and LAVTA for paratransit outside the EBPC area. Operating and performance data for those services are listed by those operators.

HEAVY RAIL PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	103,698	97,146	93,591	97,546	99,296
Revenue Vehicle Miles (000)	HRVM	58,771	58,437	58,881	62,373	60,004
Revenue Vehicle Hours (000)	HRVH	1,597	1,552	1,638	1,768	1,775
Employee Equivalents (FTE)	HEmp	3,490	3,598	3,260	3,017	2,907
Performance Concepts		Measures				
Cost Efficiency (current \$)	HCost/HRVH	\$204.36	\$212.26	\$202.55	\$212.08	\$231.27
Cost Efficiency (constant FY01 \$)		\$204.36	\$205.76	\$193.06	\$200.39	\$215.33
Cost Effectiveness (current \$)	HCost/HPass	\$3.15	\$3.39	\$3.55	\$3.84	\$4.13
Cost Effectiveness (constant FY01 \$)		\$3.15	\$3.29	\$3.38	\$3.63	\$3.85
Service Effectiveness	HPass/HRVH	64.9	62.6	57.1	55.2	56.0
Service Effectiveness	HPass/HRVM	1.8	1.7	1.6	1.6	1.7
Labor Efficiency (000)	HRVH/HEmp	0.5	0.4	0.5	0.6	0.6
Farebox Recovery	HRev/HCost	65.2%	58.6%	57.5%	58.6%	56.8%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE*		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	221	205	208	216	220
Revenue Vehicle Miles (000)	PRVM	1,749	1,841	1,791	1,803	1,797
Revenue Vehicle Hours (000)	PRVH	126	128	124	122	123
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$61.50	\$57.19	\$59.03	\$63.35	\$64.06
Cost Efficiency (constant FY01 \$)		\$61.50	\$55.44	\$56.27	\$59.85	\$59.64
Cost Effectiveness (current \$)	PCost/PPass	\$35.03	\$35.65	\$35.19	\$35.97	\$35.77
Cost Effectiveness (constant FY01 \$)		\$35.03	\$34.56	\$33.54	\$33.99	\$33.30
Service Effectiveness	PPass/PRVH	1.8	1.6	1.7	1.8	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	7.0%	6.2%	6.3%	6.3%	6.9%

* In partnership with AC Transit, BART provides paratransit in western Alameda and Contra Costa counties and in part of San Francisco through the East Bay Paratransit Consortium (EBPC). BART contributes 31% of the funding for EBPC. Operating Data and Performance Concepts reflect 31% of the EBPC operations.

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




Penninsula Corridor Joint Powers Board

1250 San Carlos Avenue
San Carlos, CA 94070
(650) 508-6200

General Description

Starting Year	1863 (Southern Pacific), 1980 Caltrans, 1992 Joint Powers Board (JPB)
Organization Type	Joint powers authority comprised of City and County of San Francisco, SamTrans, and Santa Clara Valley Transportation Authority. SamTrans is the managing agency of Caltrain.
Governing Body	3 representatives from each of the JPB member agencies
Contract Service	Amtrak (security, service and maintenance)

Service Area

Square Miles	424.5
Population	3,690,367
Ridership per Capita	2.6

Services are provided in the counties of San Francisco, Santa Clara, and San Mateo

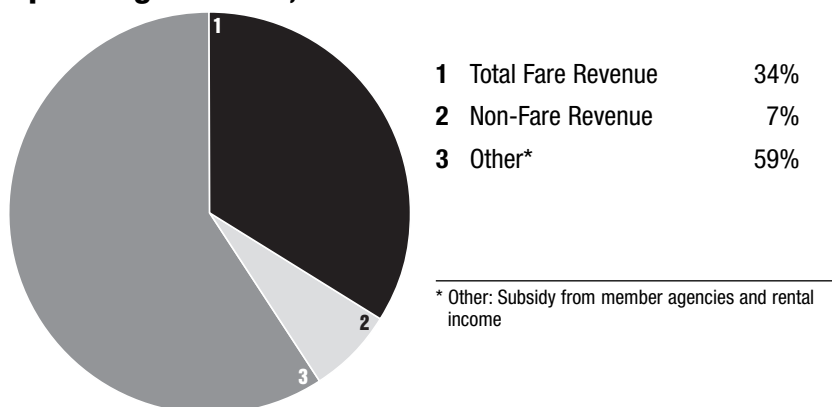
Fare Structure* (as of July 2005)

Category	One-way	10-ride Ticket**	Monthly Ticket**
Adult	\$2.00 – \$9.50	\$17.00 – \$80.75	\$53.00 – \$251.75
Youth	\$1.00 – \$4.75	\$8.50 – \$40.25	\$26.50 – \$125.75
Seniors	\$1.00 – \$4.75	\$8.50 – \$40.25	\$26.50 – \$125.75
Disabled	\$1.00 – \$4.75	\$8.50 – \$40.25	\$26.50 – \$125.75

* Roundtrip fare is twice the one-way fare.

** Tickets by mail available for 10-ride and monthly tickets.

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	139 Total
	110 Cars
	29 locomotives
Routes	47 Total
Rail	1
Feeder Shuttle	44

Hours of Operation

Monday – Friday	4:30 am – 1:30 am
Saturday	7:00 am – 1:30 am
Sunday	7:00 am – 10:30 pm

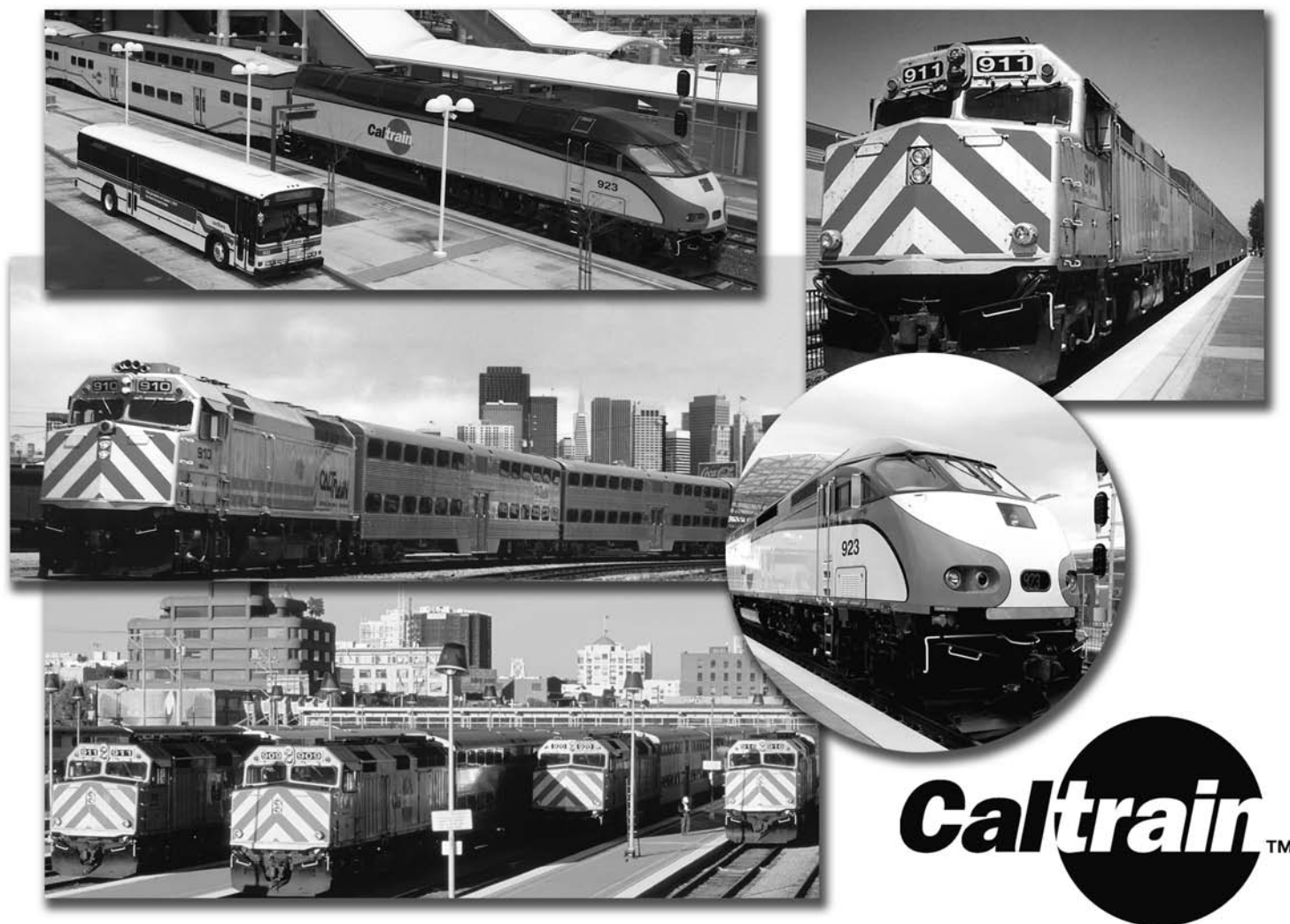
Inter-Operator Coordination

Inter-Operator Connections

ACE	HWY 17 Express
Amtrak	Muni
BART	SamTrans
Capitol Corridor	VTA
Dumbarton Express	

Joint Fare Instruments and Transfers

Peninsula Pass
VTA Transfer w/Caltrain Monthly
SamTrans Transfer w/Caltrain Monthly



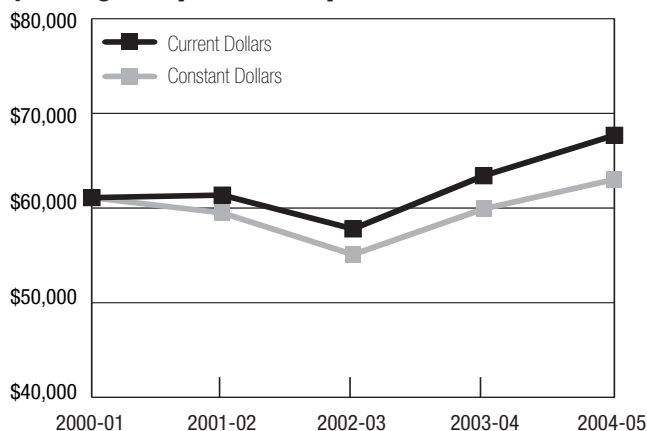
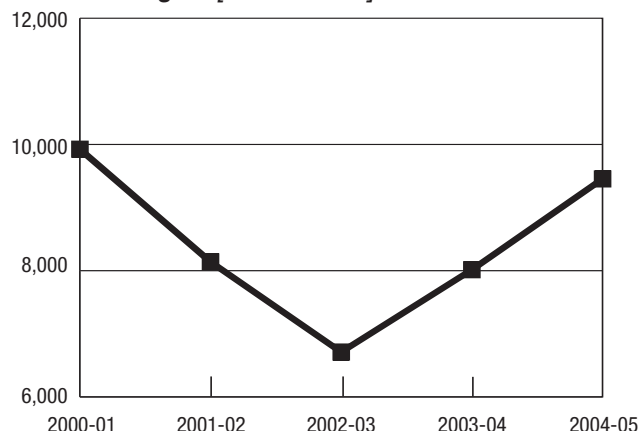
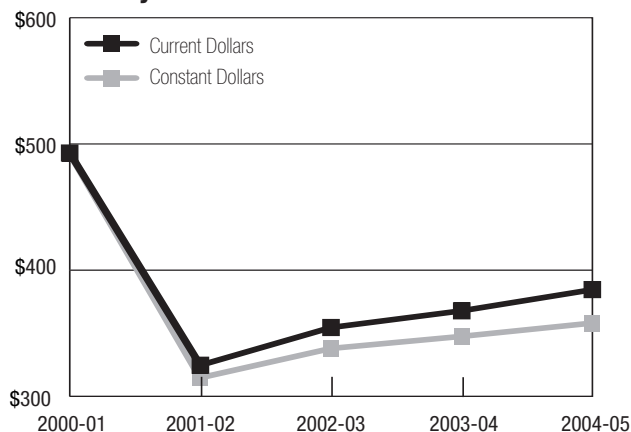
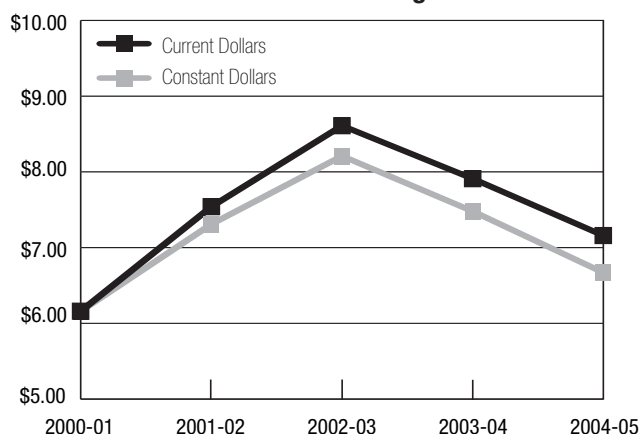
Caltrain

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed Route Service	Heavy Rail	HCost	\$61,106	\$61,364	\$57,798	\$63,421	\$67,690
Total Cost			\$61,106	\$61,364	\$57,798	\$63,421	\$67,690
Operating Revenue (000)							
Farebox:	Heavy Rail	HRev	\$22,788	\$21,073	\$20,616	\$19,258	\$23,037
Total Farebox Revenue	Heavy Rail	HRev	\$22,788	\$21,073	\$20,616	\$19,258	\$23,037
Non-Fare Revenue			8,690	7,503	7,334	5,436	5,073
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			0	0	0	0	0
STA			0	0	0	0	0
Federal Transit Grants			0	0	0	0	0
Other*			33,467	38,907	36,314	38,727	39,580
Total Revenue			\$64,946	\$67,483	\$64,265	\$63,421	\$67,690

* Other: Subsidy from member agencies and rental income

HEAVY RAIL PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	9,925	8,138	6,711	8,015	9,454
Revenue Vehicle Miles (000)	HRvm	3,911	5,571	4,833	5,170	5,508
Revenue Vehicle Hours (000)	HRvh	124	189	163	172	176
Employee Equivalents (FTE)**	HEmp	58	70	71	74	84
Performance Concepts		Measures				
Cost Efficiency (current \$)	HCost/HRVH	\$492.79	\$324.68	\$354.59	\$367.80	\$384.60
Cost Efficiency (constant FY01 \$)		\$492.79	\$314.74	\$337.97	\$347.53	\$358.08
Cost Effectiveness (current \$)	HCost/HPass	\$6.16	\$7.54	\$8.61	\$7.91	\$7.16
Cost Effectiveness (constant FY01 \$)		\$6.16	\$7.31	\$8.21	\$7.48	\$6.67
Service Effectiveness	HPass/HRVH	80.0	43.1	41.2	46.5	53.7
Service Effectiveness	HPass/HRVM	2.5	1.5	1.4	1.6	1.7
Labor Efficiency (000)	HRVH/HEmp	2.1	2.7	2.3	2.3	2.1
Farebox Recovery	HRev/HCost	37.3%	34.3%	35.7%	30.4%	34.0%

** FTE numbers for Caltrain/JPB are not reported to National Transit Database. Per the Joint Powers Agreement, SamTrans acts as the managing agency for Caltrain/JPB. FTE noted for the purpose of the Bay Area Transit Operators Statistical Summary were calculated based on numbers of SamTrans staff hours billed to the JPB for work performed on behalf of Caltrain/JPB. The number of hours are then divided by 2000 hours/FTE to arrive at the FTE figure reported here; these numbers were generated for the purpose of this report only.

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




County Connection (Central Contra Costa Transit Authority)

2477 Arnold Industrial Way
Concord, CA 94520-5335
(925) 676-7500

General Description

Starting Year	1980
Organization Type	Joint Powers Authority
Governing Body	11-member Board, with city and county representatives
Board Selection	Appointed by County Board of Supervisors and city councils
Advisory Board	Advisory Committee of appointed local representatives

Service Area

Square Miles	180
Population	461,500
Ridership per Capita	8.2

Service area includes the cities of Concord, Clayton, Lafayette, Martinez, Orinda, Pleasant Hill, San Ramon and Walnut Creek; the towns of Danville and Moraga; and unincorporated areas of central Contra Costa County.

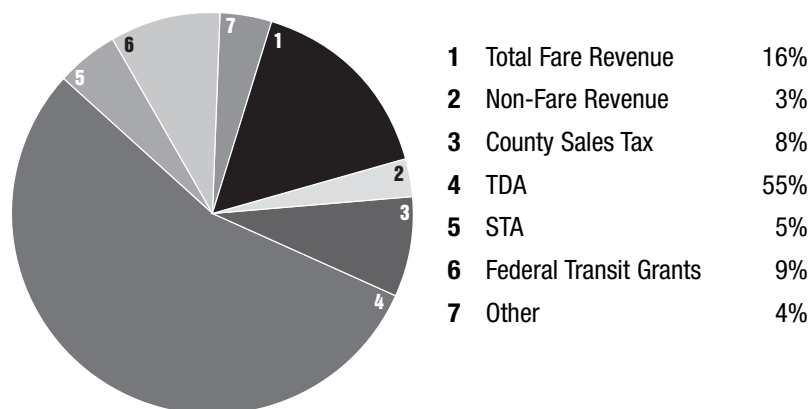
Fixed Route Fare Structure (as of July 2005)

Category	Single Fare
Adult	\$1.50
Student (6–18)	\$1.50
Youth (under 6)	Free
Senior/Disabled	\$0.50*
Bus-Bus Transfer	Free**
Inter-operator Transfer	\$0.75

* Free from 10 AM until 2 PM

** \$0.25 for senior and disabled

Operating Revenue, FY 2004–05



System Characteristics

Active Fleet	179 Total
	131 Motor Bus
	48 Vans

Routes	30 Total
Local	25
Express	5

Hours of Operation

Monday – Friday	5:00 am – 9:30 pm
Saturday	7:00 am – 8:30 pm
Sunday	7:00 am – 8:30 pm*

* Limited service

Inter-Operator Coordination

Inter-Operator Connections

Amtrak
BART
LAVTA (Wheels)
Tri Delta Transit
WestCAT

Joint Fare Instruments and Transfers

BART Plus Transfer
BART Transfer
LAVTA Transfer
Tri Delta Transit Transfer
WestCAT Transfer



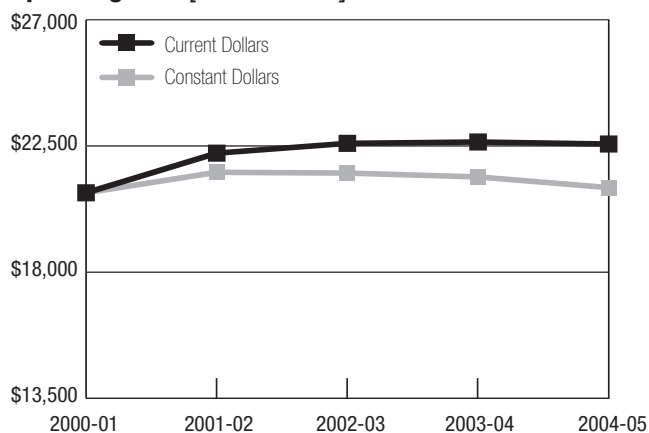
County Connection

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$20,830	\$22,243	\$22,593	\$22,643	\$22,570
Paratransit	PCost		2,548	3,279	3,642	3,691	4,024
Total Costs			\$23,378	\$25,521	\$26,235	\$26,334	\$26,594
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$3,647	\$3,736	\$4,210	\$4,127	\$3,873
	Paratransit	PRev	277	291	358	398	410
Total Farebox Revenue			\$3,924	\$4,027	\$4,568	\$4,524	\$4,283
Non-Fare Revenue			633	685	735	914	828
Property Tax			0	0	0	0	0
County Sales Tax			1,968	2,036	2,227	2,324	2,069
TDA			14,683	15,627	15,818	12,740	14,593
STA			1,072	1,822	1,388	931	1,315
Federal Transit Grants			415	838	645	3,733	2,491
Other			693	486	854	1,171	1,015
Total Revenue			\$23,388	\$25,521	\$26,235	\$26,337	\$26,594

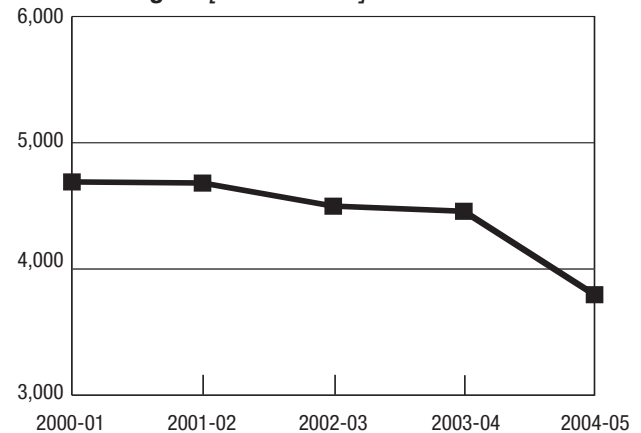
County Connection

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	4,690	4,681	4,498	4,457	3,796
Revenue Vehicle Miles (000)	BRVM	3,875	3,862	3,852	3,473	2,927
Revenue Vehicle Hours (000)	BRVH	284	294	303	284	249
Employee Equivalents (FTE)	BEmp	262	324	294	293	293
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$73.35	\$75.60	\$74.56	\$79.72	\$90.47
Cost Efficiency (constant FY01 \$)		\$73.35	\$73.29	\$71.07	\$75.33	\$84.23
Cost Effectiveness (current \$)	BCost/BPass	\$4.44	\$4.75	\$5.02	\$5.08	\$5.95
Cost Effectiveness (constant FY01 \$)		\$4.44	\$4.61	\$4.79	\$4.80	\$5.54
Service Effectiveness	BPass/BRVH	16.5	15.9	14.8	15.7	15.2
Service Effectiveness	BPass/BRVM	1.2	1.2	1.2	1.3	1.3
Labor Efficiency (000)	BRVH/BEmp	1.1	0.9	1.0	1.0	0.9
Farebox Recovery	BRev/BCost	17.5%	16.8%	18.6%	18.2%	17.2%

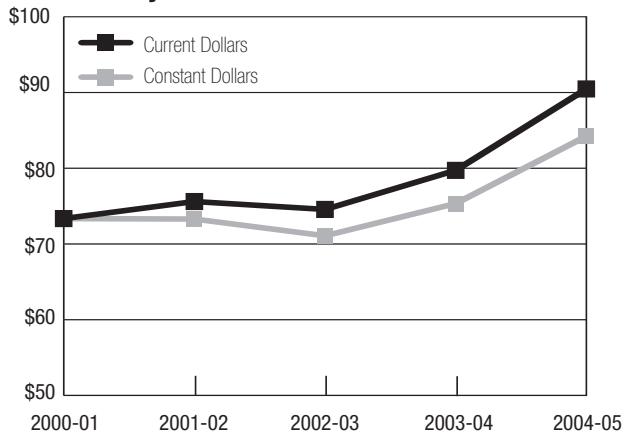
Operating Cost [In Thousands]



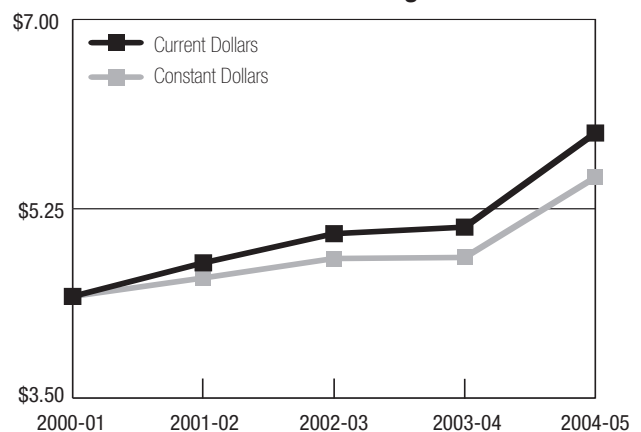
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



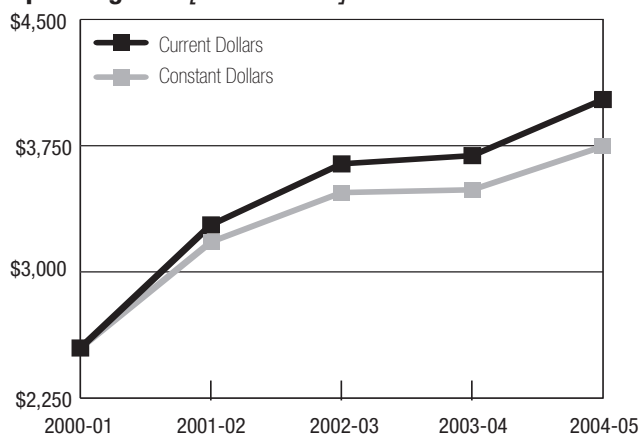
Cost Effectiveness — Cost/Passenger



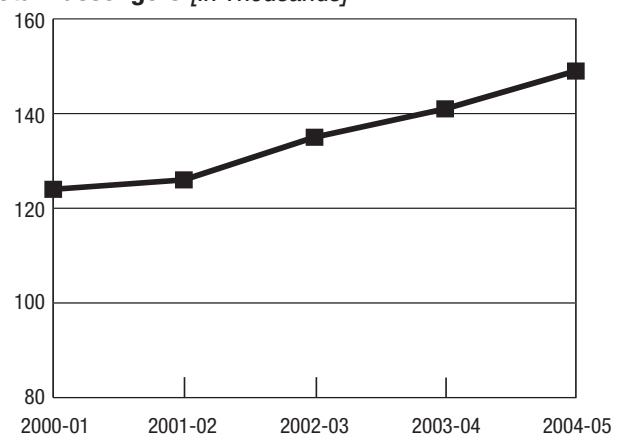
County Connection

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	124	126	135	141	149
Revenue Vehicle Miles (000)	PRVM	1,089	1,204	1,168	1,224	1,265
Revenue Vehicle Hours (000)	PRVH	64	69	78	79	79
Performance Concepts	Measures					
Cost Efficiency (current \$)	PCost/PRVH	\$39.59	\$47.46	\$46.69	\$46.73	\$50.80
Cost Efficiency (constant FY01 \$)		\$39.59	\$46.01	\$44.50	\$44.16	\$47.30
Cost Effectiveness (current \$)	PCost/PPass	\$20.53	\$26.11	\$26.98	\$26.23	\$26.96
Cost Effectiveness (constant FY01 \$)		\$20.53	\$25.31	\$25.71	\$24.78	\$25.10
Service Effectiveness	PPass/PRVH	1.9	1.8	1.7	1.8	1.9
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	10.9%	8.9%	9.8%	10.8%	10.2%

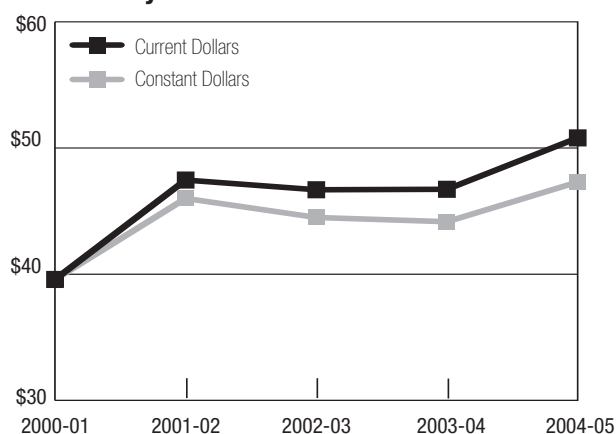
Operating Cost [In Thousands]



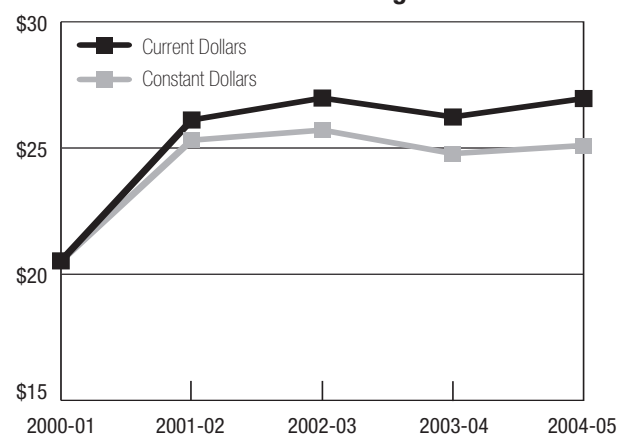
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





City of Alameda Ferry Services

c/o City of Alameda
2263 Santa Clara Avenue
Alameda, CA 94501
(510) 747-7400

General Description

Starting Year	1989 Alameda/Oakland Ferry System; 1992 Alameda Harbor Bay Ferry
Organization Type	Municipal Transit Agency
Governing Body	5-member elected City Council
Board Selection	5 City Council members elected at large
Contract Service	Harbor Bay Maritime, Blue and Gold Fleet

Service Area

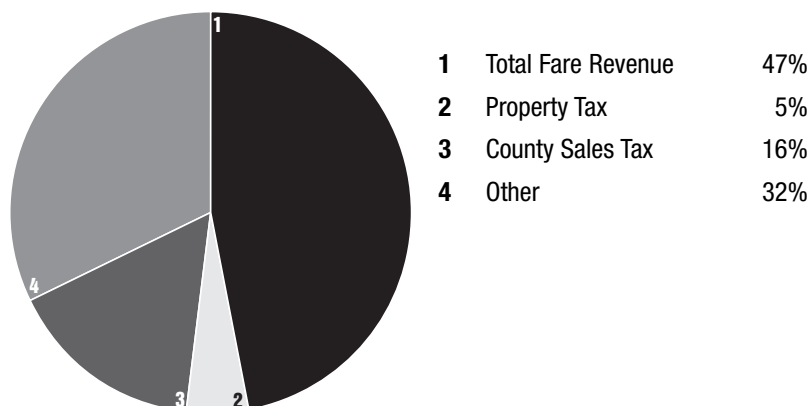
Square Miles	22
Population	72,500
Ridership per Capita	7.2

The City of Alameda Ferry Service provides a regional transit link between the cities of Alameda, Oakland, San Francisco, and Angel Island State Park.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	
	Alameda/Oakland	Harbor Bay
Adult/Student	\$5.50	\$6.00
Youth (5-12)	\$2.75	\$2.85
Senior/Disabled	\$3.25	\$3.45
Active Military	\$4.25	\$4.60
Children (under 5)	Free	Free
10-Ride Monthly	\$150.00	\$161.00

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet **5 Total**
5 Ferries

Routes **4 Total**

Hours of Operation

Monday – Friday 5:30 am – 9:25 pm
Saturday 9:30 am – 7:50 pm
Sunday 9:30 am – 7:50 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
SF Muni

Joint Fare Instruments and Transfers

AC Transit
SF Muni



ALAMEDA
HARBOR BAY
FERRY



City of Alameda Ferry Services

SYSTEM-WIDE BUDGET			2000-01*	2001-02*	2002-03*	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Alameda/Oakland Ferry	FCost		—	—	—	\$3,153	\$3,433
Harbor Bay Ferry	FCost		—	—	—	1,276	1,304
Total Costs			—	—	—	\$4,429	\$4,737
Operating Revenue (000)							
Farebox:	Alameda/Oakland Ferry	FRev	—	—	—	\$1,739	\$1,742
	Harbor Bay Ferry	FRev	—	—	—	417	312
Total Farebox Revenue			—	—	—	\$2,155	\$2,054
Non-Fare Revenue			—	—	—	0	0
Property Tax			—	—	—	279	176
County Sales Tax			—	—	—	735	739
TDA			—	—	—	0	0
STA			—	—	—	0	0
Federal Transit Grants			—	—	—	0	0
Other			—	—	—	1,259	1,610
Total Revenue			—	—	—	\$4,429	\$4,579

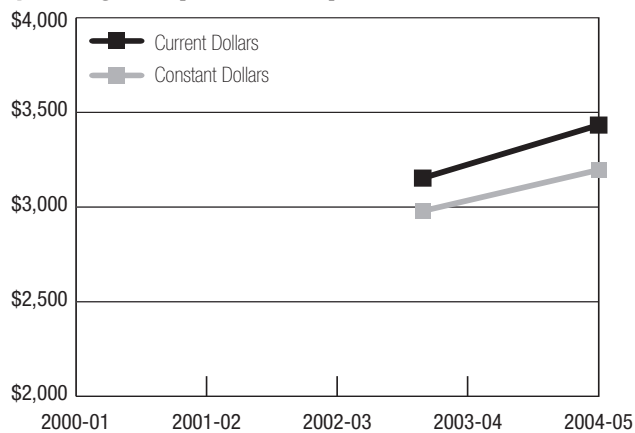
* Data for FY 2000-01 to FY 2002-03 not readily available.

Alameda/Oakland Ferry

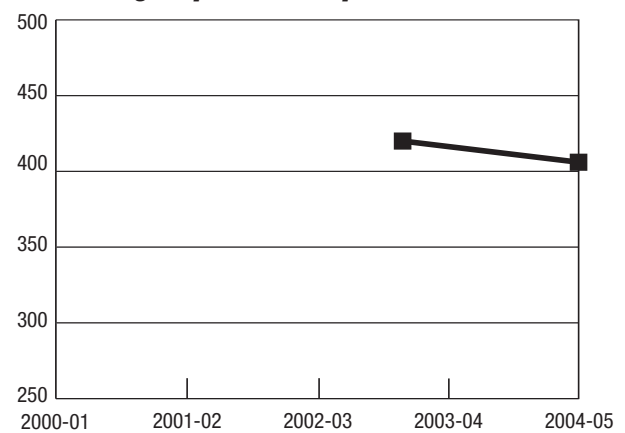
FERRY SERVICE PERFORMANCE		2000-01*	2001-02*	2002-03*	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	—	—	—	420	406
Revenue Vehicle Miles (000)	FRVM	—	—	—	57	57
Revenue Vehicle Hours (000)	FRVH	—	—	—	5	5
Employee Equivalents (FTE)	FEmp	—	—	—	N/A	N/A
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	—	—	—	\$651.17	\$708.92
Cost Efficiency (constant FY01 \$)		—	—	—	\$615.28	\$660.04
Cost Effectiveness (current \$)	FCost/FPass	—	—	—	\$7.51	\$8.46
Cost Effectiveness (constant FY01 \$)		—	—	—	\$7.10	\$7.87
Service Effectiveness	FPass/FRVH	—	—	—	86.7	83.8
Service Effectiveness	FPass/FRVM	—	—	—	7.4	7.2
Labor Efficiency (000)	FRVH/FEmp	—	—	—	N/A	N/A
Farebox Recovery	FRev/FCost	—	—	—	55.1%	50.6%

* Data for FY 2000-01 to FY 2002-03 not readily available.

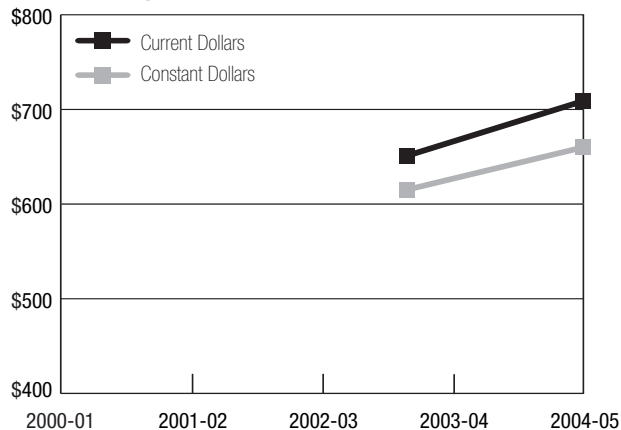
Operating Cost [In Thousands]



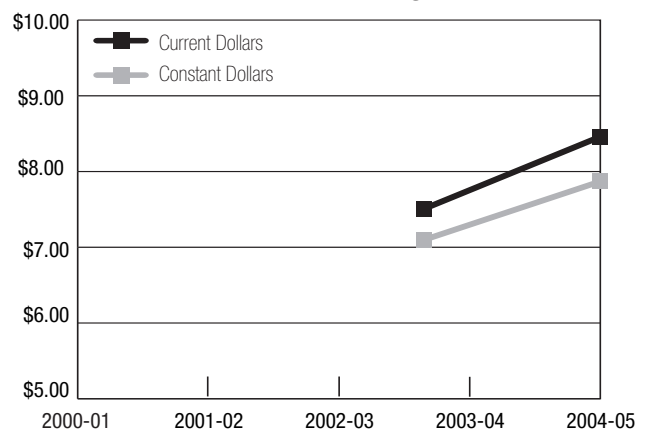
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger

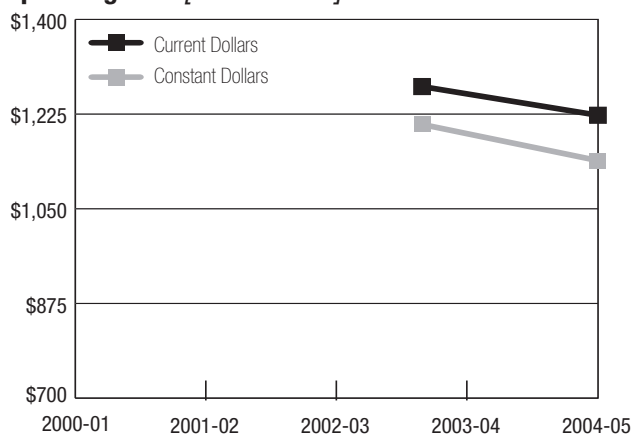


Harbor Bay Ferry

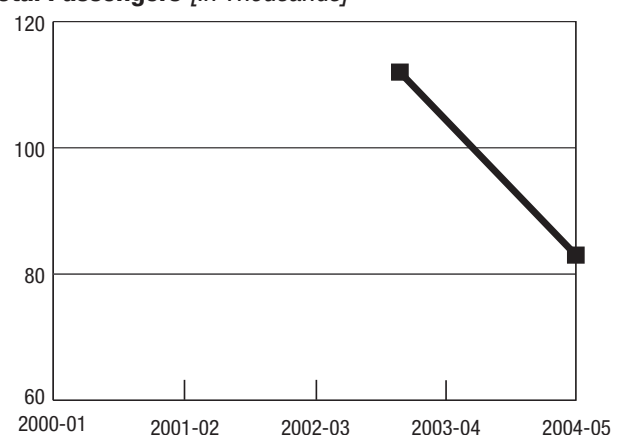
FERRY SERVICE PERFORMANCE		2000-01*	2001-02*	2002-03*	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	—	—	—	112	83
Revenue Vehicle Miles (000)	FRVM	—	—	—	24	20
Revenue Vehicle Hours (000)	FRVH	—	—	—	2	1
Employee Equivalents (FTE)	FEmp	—	—	—	N/A	N/A
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	—	—	—	\$772.30	\$966.03
Cost Efficiency (constant FY01 \$)		—	—	—	\$729.74	\$899.42
Cost Effectiveness (current \$)	FCost/FPass	—	—	—	\$11.35	\$15.80
Cost Effectiveness (constant FY01 \$)		—	—	—	\$10.73	\$14.71
Service Effectiveness	FPass/FRVH	—	—	—	68.0	61.1
Service Effectiveness	FPass/FRVM	—	—	—	4.7	4.1
Labor Efficiency (000)	FRVH/FEmp	—	—	—	N/A	N/A
Farebox Recovery	FRev/FCost	—	—	—	32.7%	23.9%

* Data for FY 2000-01 to FY 2002-03 not readily available.

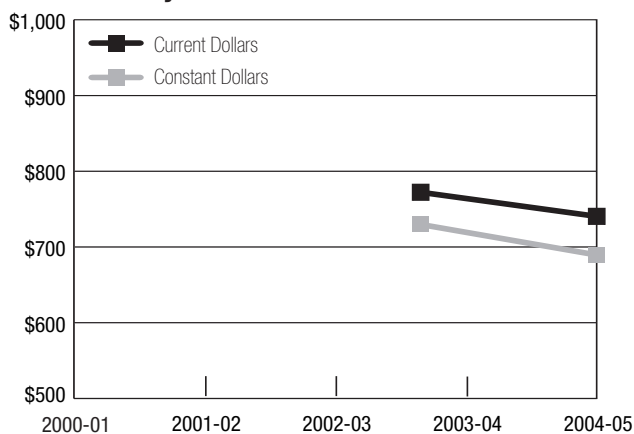
Operating Cost [In Thousands]



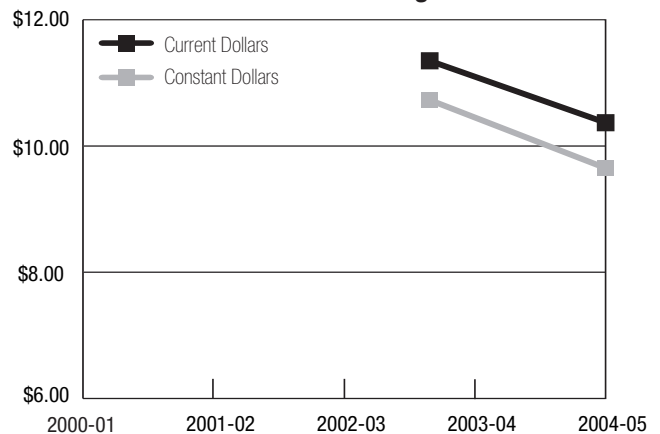
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





TRI DELTA TRANSIT

Tri Delta Transit (Eastern Contra Costa Transit Authority)

801 Wilbur Avenue
Antioch, CA 94509

(925) 754-6622

General Description

Starting Year	1977
Organization Type	Transit Authority is a Joint Powers Agency
Governing Body	11-member Board of Directors
Board Selection	2 representatives from each city, 2 representatives from the county and 1 representative appointed at-large by the board
Contract Service	Laidlaw Transportation, operations

Service Area

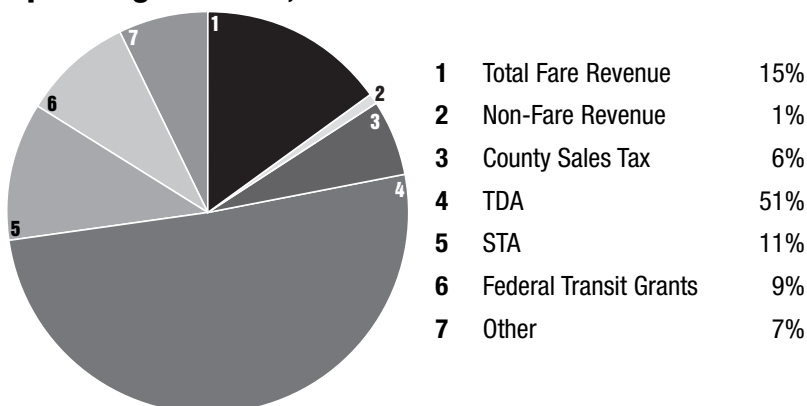
Square Miles	225
Population	223,900
Ridership per Capita	10.4

ECCTA's service area includes the cities of Antioch, Brentwood, Pittsburg, Oakley, and the unincorporated areas of eastern Contra Costa County.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Monthly Passes
Adult/Student	\$1.00	—
Youth (under 5)	Free	—
Senior/Disabled	\$0.50	—
Express	\$1.50 or \$5.00	\$55.00 or \$110.00
BART Transfer	\$0.50	—
Other Transfer	Free	—

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	64 Total
	48 Motor Bus
	16 Paratransit

Routes	16 Total
---------------	-----------------

Hours of Operation

Monday – Friday	3:14 am – 1:14 am
Saturday	5:22 am – 1:35 am
Sunday	6:18 am – 1:35 am

Inter-Operator Coordination

Inter-Operator Connections

BART
County Connection (CCCTA)
LAVTA (Wheels)
WestCAT

Joint Fare Instruments and Transfers

BART Transfer
County Connection Transfer



TRI DELTA TRANSIT

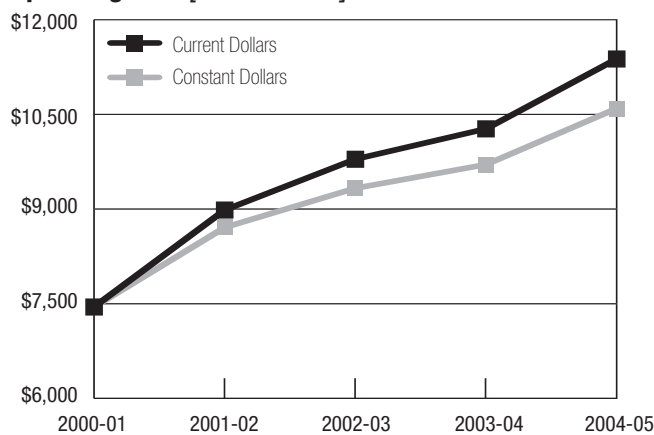


Tri Delta Transit

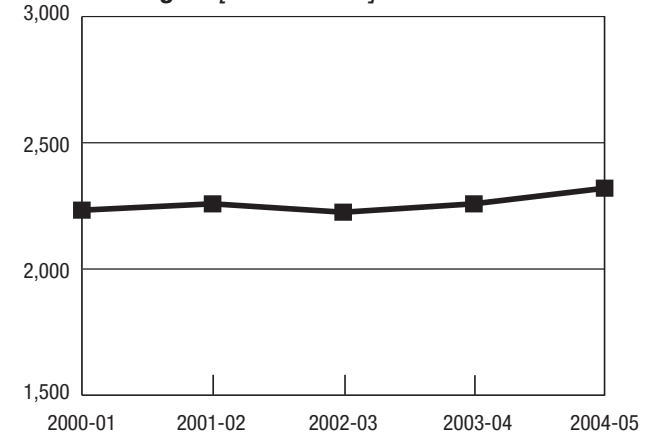
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$7,449	\$8,985	\$9,790	\$10,272	\$11,379
Paratransit	PCost		1,642	1,443	2,077	2,070	2,328
Total Costs			\$9,091	\$10,428	\$11,867	\$12,342	\$13,707
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$1,401	\$1,429	\$1,724	\$1,821	\$1,830
	Paratransit	PRev	83	74	123	129	181
Total Farebox Revenue			\$1,483	\$1,503	\$1,847	\$1,950	\$2,011
Non-Fare Revenue			125	54	135	148	116
Property Tax			0	0	0	0	0
County Sales Tax			440	457	783	795	774
TDA			5,252	7,165	7,016	6,936	6,794
STA			693	1,903	876	1,073	1,399
Federal Transit Grants			0	0	0	0	1,222
Other			1,706	145	1,066	1,023	981
Total Revenue			\$9,700	\$11,228	\$11,723	\$11,925	\$13,297

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,233	2,258	2,225	2,258	2,320
Revenue Vehicle Miles (000)	BRVM	1,766	1,974	2,082	2,252	2,251
Revenue Vehicle Hours (000)	BRVH	129	154	148	157	159
Employee Equivalents (FTE)	BEmp	95	132	125	127	132
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$57.53	\$58.48	\$66.15	\$65.32	\$71.57
Cost Efficiency (constant FY01 \$)		\$57.53	\$56.69	\$63.05	\$61.72	\$66.63
Cost Effectiveness (current \$)	BCost/BPass	\$3.34	\$3.98	\$4.40	\$4.55	\$4.90
Cost Effectiveness (constant FY01 \$)		\$3.34	\$3.86	\$4.19	\$4.30	\$4.57
Service Effectiveness	BPass/BRVH	17.2	14.7	15.0	14.4	14.6
Service Effectiveness	BPass/BRVM	1.3	1.1	1.1	1.0	1.0
Labor Efficiency (000)	BRVH/BEmp	1.4	1.2	1.2	1.2	1.2
Farebox Recovery	BRev/BCost	18.8%	15.9%	17.6%	17.7%	16.1%

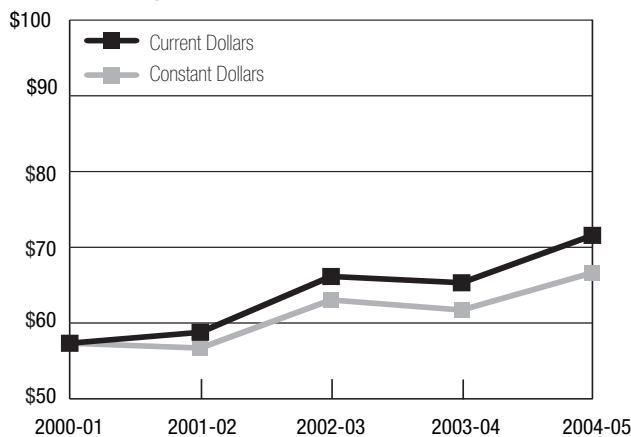
Operating Cost [In Thousands]



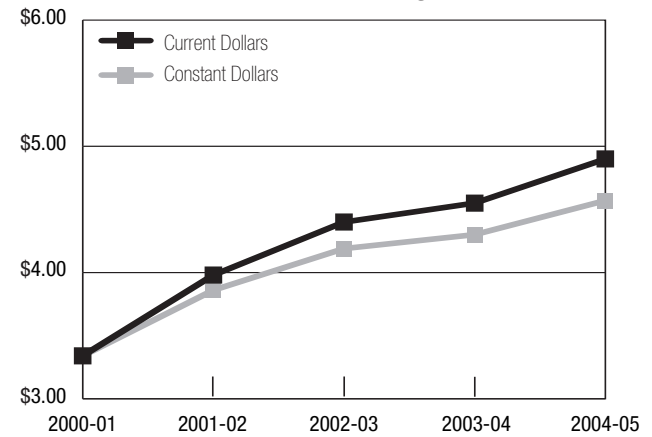
Total Passengers [In Thousands]



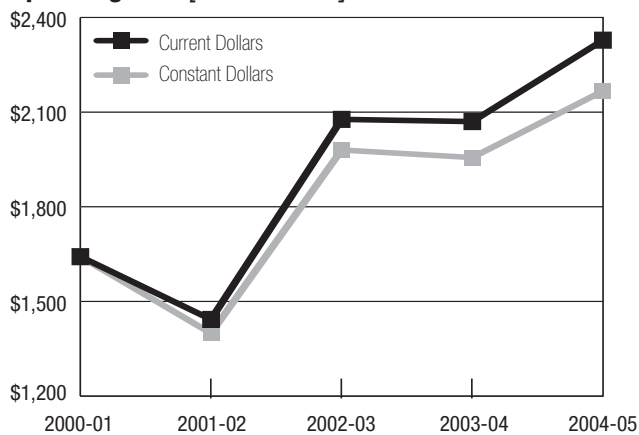
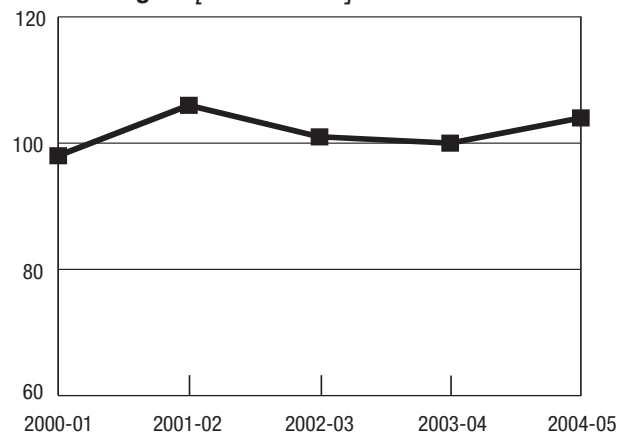
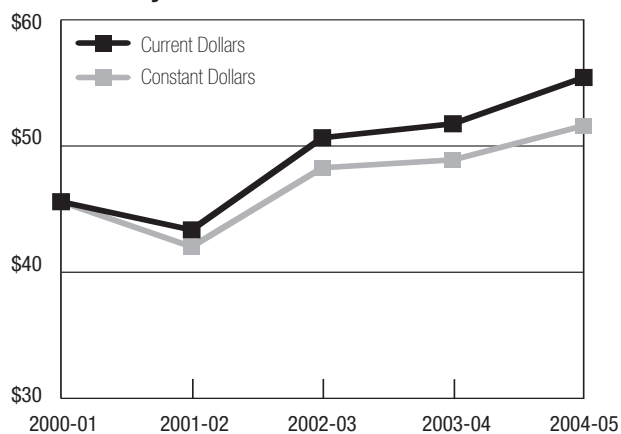
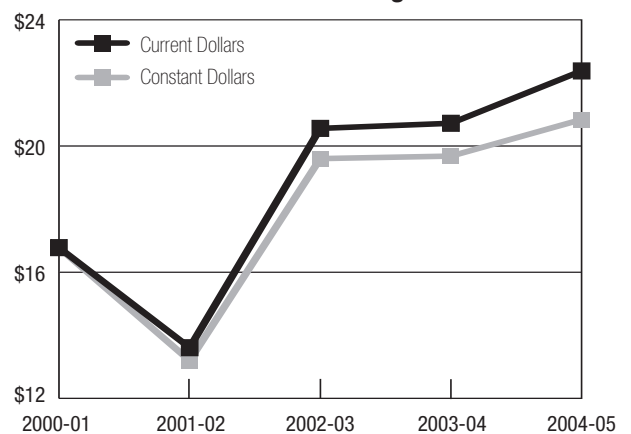
Cost Efficiency — Cost/Revenue Vehicle Hour

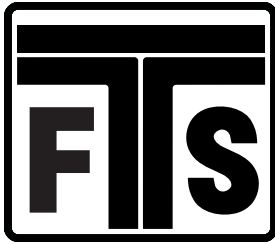


Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	98	106	101	100	104
Revenue Vehicle Miles (000)	PRVM	494	467	456	450	477
Revenue Vehicle Hours (000)	PRVH	36	33	41	40	42
Performance Concepts	Measures					
Cost Efficiency (current \$)	PCost/PRVH	\$45.59	\$43.35	\$50.66	\$51.76	\$55.43
Cost Efficiency (constant FY01 \$)		\$45.59	\$42.02	\$48.28	\$48.90	\$51.61
Cost Effectiveness (current \$)	PCost/PPass	\$16.78	\$13.61	\$20.56	\$20.72	\$22.38
Cost Effectiveness (constant FY01 \$)		\$16.78	\$13.20	\$19.60	\$19.58	\$20.84
Service Effectiveness	PPass/PRVH	2.7	3.2	2.5	2.5	2.5
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	5.0%	5.1%	5.9%	6.2%	7.8%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




Fairfield/Suisun Transit System

2000 Cadenasso Drive
Fairfield, CA 94533
(707) 428-7635

General Description

Starting Year	1975 Fairfield, 1989 Fairfield & Suisun City Transit Systems consolidated
Organization Type	Municipal Transit Agency
Governing Body	City Council, City of Fairfield
Board Selection	5 City Council Members elected at large
Contract Service	MV Transportation

Service Area

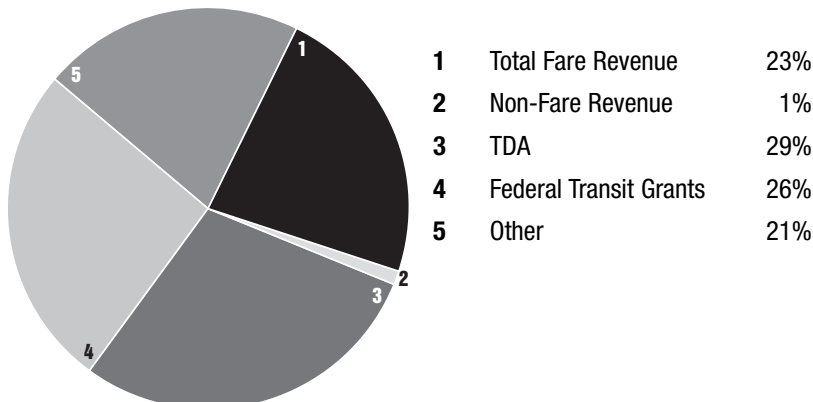
Square Miles	41
Population	131,661
Ridership per Capita	5.8

Service is provided in the cities of Fairfield(which consists of the Travis Air Force Base and the Cordelia Villages Area) and Suisun City. The combined intercity and commute routes (Routes 20, 30 and 40) connect Fairfield with Vacaville, Dixon, UC Davis, Downtown Sacramento and Pleasant Hill BART station

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Intercity Fares	Monthly Pass
Adult	\$1.25	\$2.00 – \$5.00	\$42.00 – \$91.00
Senior/ Disabled	\$0.60	—	\$23.00
Youth (13 – 17)	\$1.25	\$2.00 – \$5.00	\$37.00 – \$91.00
Transfer	Free	Free	—
Inter-Operator Transfer	\$0.15 – \$0.25	\$0.25 – \$4.00	—

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	54 Total
	39 Motor Bus
	15 Paratransit
Routes	10 Total
Local	7
Other/Express	3
Hours of Operation	
Monday – Friday	5:05 am – 8:31 pm
Saturday	8:30 am – 6:05 pm

Inter-Operator Coordination

Inter-Operator Connections

BART
Benicia Transit
Capitol Corridor
County Connection (CCCTA)
Dixon Read-I-Ride
LAVTA (Wheels)
Sacramento RT
Unitrans
Vacaville City Coach
Vallejo Transit
Yolobus



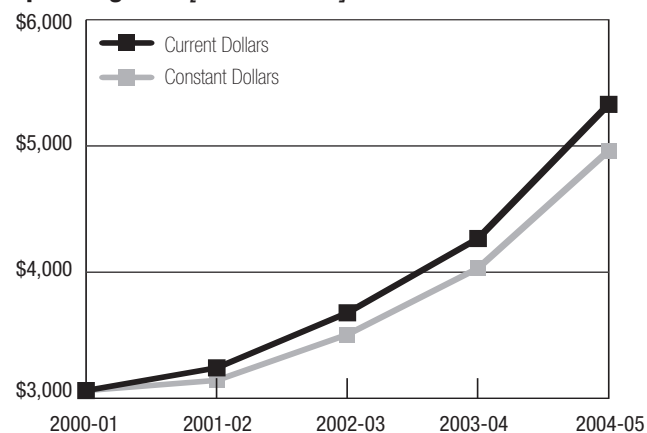
Fairfield/Suisun Transit

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed Route Bus	BCost		\$3,062	\$3,242	\$3,678	\$4,267	\$5,330
Paratransit*	PCost		533	436	404	503	532
Total Costs			\$3,595	\$3,678	\$4,082	\$4,770	\$5,863
Operating Revenue (000)							
Farebox:	Fixed Route Bus	BRev	\$648	\$661	\$662	\$799	\$1,250
	Paratransit*	PRev	30	33	32	43	69
Total Farebox Revenue			\$678	\$695	\$694	\$842	\$1,319
Non-Fare Revenue			31	0	21	61	73
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			1,098	1,483	1,493	1,437	1,590
STA			0	0	0	0	0
Federal Transit Grants			1,125	1,146	1,571	1,737	1,498
Other			663	355	303	694	1,196
Total Revenue			\$3,595	\$3,678	\$4,082	\$4,770	\$5,676

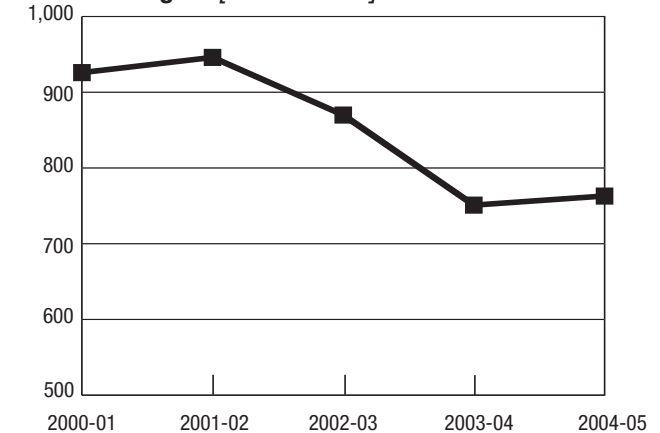
* Only DART demand response service is included in this summary

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	926	946	870	751	763
Revenue Vehicle Miles (000)	Brvm	826	857	880	938	1,014
Revenue Vehicle Hours (000)	Brvh	48	49	49	54	66
Employee Equivalents (FTE)	BEmp	37	36	37	37	43
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/Brvh	\$63.79	\$66.73	\$75.06	\$79.58	\$80.76
Cost Efficiency (constant FY01 \$)		\$63.79	\$64.69	\$71.54	\$75.19	\$75.19
Cost Effectiveness (current \$)	BCost/BPass	\$3.31	\$3.43	\$4.23	\$5.68	\$6.99
Cost Effectiveness (constant FY01 \$)		\$3.31	\$3.32	\$4.03	\$5.37	\$6.50
Service Effectiveness	BPass/Brvh	19.3	19.5	17.8	14.0	11.6
Service Effectiveness	BPass/Brvm	1.1	1.1	1.0	0.8	0.8
Labor Efficiency (000)	Brvh/BEmp	1.3	1.3	1.3	1.4	1.5
Farebox Recovery	BRev/BCost	21.2%	20.4%	18.0%	18.7%	23.5%

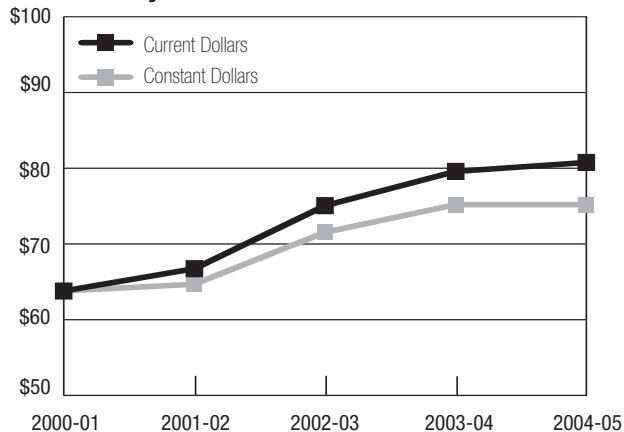
Operating Cost [In Thousands]



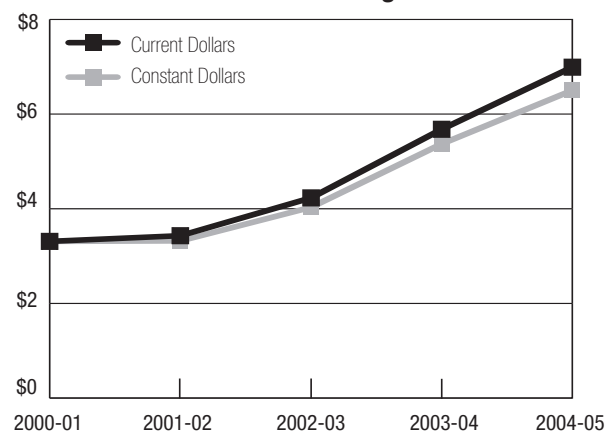
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger

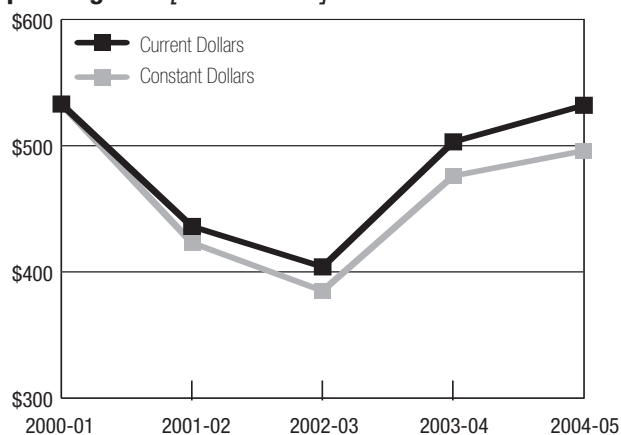


Fairfield/Suisun Transit

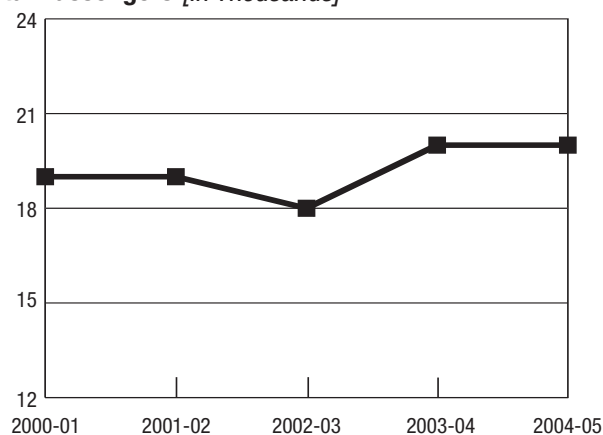
PARATRANSIT PERFORMANCE*		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	19	19	18	20	20
Revenue Vehicle Miles (000)	PRVM	94	105	93	101	113
Revenue Vehicle Hours (000)	PRVH	7	7	8	8	9
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$76.14	\$59.38	\$50.50	\$60.23	\$57.99
Cost Efficiency (constant FY01 \$)		\$76.14	\$57.56	\$48.13	\$56.91	\$53.99
Cost Effectiveness (current \$)	PCost/PPass	\$28.76	\$23.23	\$22.44	\$25.61	\$26.96
Cost Effectiveness (constant FY01 \$)		\$28.76	\$22.52	\$21.39	\$24.20	\$25.11
Service Effectiveness	PPass/PRVH	2.6	2.6	2.3	2.4	2.2
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	5.6%	7.6%	7.9%	8.6%	13.0%

*Only DART demand response service are included in this summary

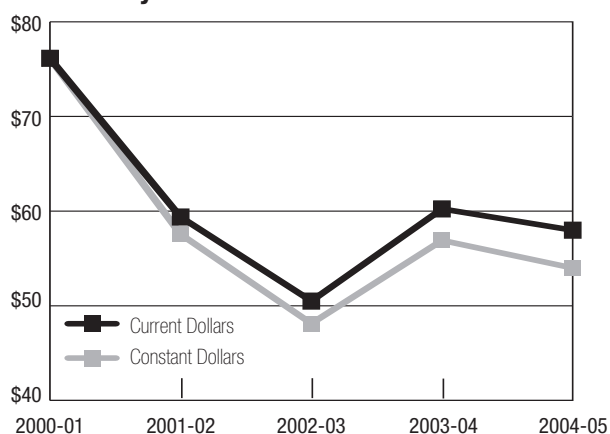
Operating Cost [In Thousands]



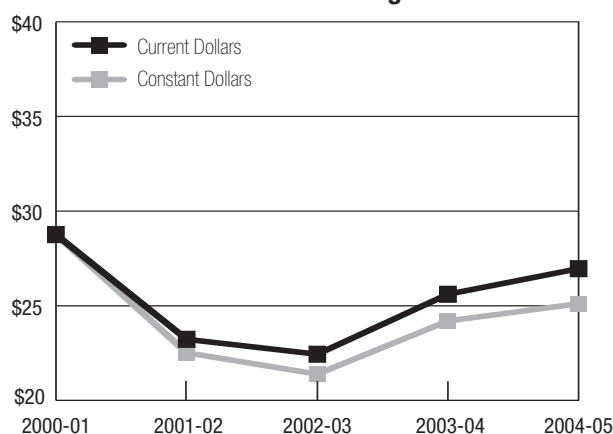
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Golden Gate Bridge, Highway and Transportation District

1011 Andersen Drive
San Rafael, CA 94901
(415) 257-4548

General Description

Starting Year	1928 (bridge); 1970 (ferry); 1972 (transbay bus)
Organization Type	Bridge, Highway and Transit District created by the State Legislature
Governing Body	19-member Board of Directors
Board Selection	Appointed by County Board of Supervisors

Service Area

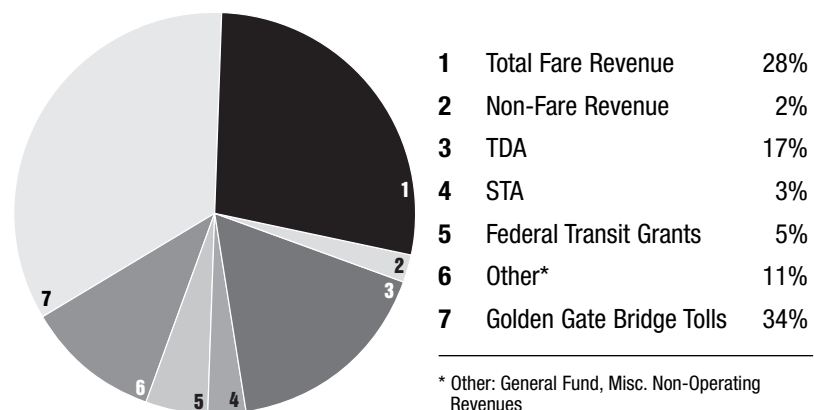
Square Miles	163
Population	673,000
Ridership per Capita	13.8

GGBHTD's service area includes the City and County of San Francisco, and the counties of Marin and Sonoma. Del Norte, Mendocino, and Napa counties are voting members of the transit district, but GGBHTD does not extend its services into these counties (with the exception of Club Bus service in Napa County). GGBHTD also provides a regional transit link between Marin and western Contra Costa counties.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Ferry
Adult	\$2.00 – \$7.60	\$6.45
Senior/ Disabled	\$1.00 – \$3.80	\$3.20
Youth	\$1.50 – \$5.70	\$4.85
Transfer	Free	Free

Operating Revenue, FY 2004–05



System Characteristics

Active Fleet	199 Total
	194 Motor Bus
	5 Ferry

Routes	53 Total
Local	30
Transbay Commuter	16
Transbay Basic	7

Hours of Operation

Monday – Sunday 4:00 am – 2:50 am

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
County Connection (CCCTA)
Marin County Transit District
Mendocino Transit
Muni
Petaluma Transit
SamTrans
Santa Rosa CityBus
Sonoma County Transit
Tibouron Ferry (Blue & Gold)
Vallejo Transit
WestCat
West Marin Stage Coach, EZ Rider



Golden Gate Bus and Ferry Transit

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus*	BCost		\$54,409	\$58,530	\$64,756	\$59,570	\$57,914
Ferry	FCost		16,879	16,915	17,734	16,980	19,062
Paratransit	PCost		2,220	2,387	2,773	2,917	3,461
Total Costs			\$73,508	\$77,831	\$85,263	\$79,466	\$80,437
Operating Revenue (000)							
Farebox:	Fixed-Route Bus*	BRev	\$16,072	\$14,751	\$14,616	\$13,750	\$14,919
	Ferry	FRev	5,620	5,235	5,343	6,899	7,574
	Paratransit	PRev	130	142	145	183	245
Total Farebox Revenue			\$21,823	\$20,128	\$20,104	\$20,833	\$22,738
Non-Fare Revenue			1,356	1,550	1,705	1,492	1,371
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			14,192	15,622	11,971	13,395	13,582
STA			2,116	3,187	2,018	2,261	2,141
Federal Transit Grants			190	282	665	3,066	4,200
Other			33,831	37,061	49,053	38,684	36,404
Total Revenue			\$73,507	\$77,831	\$85,516	\$79,730	\$80,437

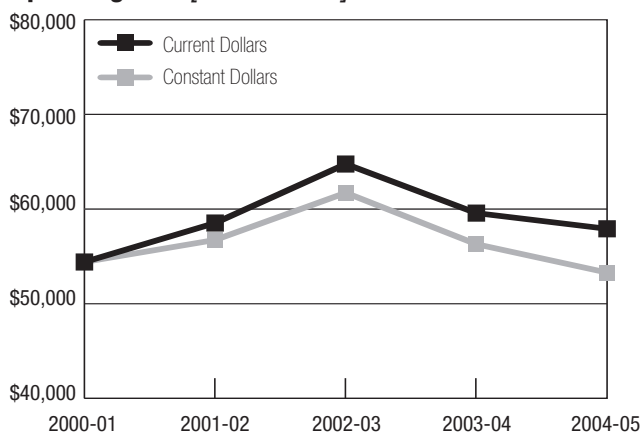
* Fixed Route Bus Service does not include Club Bus Service. Since Club Bus Service is a subscription service it is not included in this summary.

Golden Gate Bus and Ferry Transit

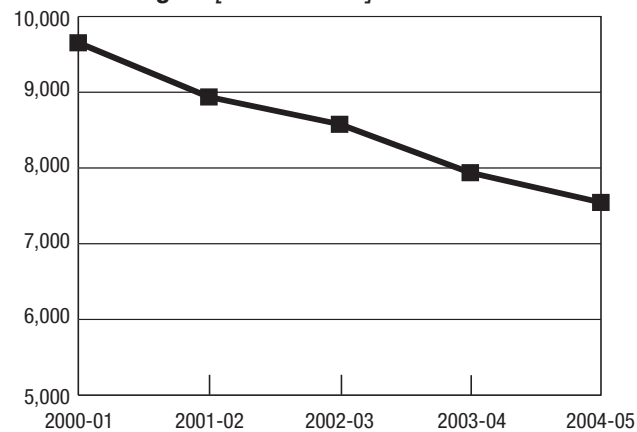
FIXED-ROUTE BUS PERFORMANCE*		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	9,654	8,938	8,578	7,938	7,545
Revenue Vehicle Miles (000)	BRVM	7,753	7,891	7,540	5,913	5,121
Revenue Vehicle Hours (000)	BRVH	416	428	422	374	335
Employee Equivalents (FTE)	BEmp	581	563	532	395	391
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$130.91	\$136.84	\$153.45	\$159.43	\$172.96
Cost Efficiency (constant FY01 \$)		\$130.91	\$132.66	\$146.26	\$150.65	\$161.03
Cost Effectiveness (current \$)	BCost/BPass	\$5.64	\$6.55	\$7.55	\$7.50	\$7.68
Cost Effectiveness (constant FY01 \$)		\$5.64	\$6.35	\$7.20	\$7.09	\$7.15
Service Effectiveness	BPass/BRVH	23.2	20.9	20.3	21.2	22.5
Service Effectiveness	BPass/BRVM	1.2	1.1	1.1	1.3	1.5
Labor Efficiency (000)	BRVH/BEmp	0.7	0.8	0.8	0.9	0.9
Farebox Recovery	BRev/BCost	29.5%	25.2%	22.6%	23.1%	25.8%

* Fixed Route Bus Service does not include Club Bus Service. Since Club Bus Service is a subscription service it is not included in this summary.

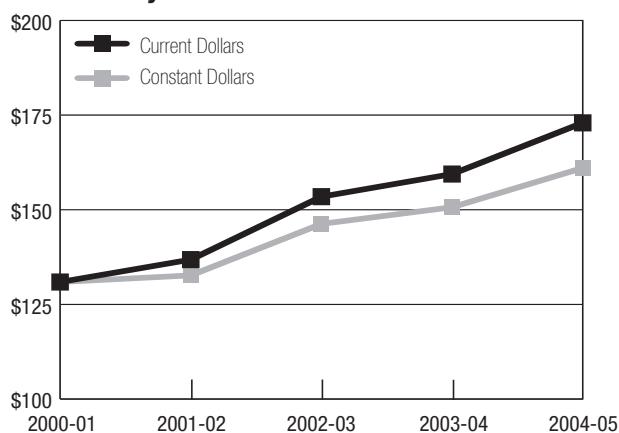
Operating Cost [In Thousands]



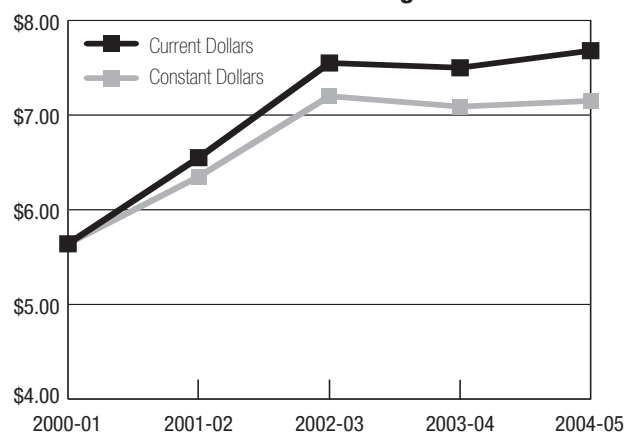
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



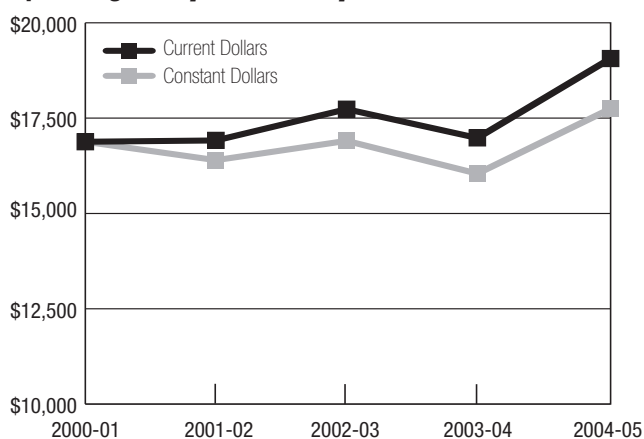
Cost Effectiveness — Cost/Passenger



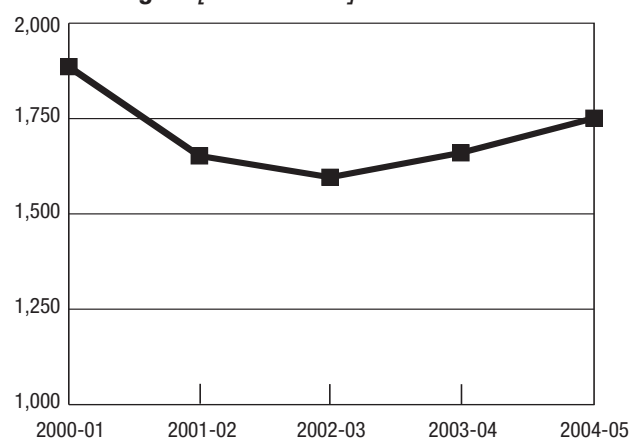
Golden Gate Bus and Ferry Transit

FERRY PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	1,886	1,652	1,596	1,660	1,751
Revenue Vehicle Miles (000)	FRVM	181	188	189	184	184
Revenue Vehicle Hours (000)	FRVH	15	14	15	14	14
Employee Equivalents (FTE)	FEmp	116	102	100	87	78
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$1,122.19	\$1,167.82	\$1,182.27	\$1,239.86	\$1,407.64
Cost Efficiency (constant FY01 \$)		\$1,122.19	\$1,132.09	\$1,126.86	\$1,171.52	\$1,310.57
Cost Effectiveness (current \$)	FCost/FPass	\$8.95	\$10.24	\$11.11	\$10.23	\$10.89
Cost Effectiveness (constant FY01 \$)		\$8.95	\$9.92	\$10.59	\$9.66	\$10.14
Service Effectiveness	FPass/FRVH	125.4	114.1	106.4	121.2	129.3
Service Effectiveness	FPass/FRVM	10.4	8.8	8.4	9.0	9.5
Labor Efficiency (000)	FRVH/FEmp	0.1	0.1	0.2	0.2	0.2
Farebox Recovery	FRev/FCost	33.3%	31.0%	30.1%	40.6%	39.7%

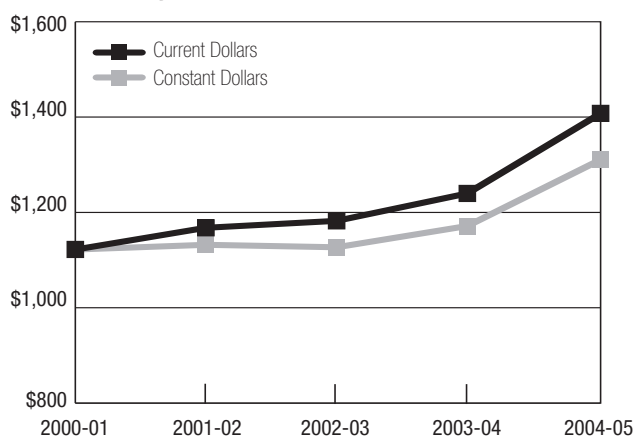
Operating Cost [In Thousands]



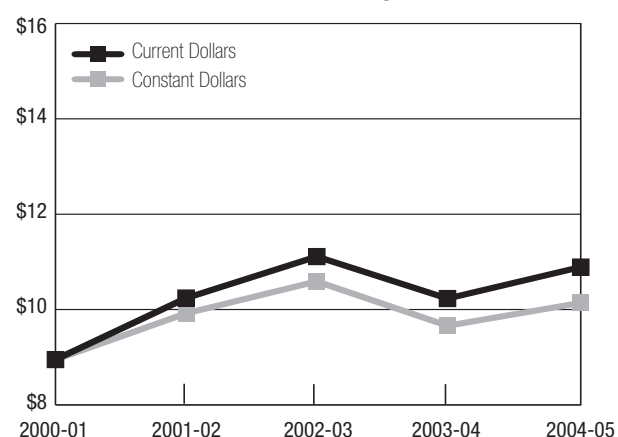
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



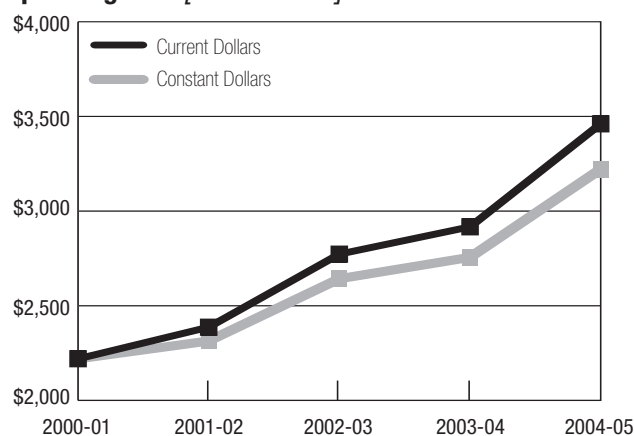
Cost Effectiveness — Cost/Passenger



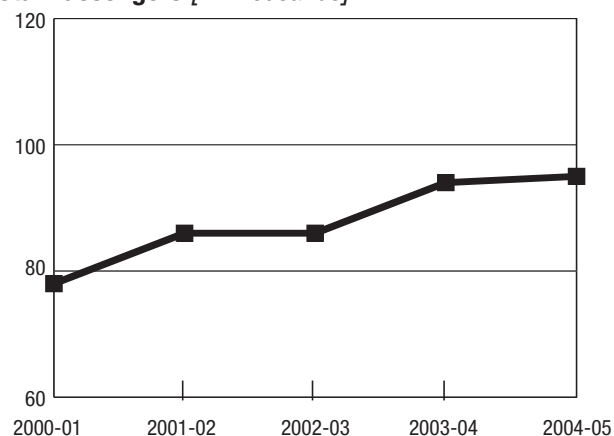
Golden Gate Bus and Ferry Transit

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	78	86	86	94	95
Revenue Vehicle Miles (000)	PRVM	829	884	876	931	931
Revenue Vehicle Hours (000)	PRVH	48	49	49	50	51
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$44.23	\$48.94	\$56.59	\$58.51	\$67.69
Cost Efficiency (constant FY01 \$)		\$44.23	\$47.45	\$53.94	\$55.29	\$63.02
Cost Effectiveness (current \$)	PCost/PPass	\$27.11	\$27.84	\$32.24	\$30.92	\$36.30
Cost Effectiveness (constant FY01 \$)		\$27.11	\$26.99	\$30.73	\$29.22	\$33.80
Service Effectiveness	PPass/PRVH	1.6	1.8	1.8	1.9	1.9
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	6.1%	5.9%	5.2%	6.3%	7.1%

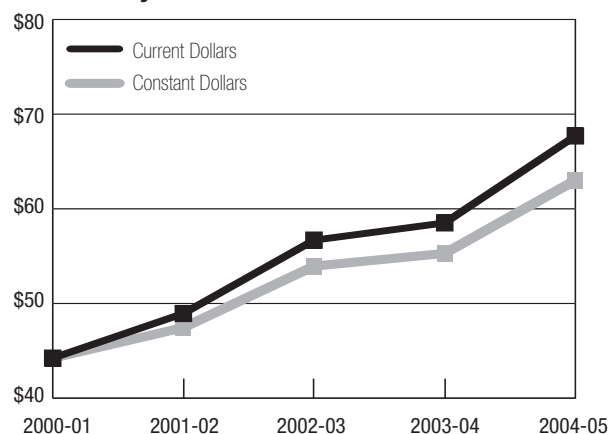
Operating Cost [In Thousands]



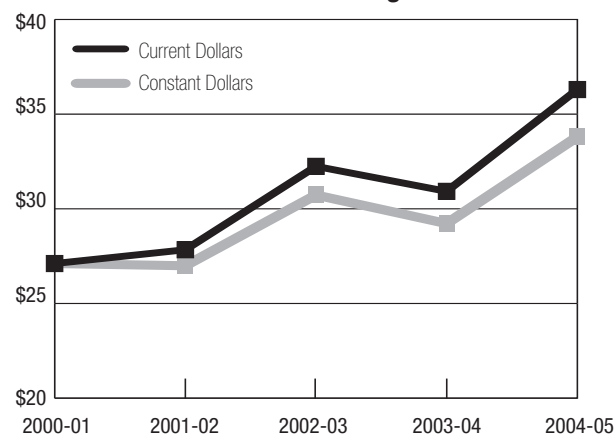
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





HEALDSBURG *transit*

Healdsburg Transit

401 Grove Street
Healdsburg, Sonoma, CA 95448

(707) 431-3309

General Description

Starting Year	1970
Organization Type	Created by the City Council
Governing Body	5-member City Council
Board Selection	Citywide vote

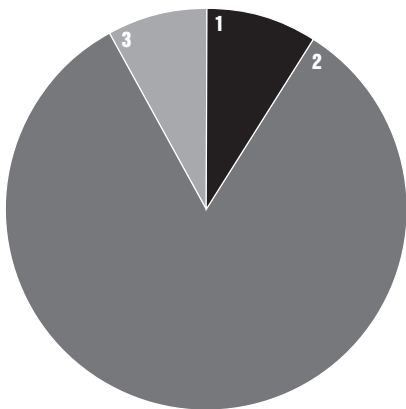
Service Area

Square Miles	3.3
Population	9,700
Ridership per Capita	2.3

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare
Adult	\$1.00
Senior/ Disabled	\$0.60
Youth (5–17)	\$0.75
Transfer	N/A

Operating Revenue, FY 2004-05



1	Total Fare Revenue	9%
2	TDA	83%
3	STA	8%

System Characteristics

Active Fleet	2
Routes	2 Total
Fixed Route	1
Dial-a-ride	1

Hours of Operation

Fixed Route:

Monday – Saturday 8:30 am – 4:20 pm

Dial-a-ride:

Monday – Friday 9:00 am – 1:30 pm

Inter-Operator Coordination

Inter-Operator Connections

Sonoma County Transit

Joint Fare Instruments and Transfers

Sonoma County Transit



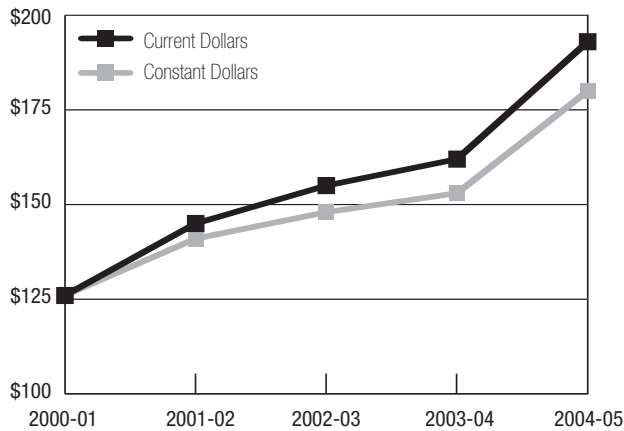
Healdsburg In-City Transit

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed Route Bus	BCost		\$126	\$145	\$155	\$162	\$193
Total Costs			\$126	\$145	\$155	\$162	\$193
Operating Revenue (000)							
Farebox:	Fixed Route Bus	BRev	\$13	\$13	\$15	\$15	\$16
Total Farebox Revenue			\$13	\$13	\$15	\$15	\$16
Non-Fare Revenue			3	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			141	104	121	121	150
STA			0	38	22	12	15
Federal Transit Grants			0	0	0	0	0
Other			1	0	0	0	0
Total Revenue			\$158	\$155	\$158	\$148	\$181

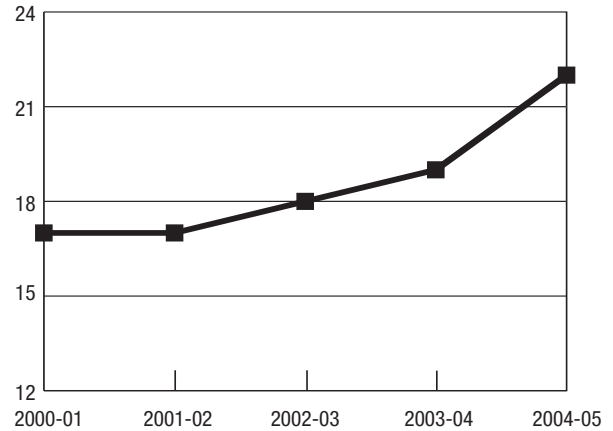
Healdsburg In-City Transit

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	17	17	18	19	22
Revenue Vehicle Miles (000)	BRVM	34	34	39	39	36
Revenue Vehicle Hours (000)	BRVH	3	3	3	3	3
Employee Equivalents (FTE)	BEmp	10	11	11	11	11
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$41.95	\$53.16	\$51.67	\$54.00	\$64.33
Cost Efficiency (constant FY01 \$)		\$41.95	\$51.53	\$49.25	\$51.02	\$59.90
Cost Effectiveness (current \$)	BCost/BPass	\$7.56	\$8.33	\$8.61	\$8.53	\$8.77
Cost Effectiveness (constant FY01 \$)		\$7.56	\$8.08	\$8.21	\$8.06	\$8.17
Service Effectiveness	BPass/BRVH	5.5	6.4	6.0	6.3	7.3
Service Effectiveness	BPass/BRVM	0.5	0.5	0.5	0.5	0.6
Labor Efficiency (000)	BRVH/BEmp	0.3	0.2	0.3	0.3	0.3
Farebox Recovery	BRev/BCost	10.4%	9.2%	9.7%	9.3%	8.3%

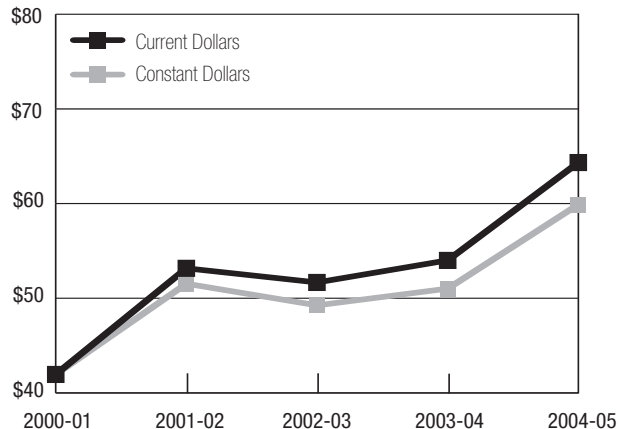
Operating Cost [In Thousands]



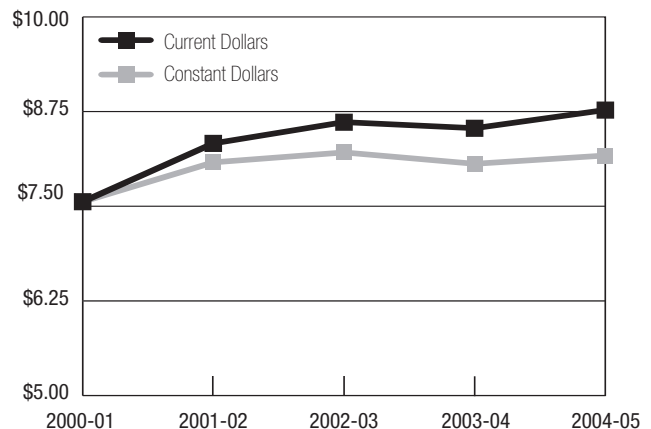
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





LAVTA (Livermore-Amador Valley Transit Authority)

1362 Rutan Court, Suite 100
Livermore, CA 94550

(925) 455-7555

General Description

Starting Year	1986
Organization Type	Transit Authority
Governing Body	7-member Board of Directors
Board Selection	Appointed by respective city councils and Alameda County Board of Supervisors
Contract Service	MV Transportation

Service Area

Square Miles	40
Population	171,652
Ridership per Capita	11.2

LAVTA's service area includes the cities of Livermore, Pleasanton, Dublin, and the unincorporated areas of eastern Alameda County, with commuter service to Contra Costa County and Silicon Valley.

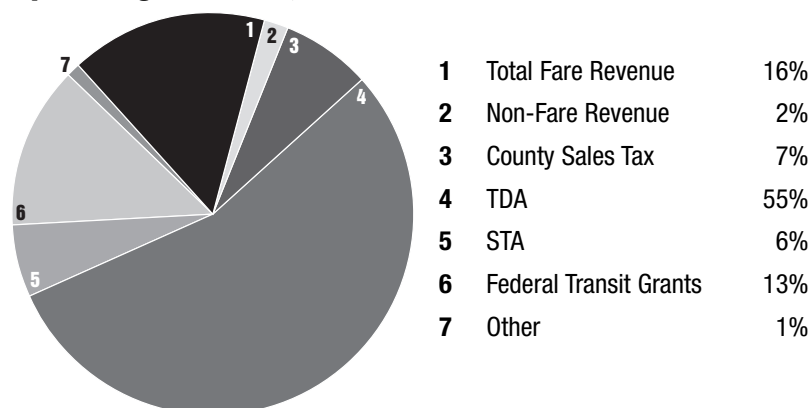
Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Monthly Pass
Adult	\$1.25	\$37.50
Senior/ Disabled	\$0.40	\$8.00
Youth*/Student	\$1.25	—
Transfer	Free	—
Inter-Operator Transfer	Free**	—
Express	\$1.50	\$60.00

* Children under 6 ride free

** Transfers from BART are \$0.60

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	92 Total
	74 Motor Bus
	18 Demand Response

Routes	18 Total
--------	-----------------

Hours of Operation

Monday – Friday	4:20 am – 12:51 am
Saturday	5:17 am – 1:11 am
Sunday	6:00 am – 12:11 pm

Inter-Operator Coordination

Inter-Operator Connections

ACE
BART
County Connection (CCCTA)

Joint Fare Instruments and Transfers

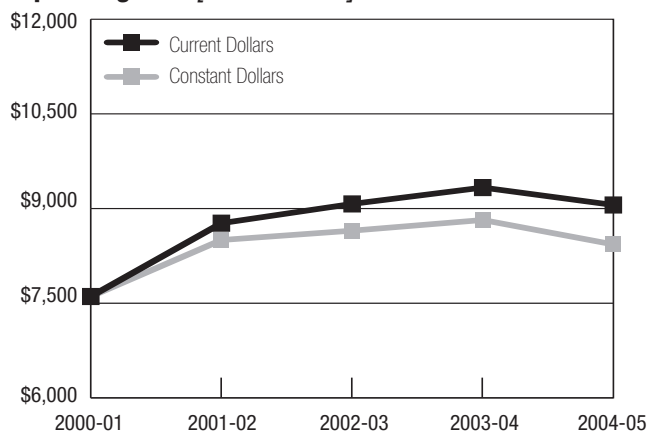
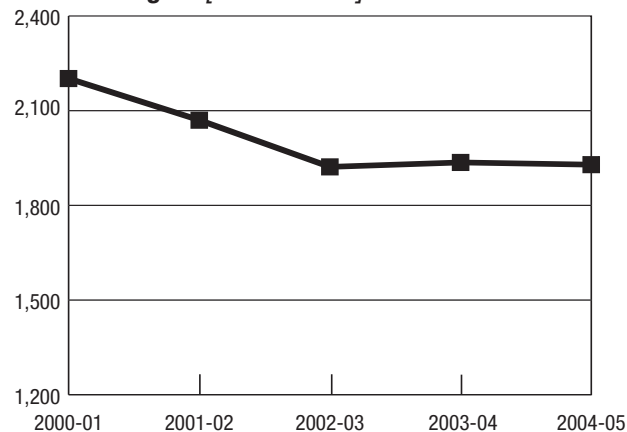
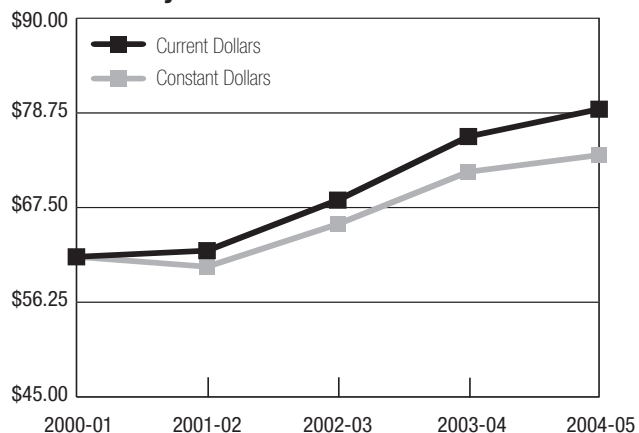
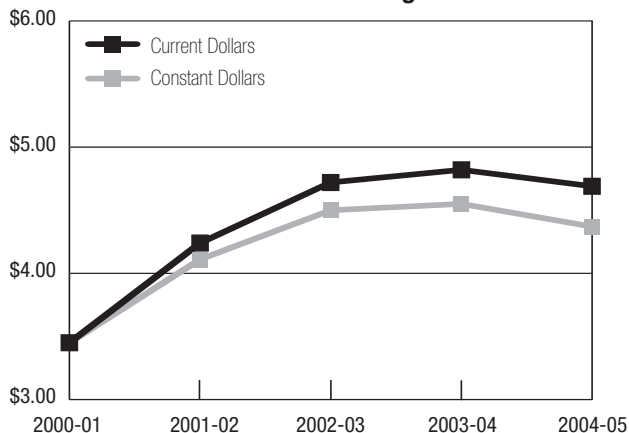
ACE Transfer
BART Transfer
County Connection Transfer



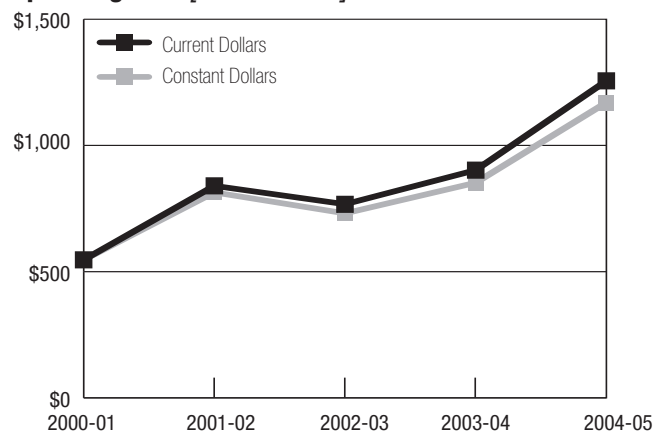
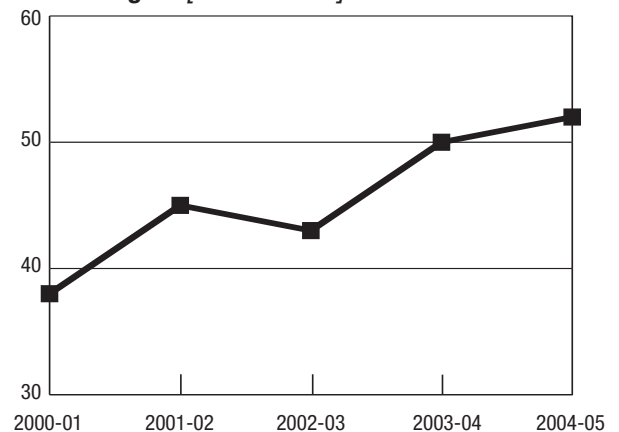
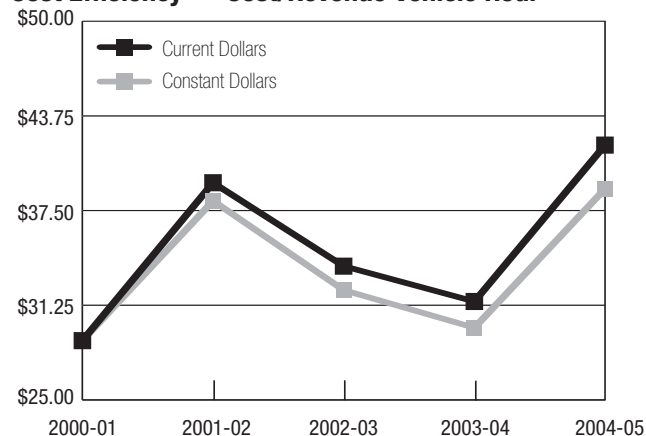
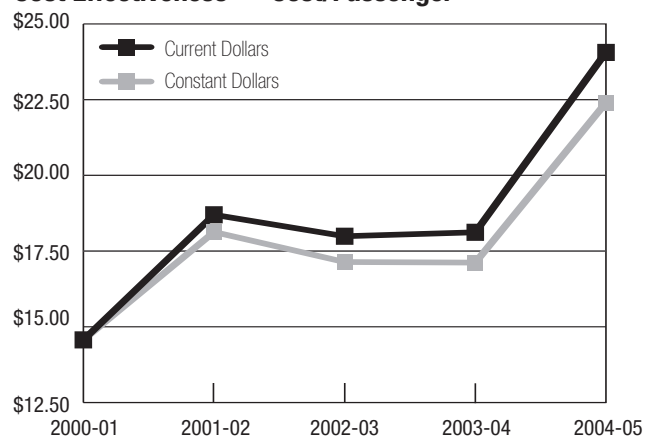
LAVTA

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$7,606	\$8,769	\$9,074	\$9,333	\$9,057
Paratransit	PCost		547	840	767	902	1,256
Total Costs			\$8,152	\$9,609	\$9,841	\$10,235	\$10,313
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$1,556	\$1,743	\$1,648	\$1,709	\$1,582
	Paratransit	PRev	26	45	75	90	60
Total Farebox Revenue			\$1,582	\$1,788	\$1,723	\$1,799	\$1,641
Non-Fare Revenue			291	245	209	177	188
Property Tax			0	0	0	0	0
County Sales Tax			58	233	725	777	754
TDA			5,417	6,448	6,490	6,160	5,705
STA			531	694	479	464	590
Federal Transit Grants			179	153	211	856	1,338
Other			94	49	14	3	97
Total Revenue			\$8,152	\$9,609	\$9,851	\$10,235	\$10,313

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,202	2,070	1,922	1,936	1,929
Revenue Vehicle Miles (000)	BRVM	1,904	1,956	1,850	1,828	1,701
Revenue Vehicle Hours (000)	BRVH	123	141	132	123	114
Employee Equivalents (FTE)	BEmp	144	150	144	130	146
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$61.65	\$62.38	\$68.74	\$75.94	\$79.19
Cost Efficiency (constant FY01 \$)		\$61.65	\$60.47	\$65.52	\$71.75	\$73.73
Cost Effectiveness (current \$)	BCost/BPass	\$3.45	\$4.24	\$4.72	\$4.82	\$4.69
Cost Effectiveness (constant FY01 \$)		\$3.45	\$4.11	\$4.50	\$4.55	\$4.37
Service Effectiveness	BPass/BRVH	17.8	14.7	14.6	15.8	16.9
Service Effectiveness	BPass/BRVM	1.2	1.1	1.0	1.1	1.1
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.9	0.9	0.8
Farebox Recovery	BRev/BCost	20.5%	19.9%	18.2%	18.3%	17.5%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	38	45	43	50	52
Revenue Vehicle Miles (000)	PRVM	257	288	307	336	352
Revenue Vehicle Hours (000)	PRVH	19	21	23	29	30
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$28.91	\$39.34	\$33.83	\$31.50	\$41.82
Cost Efficiency (constant FY01 \$)		\$28.91	\$38.14	\$32.25	\$29.76	\$38.94
Cost Effectiveness (current \$)	PCost/PPass	\$14.57	\$18.70	\$17.99	\$18.12	\$24.06
Cost Effectiveness (constant FY01 \$)		\$14.57	\$18.13	\$17.14	\$17.12	\$22.40
Service Effectiveness	PPass/PRVH	2.0	2.1	1.9	1.7	1.7
Service Effectiveness	PPass/PRVM	0.1	0.2	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	4.7%	5.3%	9.8%	10.0%	4.8%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



NCTPA VINE

707 Randolph Street, Suite 100
Napa, CA 94559-2912

(800) 696-6443

General Description

Starting Year	1974 Vine
Organization Type	Municipal Transit
Governing Body	Napa County Transportation Planning Agency (NCTPA)
Board Selection	Comprised of the elected officials of member jurisdictions
Contract Service	ATC Management

Service Area

Square Miles	82.5
Population	121,000
Ridership per Capita	6.3

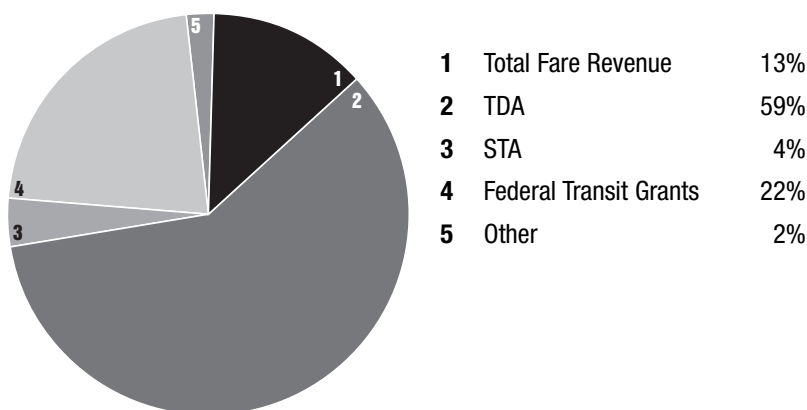
The VINE's service area encompasses the City of Napa and some unincorporated areas of Napa County. VINE Route 10's service area includes the Highway 29 corridor in Napa County. VineGo, operated by The Volunteer Center of Napa, is the countywide ADA paratransit provider for both of these operators.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare*	VINE 20-ride pass	VINE Route 10 Monthly Pass
Adult	\$1.00	\$17.00	\$40.00
Senior/Disabled	\$0.50	\$8.00	\$20.00
Youth (6–12)	\$0.75	—	\$30.00
Student (13–18)	\$0.75	\$10.00	\$30.00
Transfer	Free	—	—

* For the first zone, each additional zone is an additional \$0.50

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	23 Motor Bus
Routes	10 Total
Local	8
Intercity	2
Hours of Operation	
Monday – Friday	5:20 am – 9:30 pm
Saturday	6:00 am – 8:10 pm
Sunday	8:15 am – 6:00 pm

Inter-Operator Coordination

Inter-Operator Connections

American Canyon Transit
BARTLink
Benicia Transit
Golden Gate
Lake Transit
Santa Rosa CityBus
Sonoma County Transit
St. Helena Vine Shuttle
Vallejo Transit
Yountville Transit

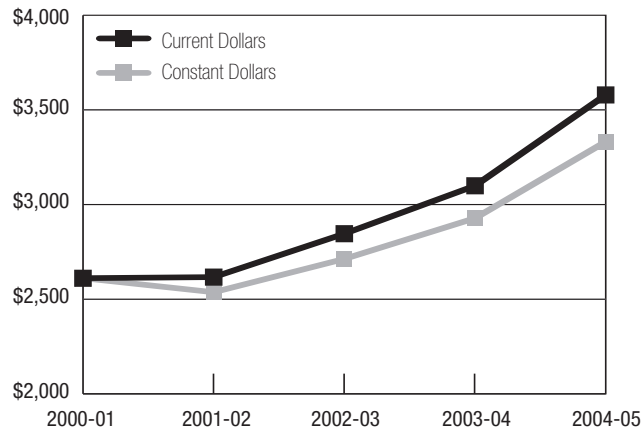
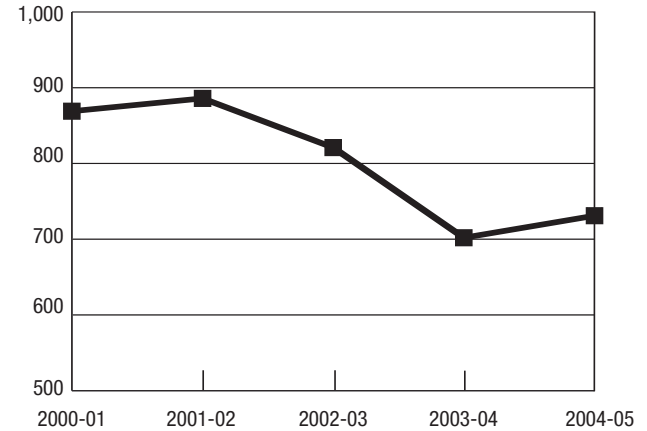
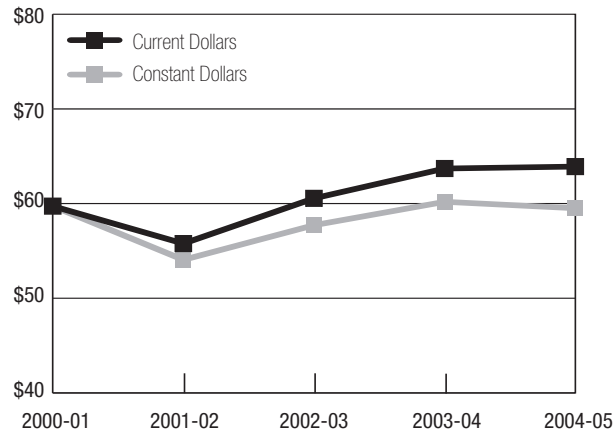
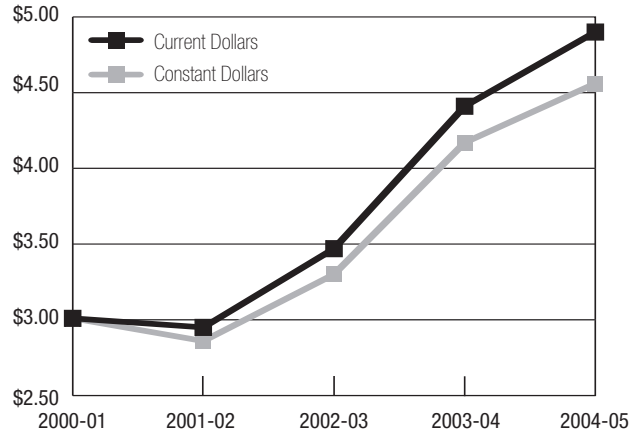


NCTPA VINE

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed Route Bus	BCost		\$2,611	\$2,617	\$2,846	\$3,099	\$3,579
Paratransit*	PCost		867	1,370	1,158	1,146	1,351
Total Costs			\$3,477	\$3,987	\$4,004	\$4,245	\$4,930
Operating Revenue (000)							
Farebox:	Fixed Route Bus	BRev	\$582	\$595	\$601	\$527	\$611
	Paratransit*	PRev	95	81	74	70	65
Total Farebox Revenue			\$677	\$676	\$675	\$597	\$676
Non-Fare Revenue			0	0	2	0	0
TDA			1,419	1,633	1,414	2,152	3,200
STA			251	274	236	180	200
Federal Transit Grants			476	1,246	1,545	1,239	1,183
Other			1,708	158	122	77	82
Total Revenue			\$4,531	\$3,987	\$3,994	\$4,245	\$5,340

* Only VINE-GO service is included in this summary

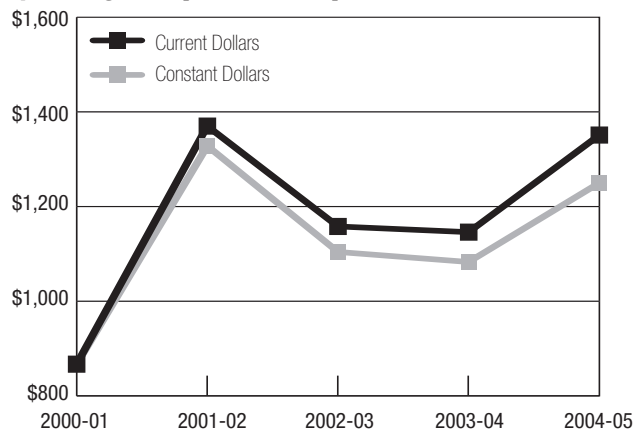
FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	869	886	821	702	731
Revenue Vehicle Miles (000)	BRVM	688	742	788	759	837
Revenue Vehicle Hours (000)	BRVH	44	47	47	49	56
Employee Equivalents (FTE)	BEmp	40	41	44	40	43
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$59.73	\$55.77	\$60.55	\$63.70	\$63.91
Cost Efficiency (constant FY01 \$)		\$59.73	\$54.06	\$57.72	\$60.19	\$59.50
Cost Effectiveness (current \$)	BCost/BPass	\$3.01	\$2.95	\$3.47	\$4.41	\$4.90
Cost Effectiveness (constant FY01 \$)		\$3.01	\$2.86	\$3.30	\$4.17	\$4.56
Service Effectiveness	BPass/BRVH	19.9	18.9	17.5	14.4	13.1
Service Effectiveness	BPass/BRVM	1.3	1.2	1.0	0.9	0.9
Labor Efficiency (000)	BRVH/BEmp	1.1	1.1	1.1	1.2	1.3
Farebox Recovery	BRev/BCost	22.3%	22.8%	21.1%	17.0%	17.1%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger


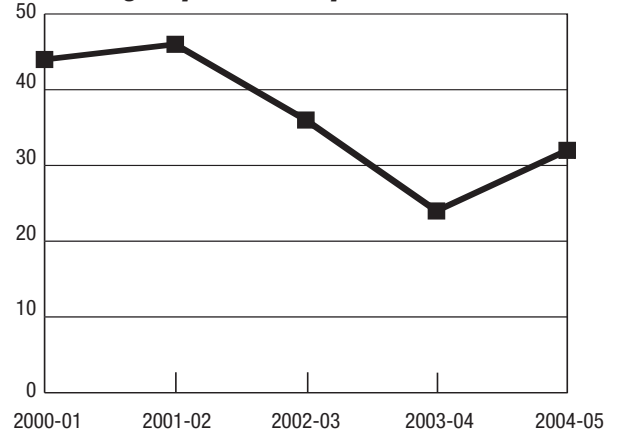
PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	44	46	36	24	32
Revenue Vehicle Miles (000)	PRVM	235	242	214	134	179
Revenue Vehicle Hours (000)	PRVH	14	18	16	12	16
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$63.03	\$76.48	\$72.38	\$96.59	\$85.42
Cost Efficiency (constant FY01 \$)		\$63.03	\$74.14	\$68.98	\$91.27	\$79.53
Cost Effectiveness (current \$)	PCost/PPass	\$19.53	\$29.90	\$32.17	\$47.91	\$42.35
Cost Effectiveness (constant FY01 \$)		\$19.53	\$28.99	\$30.66	\$45.27	\$39.43
Service Effectiveness	PPass/PRVH	3.2	2.6	2.3	2.0	2.0
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	11.0%	5.9%	6.4%	6.1%	4.8%

* Only VINE-GO service is included in this summary

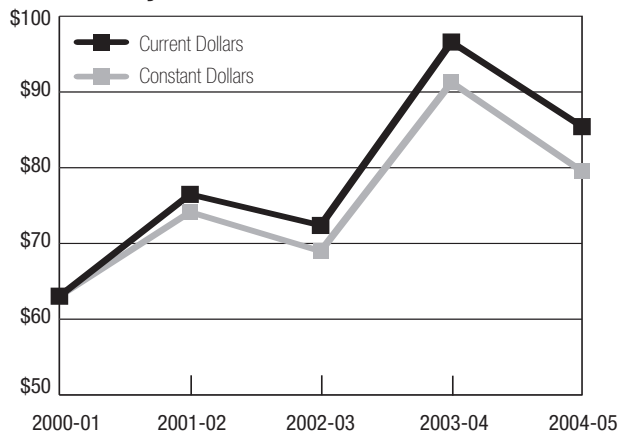
Operating Cost [In Thousands]



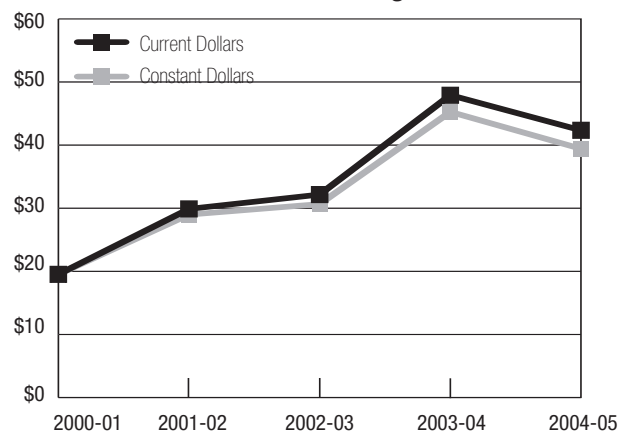
Total Passengers [In Thousands]

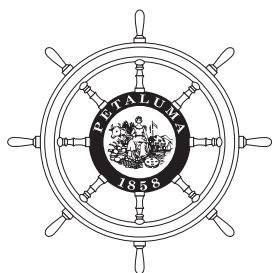


Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Petaluma Transit

555 N. Mc Dowell Boulevard
Petaluma, CA 94954

(707) 778-4460

General Description

Starting Year	1976
Organization Type	Division of Charter City of Petaluma
Governing Body	Petaluma City Council
Board Selection	General Election

Service Area

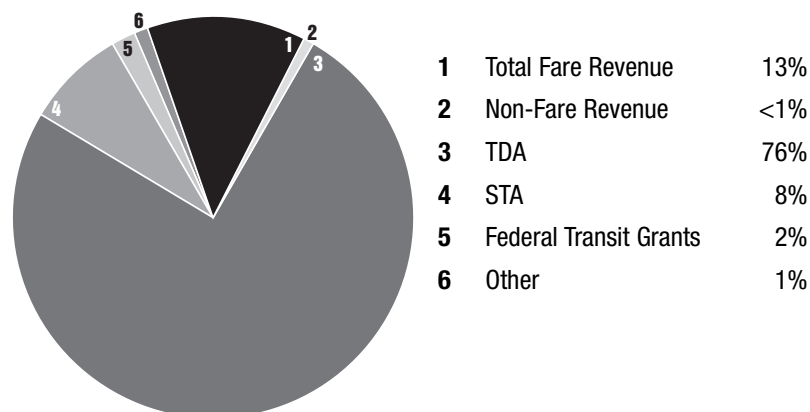
Square Miles	13
Population	55,200
Ridership per Capita	3.31

The City of Petaluma provides fixed-route and paratransit services which are generally operated within City limits.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	10 Ride Card	Monthly Pass
Adult	\$1.00	\$10.00	\$30.00
Senior/ Disabled	\$0.50	\$5.00	\$15.00
Student	\$1.00	\$10.00	\$25.00
Transfer	—	—	—

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet **9 Total**

Routes **3 Total**

Hours of Operation

Monday – Friday	6:35 am – 6:05 pm
Saturday	9:57 am – 4:33 pm
Sunday	No Service

Inter-Operator Coordination

Inter-Operator Connections

Golden Gate ;
Sonoma County Transit

Joint Fare Instruments and Transfers

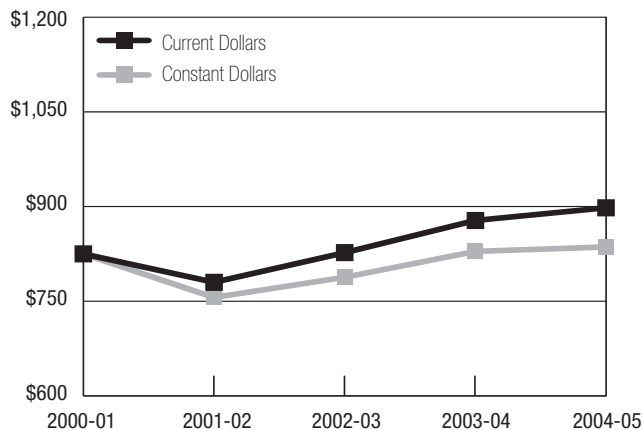
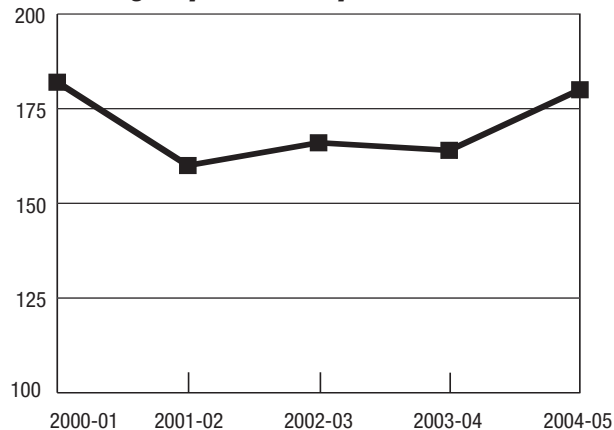
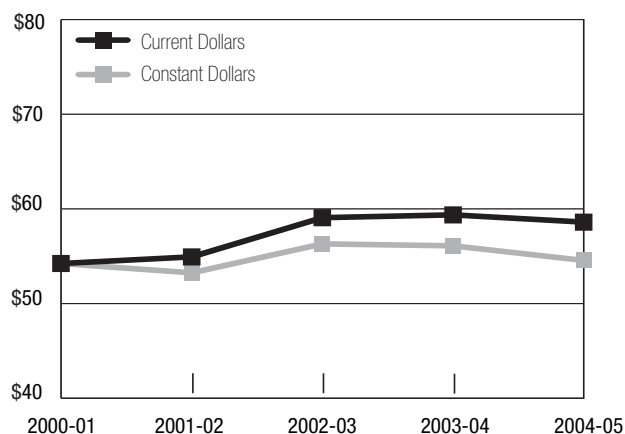
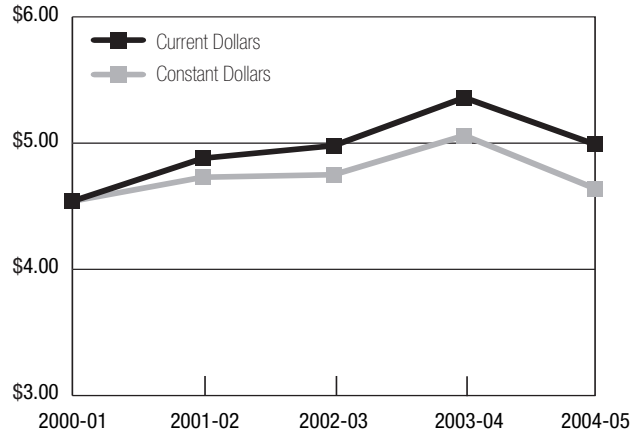
Sonoma County Transit Super Pass



Petaluma Transit

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed Route Bus	BCost		\$825	\$780	\$827	\$878	\$898
Paratransit	PCost		296	311	379	377	390
Total Costs			\$1,120	\$1,091	\$1,206	\$1,255	\$1,288
Operating Revenue (000)							
Farebox:	Fixed Route Bus	BRev	\$119	\$111	\$130	\$127	\$135
	Paratransit	PRev	30	31	38	38	39
Total Farebox Revenue			\$149	\$143	\$168	\$165	\$174
Non-Fare Revenue			1,452	0	2	2	2
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			915	772	931	1,100	1,020
STA			98	166	104	77	112
Federal Transit Grants			0	10	40	0	32
Other			44	23	19	93	9
Total Revenue			\$1,207	\$1,114	\$1,264	\$1,437	\$1,349

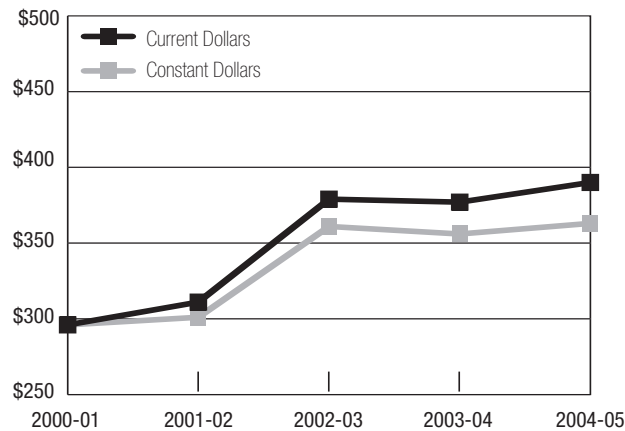
FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	182	160	166	164	180
Revenue Vehicle Miles (000)	BRVM	177	166	187	194	203
Revenue Vehicle Hours (000)	BRVH	15	14	14	15	15
Employee Equivalents (FTE)	BEmp	16	16	16	16	16
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$54.23	\$54.93	\$59.07	\$59.37	\$58.60
Cost Efficiency (constant FY01 \$)		\$54.23	\$53.25	\$56.30	\$56.10	\$54.56
Cost Effectiveness (current \$)	BCost/BPass	\$4.54	\$4.88	\$4.98	\$5.36	\$4.99
Cost Effectiveness (constant FY01 \$)		\$4.54	\$4.73	\$4.75	\$5.06	\$4.64
Service Effectiveness	BPass/BRVH	11.9	11.3	11.9	11.1	11.8
Service Effectiveness	BPass/BRVM	1.0	1.0	0.9	0.8	0.9
Labor Efficiency (000)	Brvh/BEmp	1.0	0.9	0.9	0.9	1.0
Farebox Recovery	BRev/BCost	14.5%	14.3%	15.7%	14.4%	15.0%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger


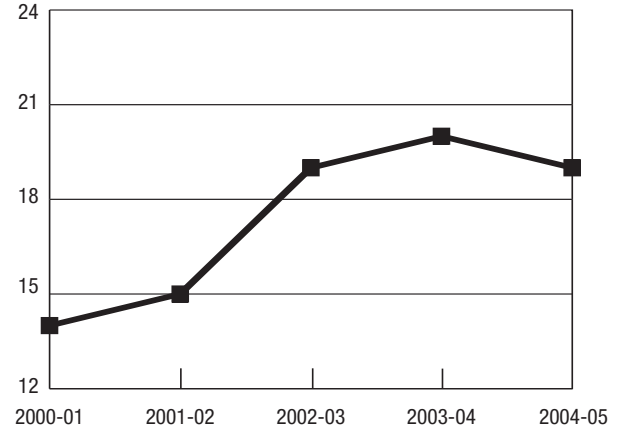
Petaluma Transit

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	14	15	19	20	19
Revenue Vehicle Miles (000)	PRVM	50	57	64	64	65
Revenue Vehicle Hours (000)	PRVH	6	6	6	6	5
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$52.44	\$50.27	\$63.17	\$62.55	\$73.63
Cost Efficiency (constant FY01 \$)		\$52.44	\$48.73	\$60.21	\$59.10	\$68.55
Cost Effectiveness (current \$)	PCost/PPass	\$20.86	\$20.83	\$19.95	\$18.92	\$21.08
Cost Effectiveness (constant FY01 \$)		\$20.86	\$20.19	\$19.01	\$17.87	\$19.63
Service Effectiveness	PPass/PRVH	2.5	2.4	3.2	3.3	3.5
Service Effectiveness	PPass/PRVM	0.3	0.3	0.3	0.3	0.3
Farebox Recovery	PRev/PCost	10.0%	10.0%	10.0%	10.1%	10.0%

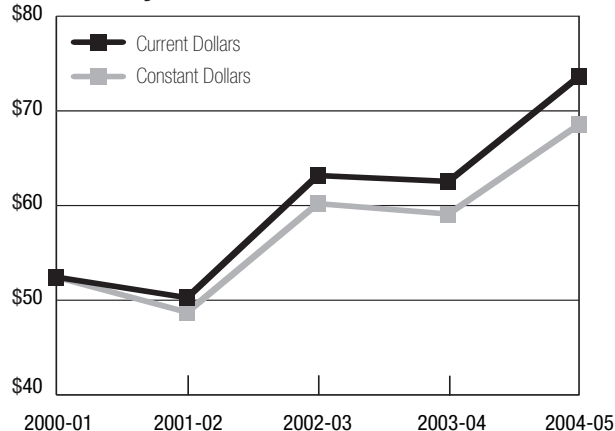
Operating Cost [In Thousands]



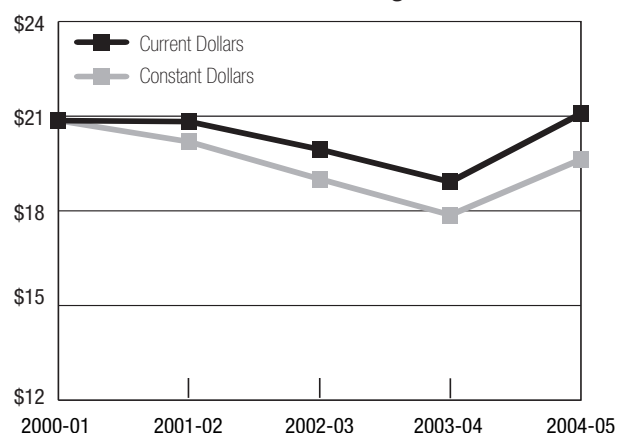
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





San Francisco Municipal Railway

San Francisco Municipal Railway (Muni)

949 Presidio Avenue
San Francisco, CA 94115

(415) 673-6864

General Description

Starting Year	1912
Organization Type	Municipal Transit Agency
Governing Body	7-member Municipal Transportation Board of Directors
Board Selection	Appointed by the Mayor of San Francisco

Service Area

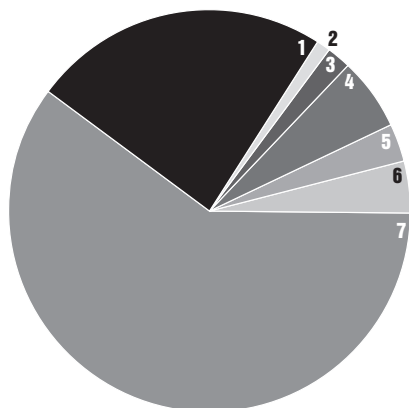
Square Miles	48.6
Population	792,700
Ridership per Capita	277

* Services are primarily provided in the city and county of San Francisco. Routes 9, 14, 28, 54, and 76 extend service to Daly City, Marin Headlands and Brisbane.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Cable Car	Monthly Pass
Adult	\$1.25	\$3.00	\$45.00
Senior/Disabled	\$0.35	\$3.00	\$10.00
Youth (5-17)	\$0.35	\$3.00	\$10.00
Transfer	Free	—	—

Operating Revenue, FY 2004-05



1	Total Fare Revenue	24%
2	Non-Fare Revenue	1%
3	County Sales Tax	2%
4	TDA	6%
5	STA	3%
6	Federal Transit Grants	4%
7	Other*	60%

* Other: Charter service, General Fund, State Unrestricted Revenues, AB1107, Misc. Non-Operating Revenues

System Characteristics

Active Fleet	1,082 Total
	40 Cable Cars
	181 Light Rail
	495 Motor Bus
	366 Trolley Bus

Routes	80 Total
Local	64
Express	16

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

AC Transit	SamTrans
BART	Vallejo Transit
Caltrain	
Golden Gate	
City of Alameda Ferry Services	

Joint Fare Instruments and Transfers

AC/Muni Joint Pass
BART Plus
BART/Muni& East Bay Ferry/Muni Transfer
Caltrain/Muni (Peninsula Pass)
Muni Fast Pass on BART
Muni/Golden Gate Joint Pass
Muni/SamTrans Joint Pass
Muni/Vallejo Ferry Joint Pass

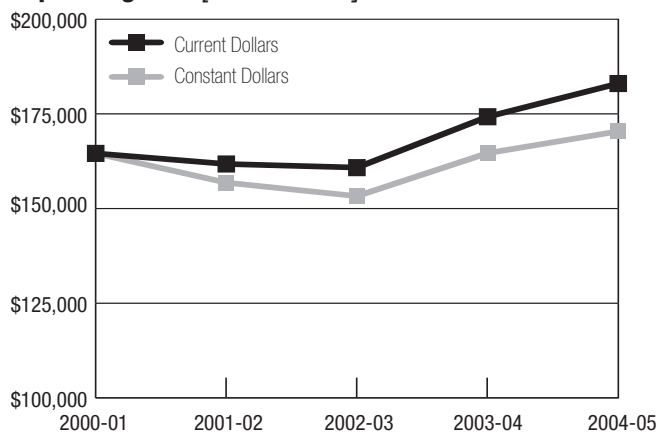
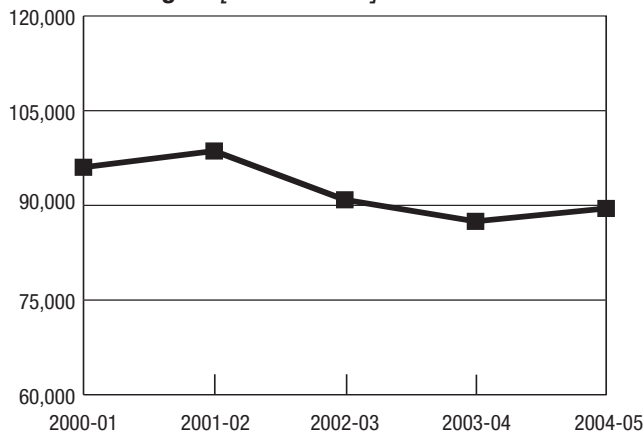
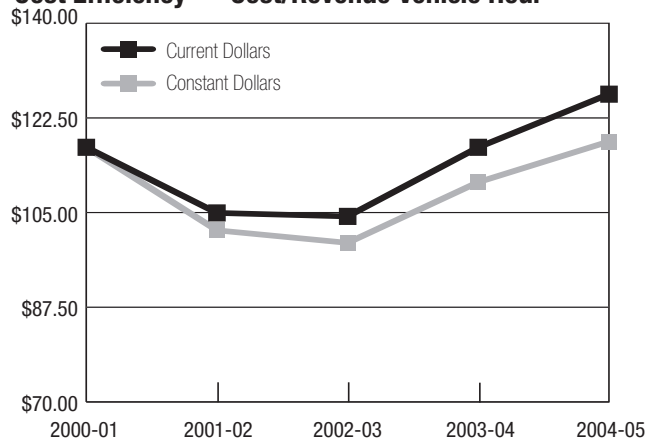
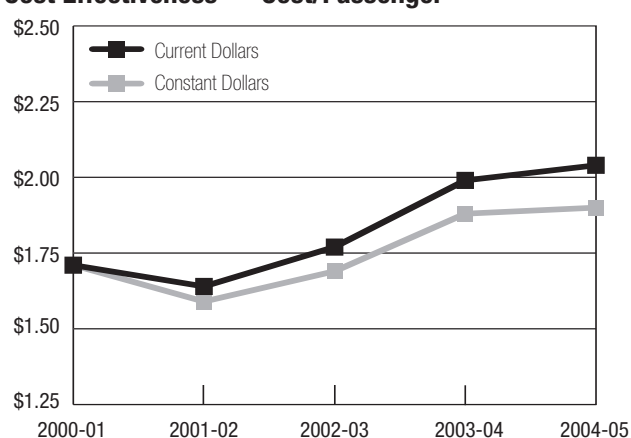


Muni

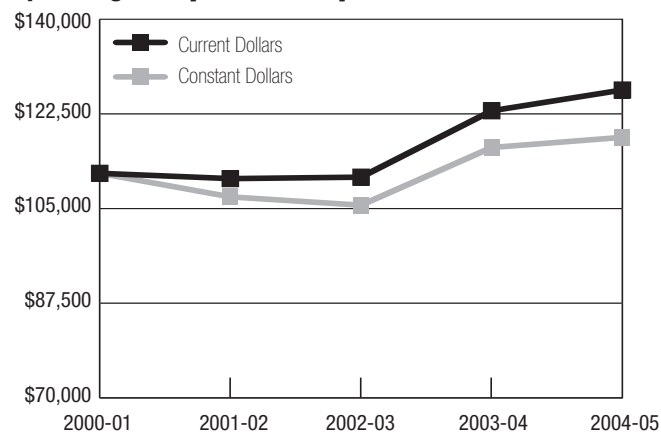
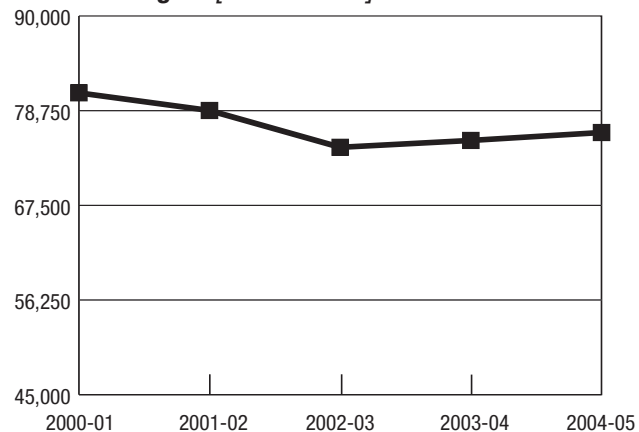
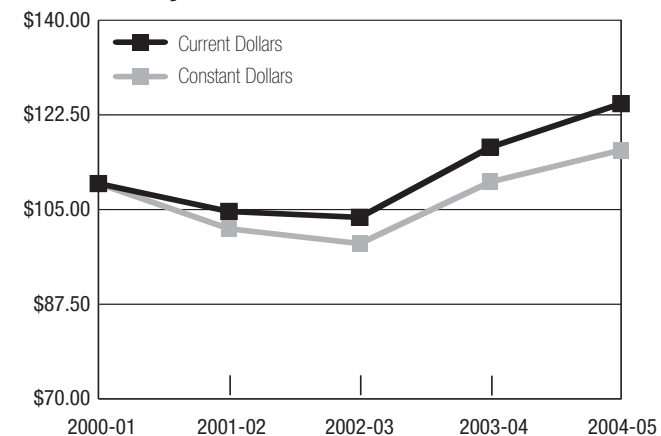
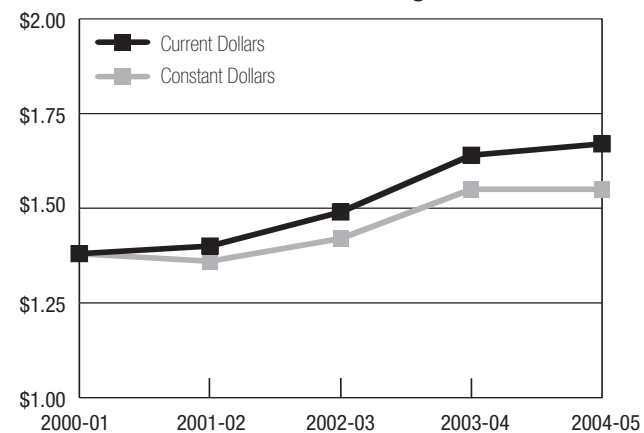
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Motor Bus	BCost		\$164,556	\$161,780	\$160,818	\$174,244	\$183,013
Trolley Bus	TCost		111,520	110,540	110,808	123,068	126,918
Cable Car	CCost		34,019	39,857	40,856	40,743	40,944
Light Rail	RCost		100,702	110,733	105,169	109,333	114,820
Paratransit	PCost		16,624	18,199	18,884	18,451	20,394
Total Costs			\$427,421	\$441,108	\$436,535	\$465,840	\$486,089
Operating Revenue (000)							
Farebox: *	Motor Bus	BRev	\$40,727	\$38,850	\$38,321	\$43,139	\$44,284
	Trolley Bus	TRev	34,295	32,332	31,371	37,095	37,679
	Cable Car	CRev	7,191	6,345	7,508	9,314	9,533
	Light Rail	RRev	21,077	19,659	18,088	22,285	22,811
	Paratransit	PRev	866	1,010	1,071	1,271	1,331
Total Farebox Revenue			\$104,155	\$98,196	\$96,359	\$113,104	\$115,637
Non-Fare Revenue			9,765	9,067	10,409	11,629	4,270
Property Tax			0	0	0	0	0
County Sales Tax			16,767	16,783	15,710	15,818	9,670
TDA			27,358	39,273	22,947	27,430	28,043
STA			8,249	17,553	15,659	12,034	12,589
Federal Transit Grants			12,749	3,363	17,955	18,714	18,754
Other			248,378	256,872	257,496	267,111	297,127
Total Revenue			\$427,421	\$441,108	\$436,534	\$465,840	\$486,089

* Only total farebox revenue is reported by Muni for Motor Bus, Trolley Bus, Cable Car, and Light Rail services. Modal farebox revenues for these modes are MTC estimates based on modal ridership and fare basis. Farebox revenue for Paratransit is reported information.

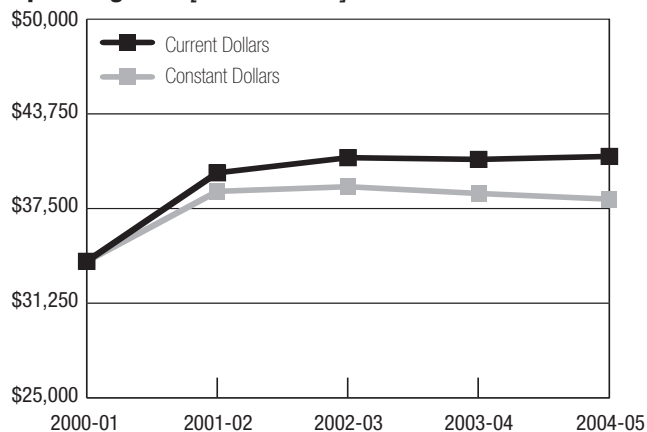
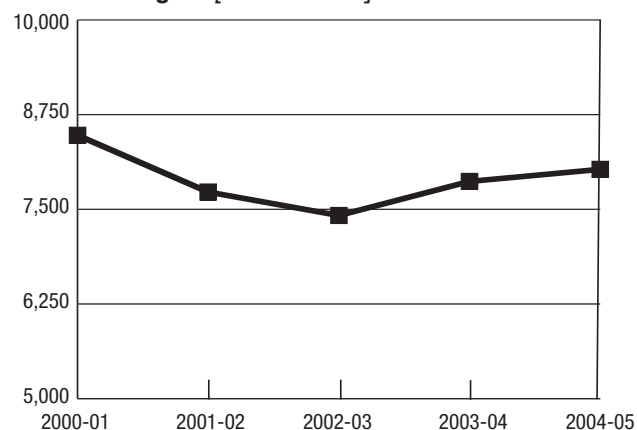
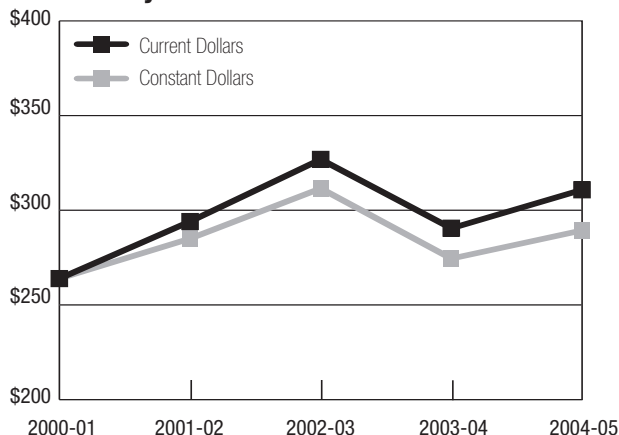
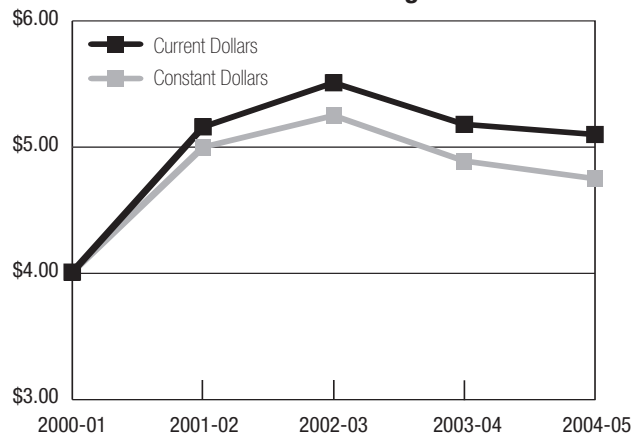
MOTOR BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	96,033	98,615	90,881	87,472	89,504
Revenue Vehicle Miles (000)	BRVM	12,448	13,408	13,379	13,032	12,629
Revenue Vehicle Hours (000)	BRVH	1,406	1,542	1,542	1,488	1,442
Employee Equivalents (FTE)	BEmp	1,496	1,733	1,666	1,795	1,568
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$117.07	\$104.93	\$104.29	\$117.07	\$126.89
Cost Efficiency (constant FY01 \$)		\$117.07	\$101.72	\$99.40	\$110.62	\$118.14
Cost Effectiveness (current \$)	BCost/BPass	\$1.71	\$1.64	\$1.77	\$1.99	\$2.04
Cost Effectiveness (constant FY01 \$)		\$1.71	\$1.59	\$1.69	\$1.88	\$1.90
Service Effectiveness	BPass/BRVH	68.3	64.0	58.9	58.8	62.1
Service Effectiveness	BPass/BRVM	7.7	7.4	6.8	6.7	7.1
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.9	0.8	0.9
Farebox Recovery	BRev/BCost	24.7%	24.0%	23.8%	24.8%	24.2%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

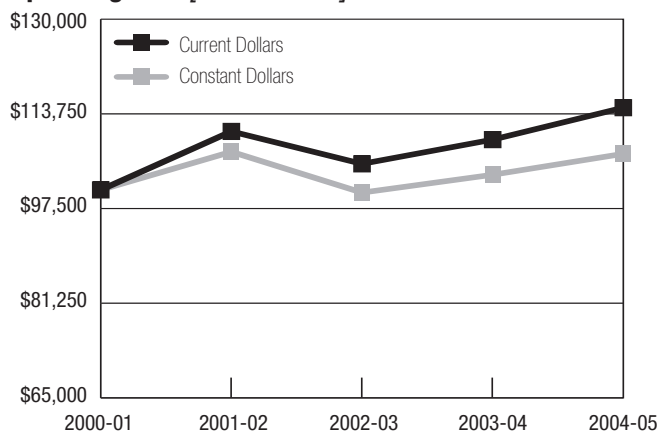
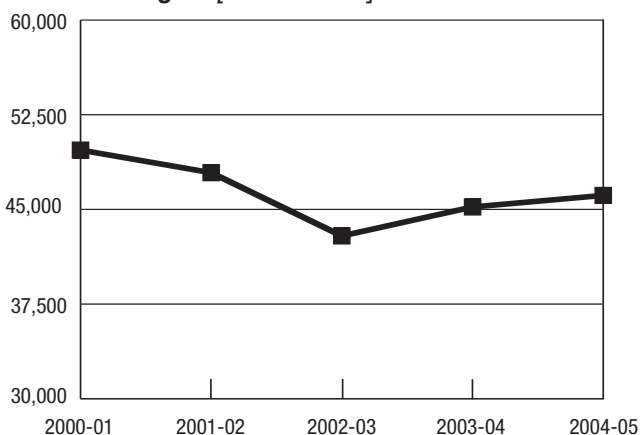
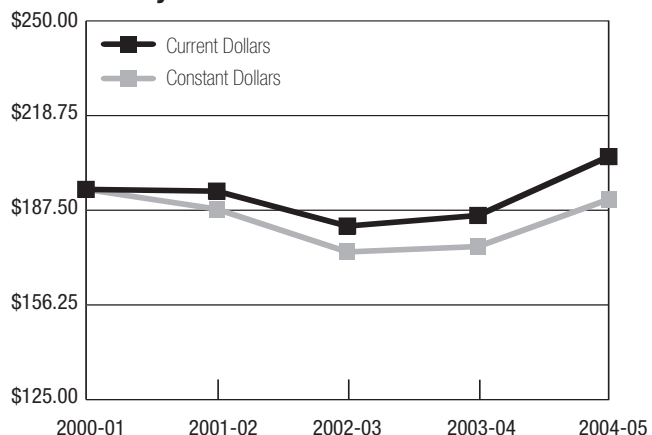
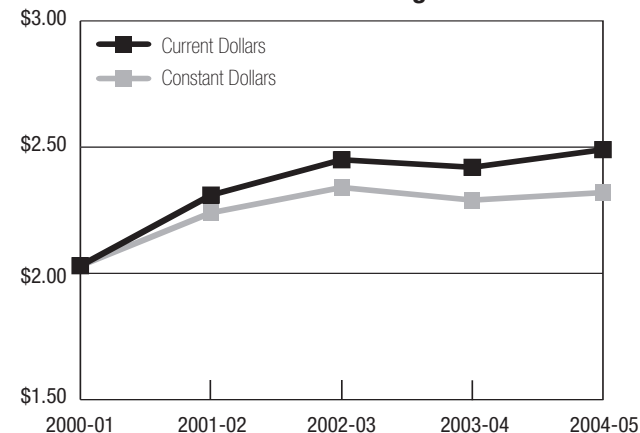
TROLLEY BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	TPass	80,868	78,774	74,399	75,216	76,155
Revenue Vehicle Miles (000)	TRVM	7,025	7,274	7,368	7,219	6,966
Revenue Vehicle Hours (000)	TRVH	1,016	1,056	1,070	1,056	1,019
Employee Equivalents (FTE)	TEmp	1,072	1,047	1,007	1,086	949
Performance Concepts		Measures				
Cost Efficiency (current \$)	TCost/TRVH	\$109.80	\$104.65	\$103.56	\$116.53	\$124.58
Cost Efficiency (constant FY01 \$)		\$109.80	\$101.44	\$98.71	\$110.11	\$115.99
Cost Effectiveness (current \$)	TCost/TPass	\$1.38	\$1.40	\$1.49	\$1.64	\$1.67
Cost Effectiveness (constant FY01 \$)		\$1.38	\$1.36	\$1.42	\$1.55	\$1.55
Service Effectiveness	TPass/TRVH	79.6	74.6	69.5	71.2	74.8
Service Effectiveness	TPass/TRVM	11.5	10.8	10.1	10.4	10.9
Labor Efficiency (000)	TRVH/TEmp	0.9	1.0	1.1	1.0	1.1
Farebox Recovery	TRev/TCost	30.8%	29.2%	28.3%	30.1%	29.7%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

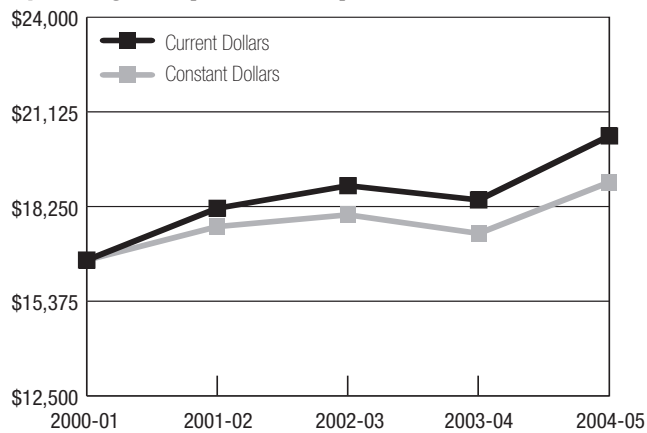
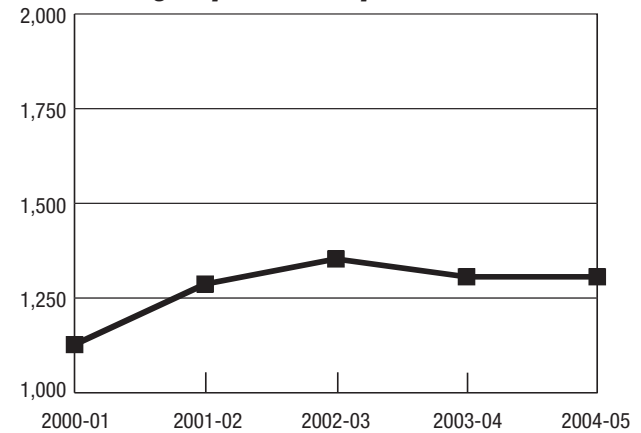
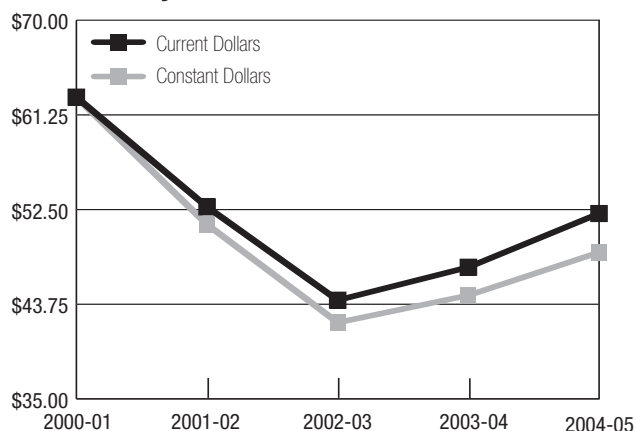
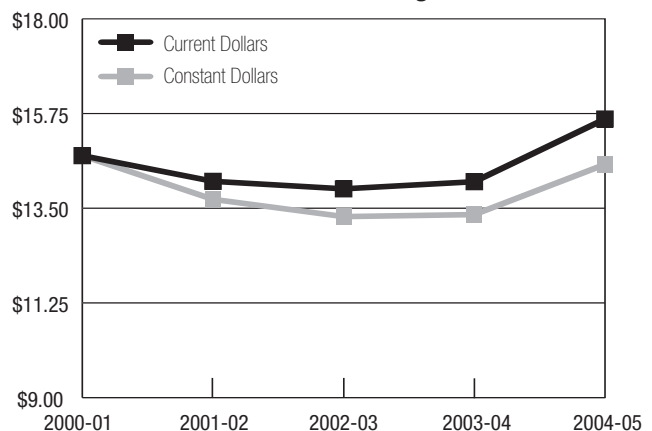
CABLE CAR PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	CPass	8,478	7,729	7,419	7,869	8,028
Revenue Vehicle Miles (000)	CRVM	495	437	405	453	426
Revenue Vehicle Hours (000)	CRVH	129	136	125	140	132
Employee Equivalents (FTE)	CEmp	359	460	442	477	417
Performance Concepts		Measures				
Cost Efficiency (current \$)	CCost/CRVH	\$263.92	\$294.01	\$326.85	\$290.48	\$310.78
Cost Efficiency (constant FY01 \$)		\$263.92	\$285.01	\$311.53	\$274.47	\$289.35
Cost Effectiveness (current \$)	CCost/CPass	\$4.01	\$5.16	\$5.51	\$5.18	\$5.10
Cost Effectiveness (constant FY01 \$)		\$4.01	\$5.00	\$5.25	\$4.89	\$4.75
Service Effectiveness	CPass/CRVH	65.8	57.0	59.4	56.1	60.9
Service Effectiveness	CPass/CRVM	17.1	17.7	18.3	17.4	18.9
Labor Efficiency (000)	CRVH/CEmp	0.4	0.3	0.3	0.3	0.3
Farebox Recovery	CRev/CCost	21.1%	15.9%	18.4%	22.9%	23.3%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

LIGHT RAIL PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	RPass	49,699	47,898	42,896	45,187	46,104
Revenue Vehicle Miles (000)	RRVM	4,738	5,459	5,531	5,656	5,376
Revenue Vehicle Hours (000)	RRVH	518	571	577	589	560
Employee Equivalents (FTE)	REmp	903	1032	992	1069	934
Performance Concepts		Measures				
Cost Efficiency (current \$)	RCost/RRVH	\$194.37	\$193.81	\$182.27	\$185.76	\$205.20
Cost Efficiency (constant FY01 \$)		\$194.37	\$187.88	\$173.73	\$175.52	\$191.05
Cost Effectiveness (current \$)	RCost/RPass	\$2.03	\$2.31	\$2.45	\$2.42	\$2.49
Cost Effectiveness (constant FY01 \$)		\$2.03	\$2.24	\$2.34	\$2.29	\$2.32
Service Effectiveness	RPass/RRVH	95.9	83.8	74.3	76.8	82.4
Service Effectiveness	RPass/RRVM	10.5	8.8	7.8	8.0	8.6
Labor Efficiency (000)	RRVH/REmp	0.6	0.6	0.6	0.6	0.6
Farebox Recovery	RRev/RCost	20.9%	17.8%	17.2%	20.4%	19.9%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	1,127	1,287	1,353	1,306	1,306
Revenue Vehicle Miles (000)	PRVM	3,231	4,408	5,554	4,993	4,993
Revenue Vehicle Hours (000)	PRVH	264	345	428	391	391
Performance Concepts	Measures					
Cost Efficiency (current \$)	PCost/PRVH	\$62.89	\$52.75	\$44.12	\$47.17	\$52.13
Cost Efficiency (constant FY01 \$)		\$62.89	\$51.13	\$42.05	\$44.57	\$48.54
Cost Effectiveness (current \$)	PCost/PPass	\$14.75	\$14.14	\$13.96	\$14.13	\$15.62
Cost Effectiveness (constant FY01 \$)		\$14.75	\$13.71	\$13.30	\$13.35	\$14.54
Service Effectiveness	PPass/PRVH	4.3	3.7	3.2	3.3	3.3
Service Effectiveness	PPass/PRVM	0.3	0.3	0.2	0.3	0.3
Farebox Recovery	PRev/PCost	5.2%	5.6%	5.7%	6.9%	6.5%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

General Description

Starting Year	1975
Organization Type	Transit District created by the State Legislature
Governing Body	9-member Board of Directors
Board Selection	5 members are elected officials appointed by the cities and County of San Mateo, 3 members are citizen appointees, 1 member is an appointed transportation expert
Contract Service	MV Transportation Inc.

Service Area

Square Miles	97
Population	734,100
Ridership per Capita	19.3

SamTrans' service area includes the cities of Atherton, Belmont, Burlingame, Colma, Daly City, East Palo Alto, Foster City, Hillsborough, Menlo Park, Millbrae, Pacifica, Palo Alto, Redwood City, San Bruno, San Carlos, San Mateo, South San Francisco, and outlying areas in San Mateo County. Express and local service to San Francisco Transbay Terminal, and to northern Santa Clara County.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Express Routes*	Monthly Pass***
Adult	\$1.25	\$3.50	\$40.00
Youth (under 17)	\$0.75	\$1.25	\$22.00
Senior/ Disabled**	\$0.60	\$1.75 – \$3.50	\$18.00
Out of S.F.****	\$2.50	—	—

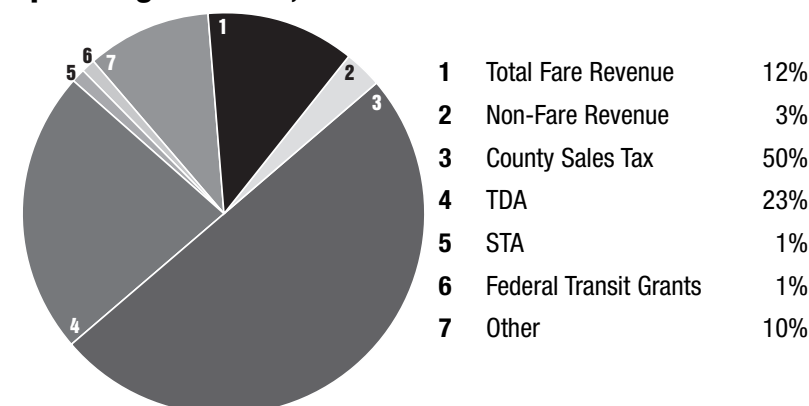
* Express Routes: DX, FX, express portion of KX, MX, NX, PX, RX.

** Fare for Redi-Wheels (Demand Response) = \$2.00.

*** Monthly express bus passes are \$108.00 for adults. Other fare categories can use regular monthly passes.

**** Applicable on 292, 391 and 397. A \$1.25 supplement must be paid by adult pass holders.

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	372 Total
	309 Motor Bus
	63 Vans

Routes	54 Total
Local	47
Express	7

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Coordinated schedules

Caltrain

Other Connections

AC Transit	Golden Gate
BART	Muni
Dumbarton Express	VTA

Joint Fare Instruments and Transfers

BART Plus Ticket
Dumbarton Express
SamTrans/VTA Transfer
Muni/SamTrans with Muni Sticker



samTrans

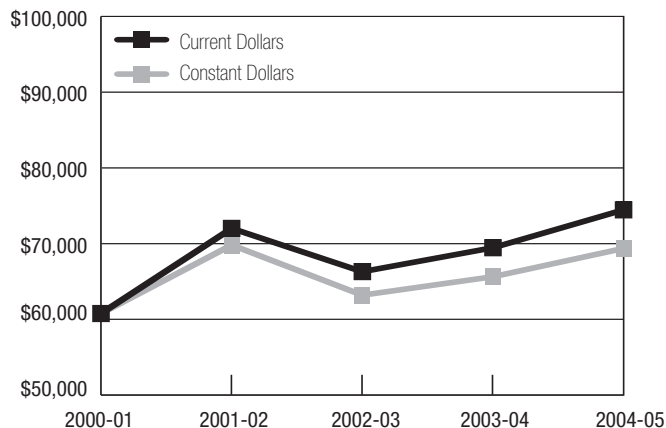


SamTrans

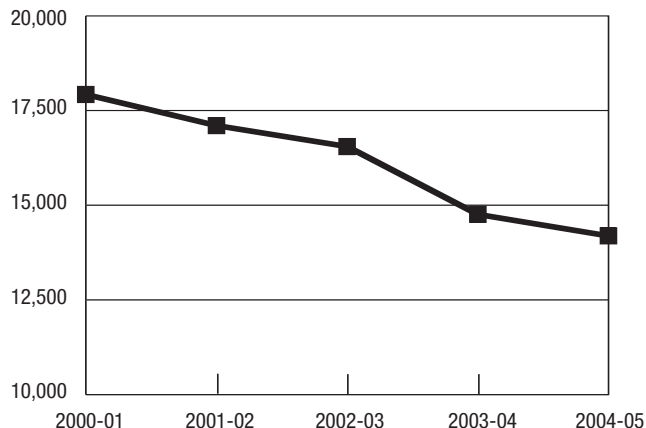
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$60,773	\$72,013	\$66,298	\$69,460	\$74,502
Paratransit	PCost		5,078	7,718	8,945	10,536	11,458
Total Costs			\$65,850	\$79,731	\$75,243	\$79,996	\$85,960
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$15,625	\$14,440	\$14,839	\$14,135	\$13,328
	Paratransit	PRev	294	340	434	407	469
Total Farebox Revenue			\$15,919	\$14,779	\$15,273	\$14,542	\$13,797
Non-Fare Revenue			2,175	3,778	2,787	4,856	4,008
Property Tax			0	0	0	0	0
County Sales Tax			23,344	36,675	43,671	55,397	57,167
TDA			30,149	40,735	22,630	26,993	26,610
STA			1,703	2,153	570	213	1,696
Federal Transit Grants			41	0	0	124	813
Other			19,141	9,456	8,175	14,891	10,967
Total Revenue			\$92,472	\$107,576	\$93,106	\$117,016	\$115,058

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	17,924	17,103	16,548	14,759	14,190
Revenue Vehicle Miles (000)	BRVM	7,759	7,935	8,150	7,381	6,900
Revenue Vehicle Hours (000)	BRVH	625	659	696	665	645
Employee Equivalents (FTE)	BEmp	655	720	709	709	704
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$97.29	\$109.21	\$95.26	\$104.52	\$115.51
Cost Efficiency (constant FY01 \$)		\$97.29	\$105.87	\$90.79	\$98.76	\$107.54
Cost Effectiveness (current \$)	BCost/BPass	\$3.39	\$4.21	\$4.01	\$4.71	\$5.25
Cost Effectiveness (constant FY01 \$)		\$3.39	\$4.08	\$3.82	\$4.45	\$4.89
Service Effectiveness	BPass/BRVH	28.7	25.9	23.8	22.2	22.0
Service Effectiveness	BPass/BRVM	2.3	2.2	2.0	2.0	2.1
Labor Efficiency (000)	BRVH/BEmp	1.0	0.9	1.0	0.9	<1.0
Farebox Recovery	BRev/BCost	25.7%	20.1%	22.4%	20.3%	17.9%

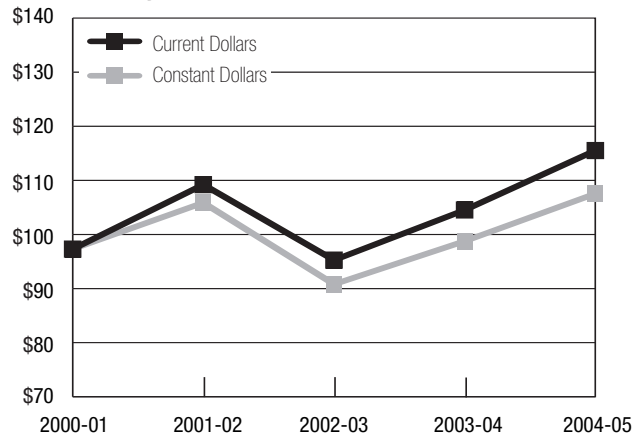
Operating Cost [In Thousands]



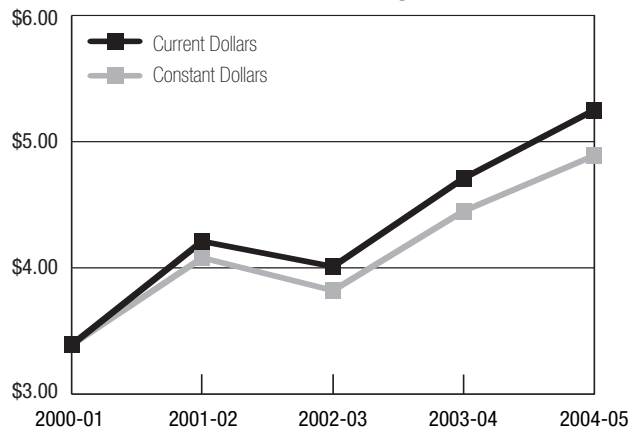
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

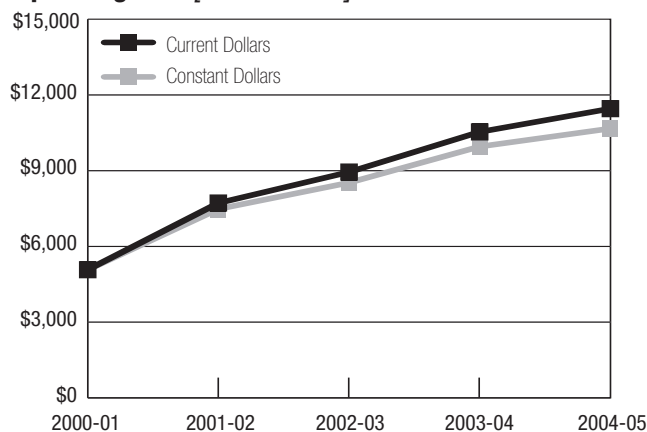


Cost Effectiveness — Cost/Passenger

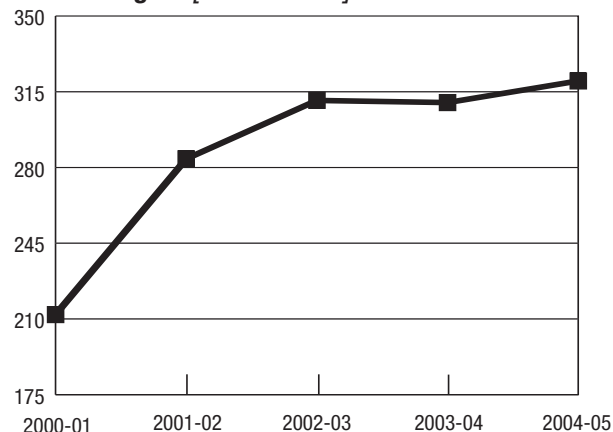


PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	212	284	311	310	320
Revenue Vehicle Miles (000)	PRVM	1,694	2,439	2,662	2,702	2,814
Revenue Vehicle Hours (000)	PRVH	155	173	213	216	215
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$32.76	\$44.68	\$42.00	\$48.86	\$53.29
Cost Efficiency (constant FY01 \$)		\$32.76	\$43.31	\$40.03	\$46.16	\$49.62
Cost Effectiveness (current \$)	PCost/PPass	\$23.97	\$27.18	\$28.76	\$33.99	\$35.81
Cost Effectiveness (constant FY01 \$)		\$23.97	\$26.35	\$27.41	\$32.11	\$33.34
Service Effectiveness	PPass/PRVH	1.4	1.6	1.5	1.4	1.5
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	5.8%	4.4%	4.9%	3.9%	4.1%

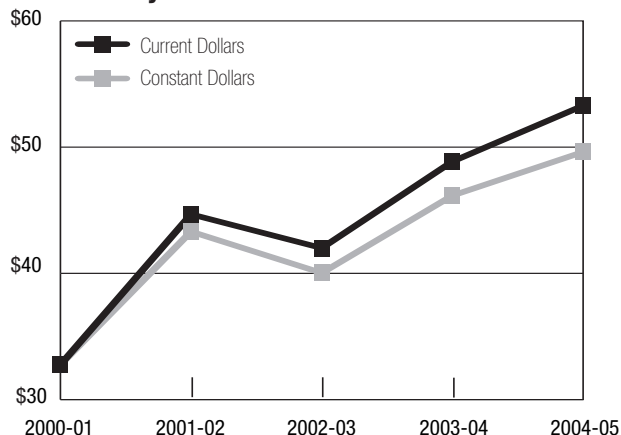
Operating Cost [In Thousands]



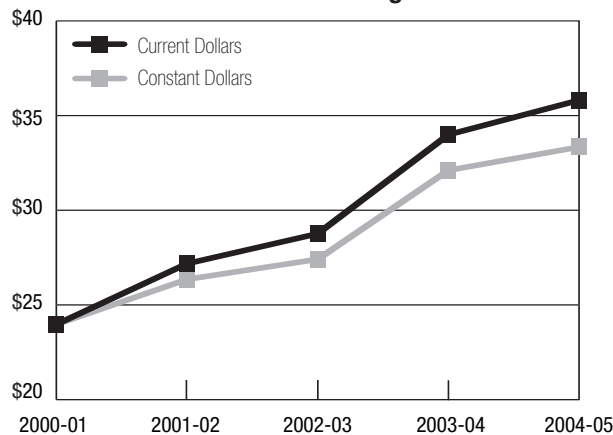
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Santa Clara Valley Transportation Authority [VTA]

3331 North First Street, Building B
San Jose, CA 95131

(408) 321-2300

General Description

Starting Year	1972
Organization Type	Transit District created by State Legislature
Governing Body	12-member Board of Directors
Board Selection	10 members and four alternates from city councils with in service area, 2 members and one alternate from Santa Clara County Board of Supervisors

Service Area

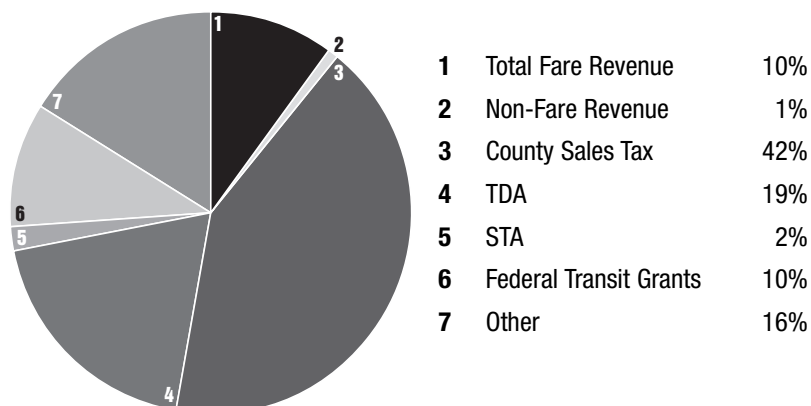
Square Miles	326
Population	1,723,900
Ridership per Capita	21.4

VTA's service area encompasses the cities of Campbell, Cupertino, Gilroy, Los Altos, Los Altos Hills, Los Gatos, Milpitas, Monte Sereno, Morgan Hill, Mountain View, Palo Alto, San Jose, Santa Clara, Saratoga, Sunnyvale, and unincorporated Santa Clara County, and adjacent areas of San Mateo County.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Monthly Pass
Adult	\$1.75	\$61.25
Senior/ Disabled	\$0.75	\$26.00
Youth (5-17)	\$1.50	\$49.00
Express	\$3.50	\$122.50

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	622 Total
	524 Motor Bus
	98 Light Rail

Routes	62 Total
Local	47
Limited Stop	5
Express	6
Rapid	1
Light Rail	3

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
Altamont Commuter Express
Amtrak
BART
Caltrain
HWY 17 Express
SamTrans

Joint Fare Instruments and Transfers

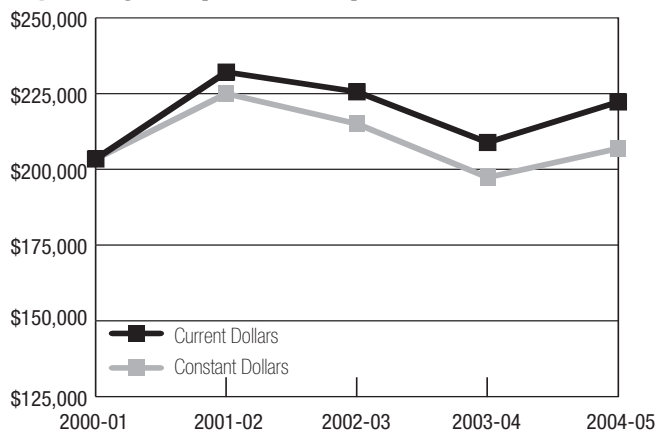
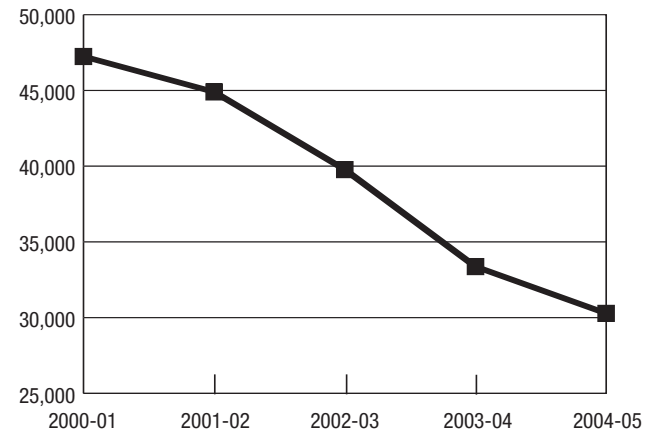
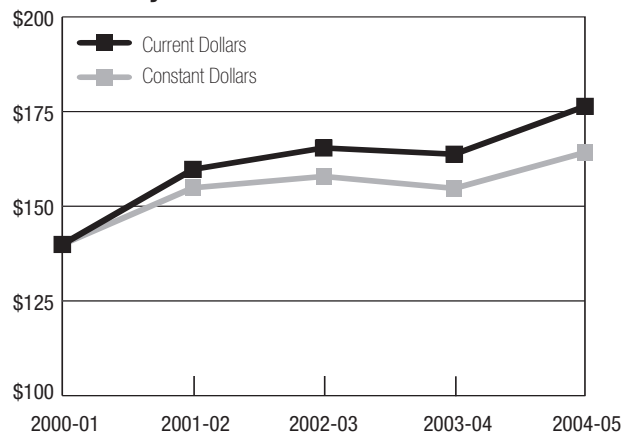
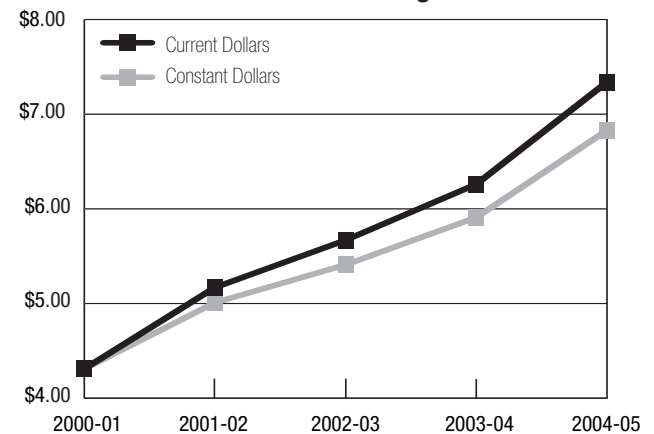
AC Transit/VTA Transfer
BART Plus Pass
HWY 17 Express/VTA Transfer
Penninsula Pass (Caltrain/Muni/VTA/SamTrans)
SamTrans/VTA Transfer
VTA/BART Transfer
VTA/DB Transfer



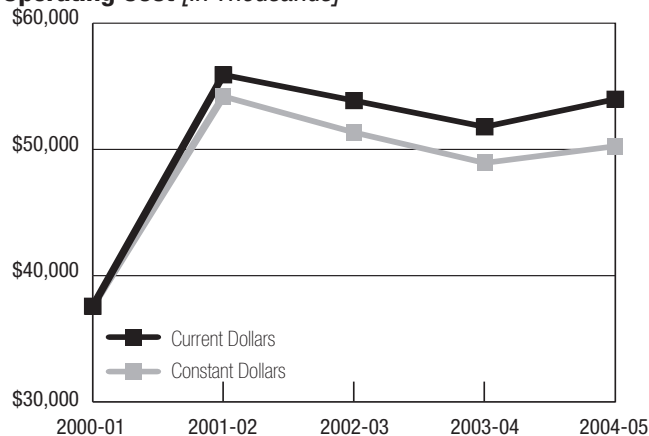
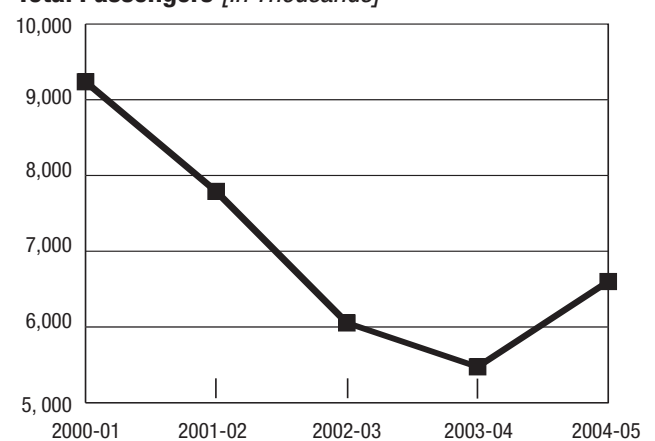
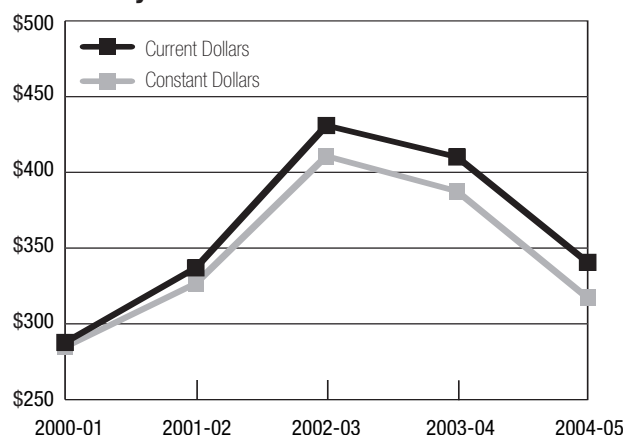
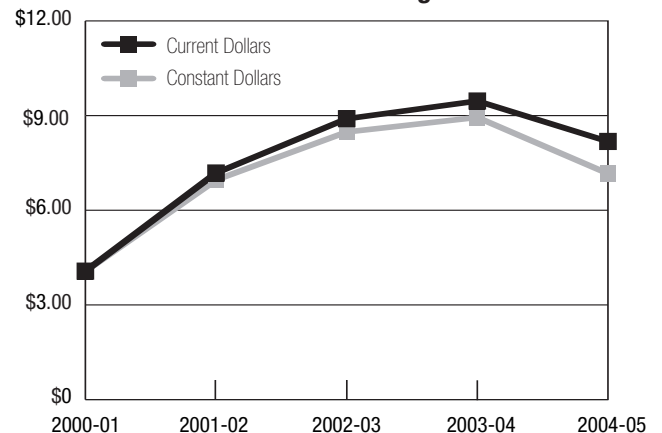
VTA

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$203,413	\$232,107	\$225,594	\$208,860	\$222,235
Light Rail	RCost		37,579	55,908	53,869	51,788	53,977
Paratransit	PCost		24,791	38,492	32,677	34,256	33,134
Total Costs			\$265,788	\$326,507	\$312,140	\$294,904	\$309,347
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$28,897	\$25,394	\$26,315	\$26,441	\$26,281
	Light Rail	RRev	4,940	5,888	4,644	4,184	5,164
	Paratransit	PRev	1,930	2,300	2,482	2,345	2,413
Total Farebox Revenue			\$31,767	\$33,582	\$33,441	\$32,971	\$33,859
Non-Fare Revenue			4,079	4,425	3,303	4,216	4,432
Property Tax			0	0	0	0	0
County Sales Tax			183,540	144,329	136,823	138,917	142,005
TDA			81,183	95,401	58,878	64,993	67,098
STA			4,263	7,003	6,430	4,417	7,537
Federal Transit Grants			17,787	23,811	42,916	38,143	34,429
Other			25,613	29,938	32,143	58,304	55,068
Total Revenue			\$352,232	\$338,490	\$313,934	\$341,961	\$344,428

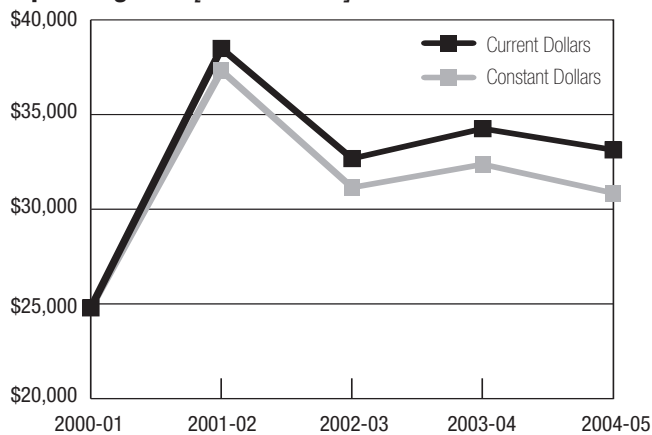
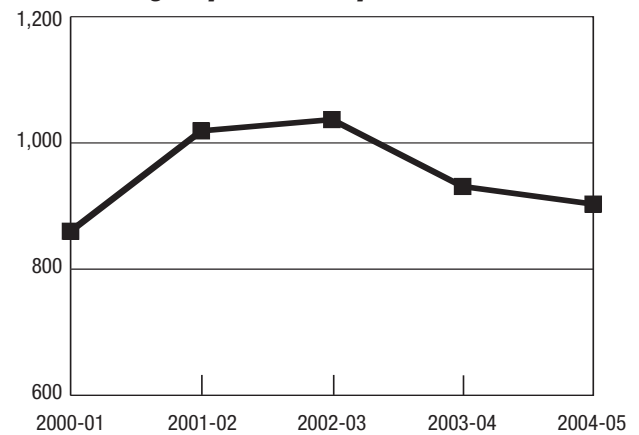
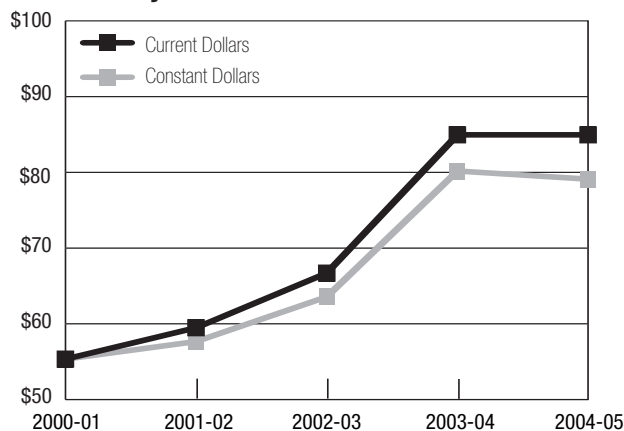
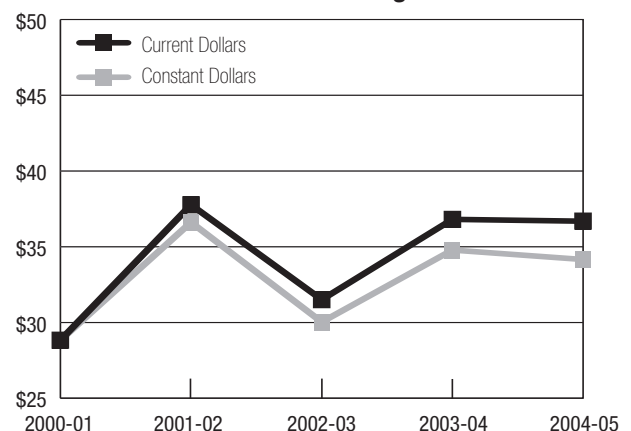
FIXED ROUTE PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	47,238	44,901	39,775	33,372	30,277
Revenue Vehicle Miles (000)	BRVM	18,770	18,607	17,328	16,007	15,645
Revenue Vehicle Hours (000)	BRVH	1,454	1,453	1,364	1,276	1,260
Employee Equivalents (FTE)	BEmp	2,207	2,491	1,975	1,715	1,623
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$139.90	\$159.74	\$165.39	\$163.74	\$176.36
Cost Efficiency (constant FY01 \$)		\$139.90	\$154.86	\$157.64	\$154.72	\$164.20
Cost Effectiveness (current \$)	BCost/BPass	\$4.31	\$5.17	\$5.67	\$6.26	\$7.34
Cost Effectiveness (constant FY01 \$)		\$4.31	\$5.01	\$5.41	\$5.91	\$6.83
Service Effectiveness	BPass/BRVH	32.5	30.9	29.2	26.2	24.0
Service Effectiveness	BPass/BRVM	2.5	2.4	2.3	2.1	1.9
Labor Efficiency (000)	BRVH/BEmp	0.7	0.6	0.7	0.7	0.8
Farebox Recovery	BRev/BCost	14.2%	10.9%	11.7%	12.7%	11.8%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

LIGHT RAIL PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	RPass	9,237	7,790	6,053	5,473	6,600
Revenue Vehicle Miles (000)	RRVM	2,797	2,466	1,840	1,899	2,480
Revenue Vehicle Hours (000)	RRVH	89	166	125	126	159
Employee Equivalents (FTE)	REmp	348	416	410	485	459
Performance Concepts		Measures				
Cost Efficiency (current \$)	RCost/RRVH	\$284.68	\$336.95	\$430.95	\$410.14	\$340.55
Cost Efficiency (constant FY01 \$)		\$284.68	\$326.64	\$410.76	\$387.53	\$317.07
Cost Effectiveness (current \$)	RCost/RPass	\$4.07	\$7.18	\$8.90	\$9.46	\$8.18
Cost Effectiveness (constant FY01 \$)		\$4.07	\$6.96	\$8.48	\$8.94	\$7.61
Service Effectiveness	RPass/RRVH	70.0	46.9	48.4	43.3	41.6
Service Effectiveness	RPass/RRVM	3.3	3.2	3.3	2.9	2.7
Labor Efficiency (000)	RRVH/REmp	0.3	0.4	0.3	0.3	0.3
Farebox Recovery	RRev/RCost	13.1%	10.5%	8.6%	8.1%	9.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	860	1,019	1,037	931	903
Revenue Vehicle Miles (000)	PRVM	8,495	9,937	7,233	5,967	5,600
Revenue Vehicle Hours (000)	PRVH	448	647	490	404	390
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$55.34	\$59.48	\$66.69	\$84.86	\$84.96
Cost Efficiency (constant FY01 \$)		\$55.34	\$57.66	\$63.56	\$80.18	\$79.10
Cost Effectiveness (current \$)	PCost/PPass	\$28.83	\$37.77	\$31.51	\$36.81	\$36.69
Cost Effectiveness (constant FY01 \$)		\$28.83	\$36.62	\$30.03	\$34.78	\$34.16
Service Effectiveness	PPass/PRVH	1.9	1.6	2.1	2.3	2.3
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.2	0.2
Farebox Recovery	PRev/PCost	7.8%	6.0%	7.6%	6.8%	7.3%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Santa Rosa CityBus

P.O. Box 1678
Santa Rosa, CA 95402
(707) 543-3325

General Description

Starting Year	1958
Organization Type	Municipal Transit Agency
Governing Body	City Council
Board Selection	City Council

Service Area

Square Miles	41
Population	154,000
Ridership per Capita	17.2

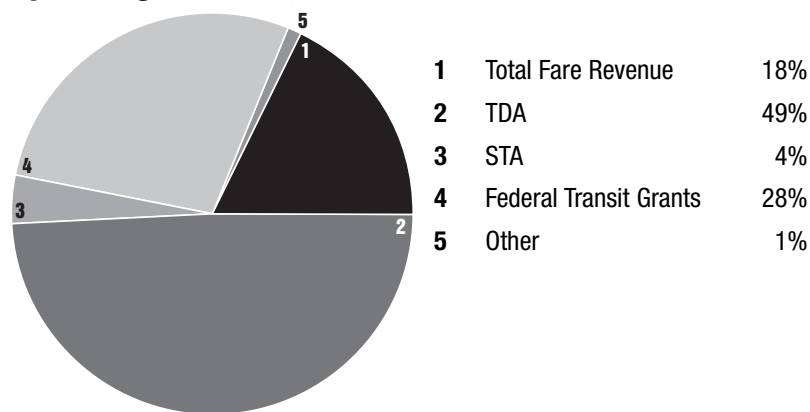
The Santa Rosa City Bus service area includes the area bounded by the Santa Rosa city limits, and some-unincorporated Roseland areas.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Monthly Pass
Adult	\$1.00	\$32.00
Senior/ Disabled	\$0.50	\$16.00
Youth (under 5)	Free	—
Student (5–18)	\$0.75	\$15.00/\$10.00*
Transfer	Free	—

* Summer only

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet 34 Motor Bus

Routes 16 Total

Hours of Operation

Monday – Saturday 6:00 am – 8:30 pm

Sunday 10:00 am – 5:30 pm

Inter-Operator Coordination

Inter-Operator Connections

Golden Gate
Lake County Transit
Mendocino Transit
Sonoma County Transit

Joint Fare Instruments and Transfers

Sonoma Transit Super Pass

Free Transfers

Golden Gate Transit
Sonoma County Transit



Santa Rosa
CityBus

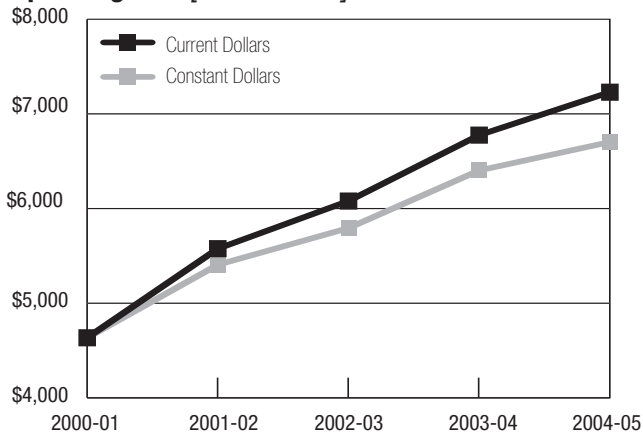


Santa Rosa CityBus

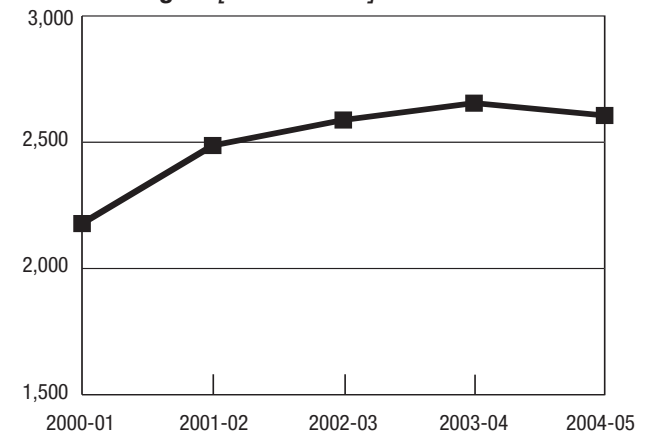
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$4,635	\$5,576	\$6,079	\$6,776	\$7,229
Paratransit	PCost		472	800	684	517	611
Total Costs			\$5,107	\$6,377	\$6,763	\$7,293	\$7,839
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$1,341	\$1,360	\$1,396	\$1,482	\$1,496
	Paratransit	PRev	44	71	79	62	60
Total Farebox Revenue			\$1,385	\$1,431	\$1,475	\$1,543	\$1,555
Non-Fare Revenue			104	104	104	22	0
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			1,479	2,427	2,642	4,091	4,095
STA			301	317	317	300	326
Federal Transit Grants			1,882	2,132	2,922	2,200	2,375
Other			0	36	224	178	110
Total Revenue			\$5,152	\$6,448	\$7,684	\$8,335	\$8,461

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,178	2,487	2,588	2,655	2,606
Revenue Vehicle Miles (000)	BRVM	944	988	1,006	1,013	1,013
Revenue Vehicle Hours (000)	BRVH	76	79	81	81	81
Employee Equivalents (FTE)	BEmp	75	75	73	73	73
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$60.87	\$70.23	\$75.05	\$83.20	\$88.77
Cost Efficiency (constant FY01 \$)		\$60.87	\$68.08	\$71.53	\$78.61	\$82.65
Cost Effectiveness (current \$)	BCost/BPass	\$2.13	\$2.24	\$2.35	\$2.55	\$3.12
Cost Effectiveness (constant FY01 \$)		\$2.13	\$2.17	\$2.24	\$2.41	\$2.90
Service Effectiveness	BPass/BRVH	28.6	31.3	32.0	32.6	32.0
Service Effectiveness	BPass/BRVM	2.3	2.5	2.6	2.6	2.6
Labor Efficiency (000)	BRVH/BEmp	1.0	1.1	1.1	1.1	1.1
Farebox Recovery	BRev/BCost	31.2%	26.3%	24.7%	22.2%	20.7%

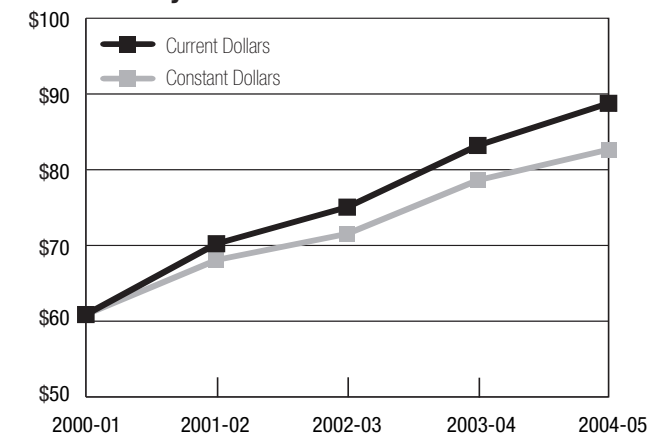
Operating Cost [In Thousands]



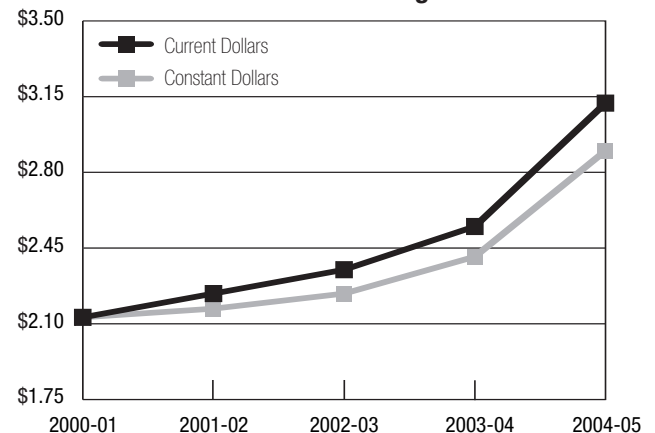
Total Passengers [In Thousands]



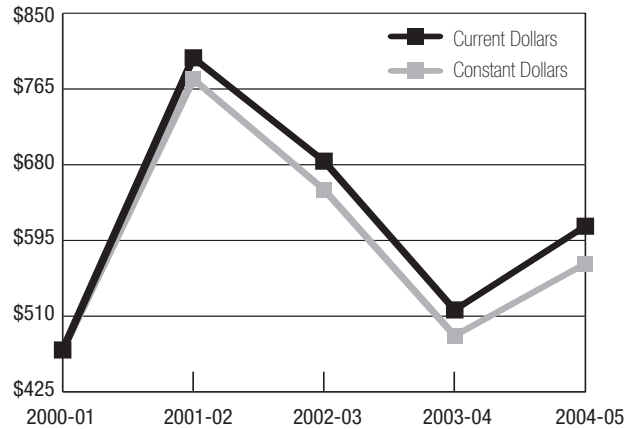
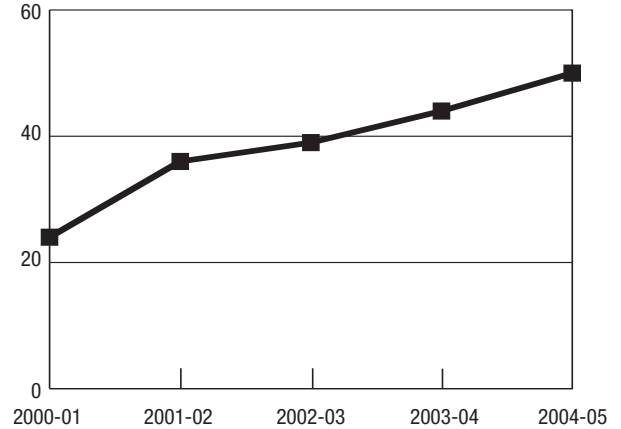
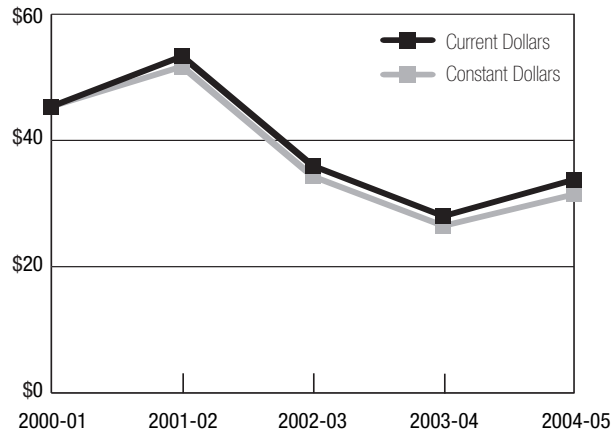
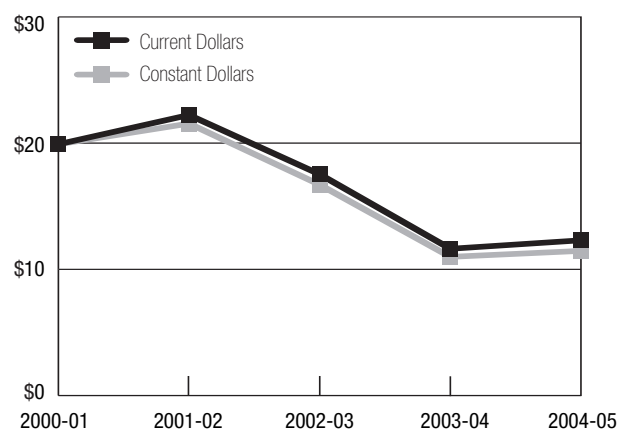
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	24	36	39	44	50
Revenue Vehicle Miles (000)	PRVM	124	99	163	226	237
Revenue Vehicle Hours (000)	PRVH	10	15	19	18	18
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$45.37	\$53.34	\$35.98	\$28.01	\$33.79
Cost Efficiency (constant FY01 \$)		\$45.37	\$51.71	\$34.30	\$26.47	\$31.46
Cost Effectiveness (current \$)	PCost/PPass	\$19.91	\$22.23	\$17.53	\$11.63	\$12.30
Cost Effectiveness (constant FY01 \$)		\$19.91	\$21.55	\$16.71	\$10.99	\$11.46
Service Effectiveness	PPass/PRVH	2.3	2.4	2.1	2.4	2.7
Service Effectiveness	PPass/PRVM	0.2	0.4	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	9.4%	8.9%	11.6%	11.9%	9.8%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




Sonoma County Transit

355 W. Robles Avenue
Santa Rosa, CA 95407

(707) 585-7516

Sonoma County Transit

General Description

Starting Year	1980
Organization Type	County Transit Agency
Governing Body	Sonoma County Board of Supervisors
Board Selection	Sonoma County Board of Supervisors
Contract Service	ATC/Vancom Inc., MB vehicle operations and maintenance Volunteer Center of Sonoma County, paratransit operations

Service Area

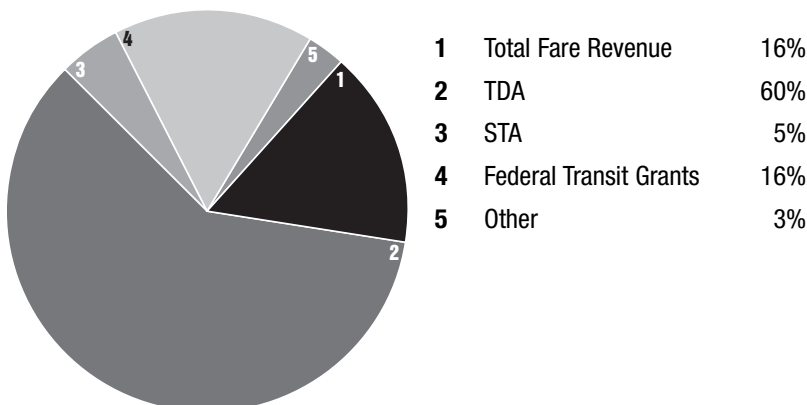
Square Miles	390
Population	458,600
Ridership per Capita	2.7

Service area encompasses all of Sonoma County, including the cities of Cloverdale, Cotati, Healdsburg, Petaluma, Rohnert Park, Santa Rosa, Sebastopol, Sonoma and Windsor.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare Local Routes	Single Fare Intercity Service	Monthly Pass
Adult	\$1.10	\$1.30–\$2.90	\$52.00
Senior/Disabled	\$0.55	\$0.65–\$1.45	\$26.00
Student	\$0.90	\$1.10–\$2.50	\$39.00
Youth (under 5)	Free	Free	—
Inter-Operator Transfer	Free	Free	—

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	71 Total
	46 Motor Bus
	25 Paratransit

Routes

Local	8
Express/Commute	8
Intercity	8

Hours of Operation

Monday – Friday	5:00 am – 11:00 pm
Saturday – Sunday	7:00 am – 9:00 pm

Inter-Operator Coordination

Coordinated Schedules

Cloverdale Transit
Golden Gate
Healdsburg Transit
Petaluma Transit
Santa Rosa CityBus

Joint Fare Instruments and Transfers

Sonoma Super Pass
Santa Rosa CityBus (free transfer)
Golden Gate and Petaluma Transit — discount fare w/transfer



Sonoma County Transit



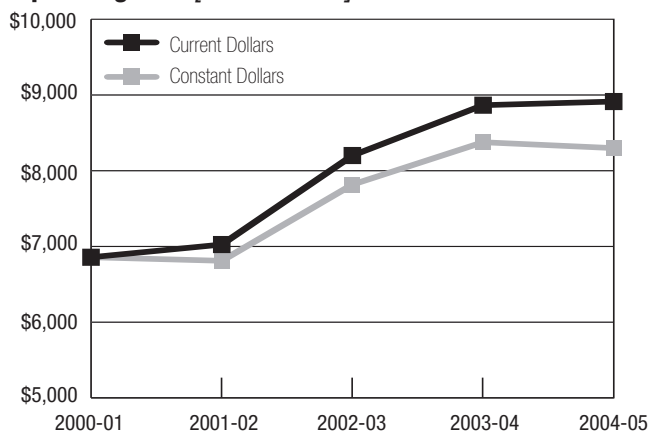
Sonoma County Transit

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$6,857	\$7,025	\$8,200	\$8,865	\$8,913
Paratransit	PCost		1,021	1,113	1,272	1,554	1,681
Total Costs			\$7,878	\$8,138	\$9,472	\$10,418	\$10,594
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$1,571	\$1,588	\$1,507	\$1,518	\$1,561
	Paratransit	PRev	53	49	65	90	110
Total Farebox Revenue			\$1,624	\$1,637	\$1,572	\$1,608	\$1,671
Non-Fare Revenue			116	178	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			5,495	4,546	7,279	7,282	6,396
STA			380	892	619	448	545
Federal Transit Grants			30	30	31	1,010	1,721
Other			272	210	3	82	267
Total Revenue			\$7,916	\$7,493	\$9,504	\$10,430	\$10,600

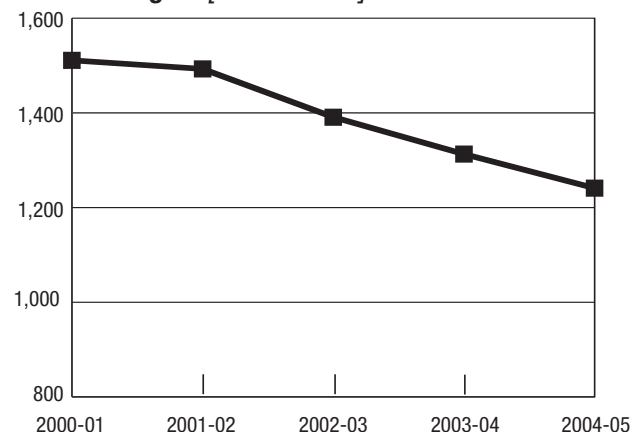
Sonoma County Transit

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,511	1,493	1,391	1,313	1,241
Revenue Vehicle Miles (000)	BRVM	1,591	1,547	1,553	1,581	1,538
Revenue Vehicle Hours (000)	BRVH	98	93	90	90	90
Employee Equivalents (FTE)	BEmp	105	106	107	107	107
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$69.77	\$75.54	\$91.11	\$98.91	\$99.03
Cost Efficiency (constant FY01 \$)		\$69.77	\$73.22	\$86.84	\$93.46	\$92.20
Cost Effectiveness (current \$)	BCost/BPass	\$4.54	\$4.71	\$5.89	\$6.75	\$7.18
Cost Effectiveness (constant FY01 \$)		\$4.54	\$4.56	\$5.62	\$6.38	\$6.69
Service Effectiveness	BPass/BRVH	15.4	16.1	15.5	14.7	13.8
Service Effectiveness	BPass/BRVM	0.9	1.0	0.9	0.8	0.8
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.8	0.8	0.8
Farebox Recovery	BRev/BCost	22.9%	22.6%	18.4%	17.1%	17.5%

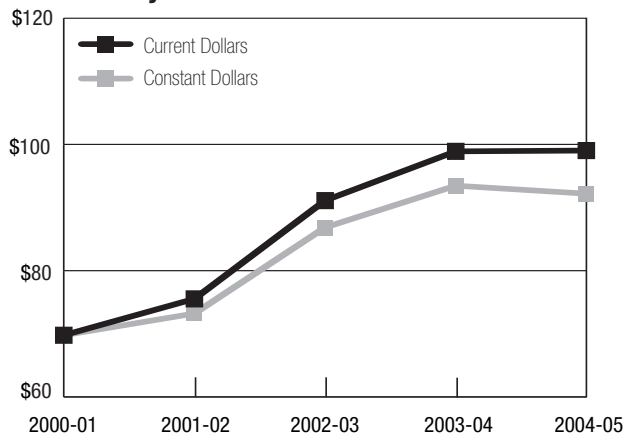
Operating Cost [In Thousands]



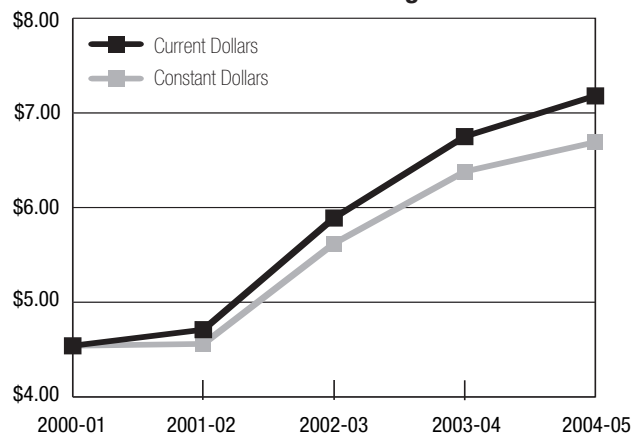
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



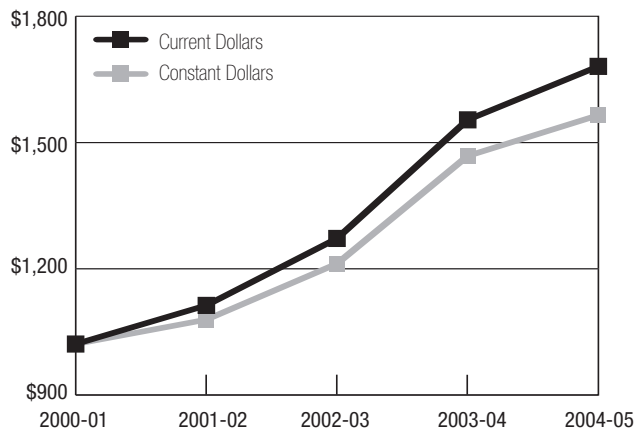
Cost Effectiveness — Cost/Passenger



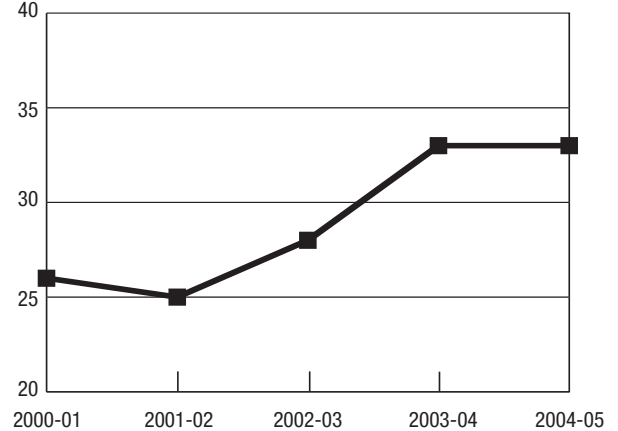
Sonoma County Transit

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	26	25	28	33	33
Revenue Vehicle Miles (000)	PRVM	362	379	421	458	498
Revenue Vehicle Hours (000)	PRVH	23	22	26	30	34
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$44.78	\$50.60	\$48.92	\$52.01	\$49.57
Cost Efficiency (constant FY01 \$)		\$44.78	\$49.05	\$46.63	\$49.14	\$46.15
Cost Effectiveness (current \$)	PCost/PPass	\$39.27	\$45.13	\$45.42	\$46.64	\$51.47
Cost Effectiveness (constant FY01 \$)		\$39.27	\$43.75	\$43.30	\$44.07	\$47.92
Service Effectiveness	PPass/PRVH	1.1	1.1	1.1	1.1	1.0
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	5.2%	4.4%	5.1%	5.8%	6.5%

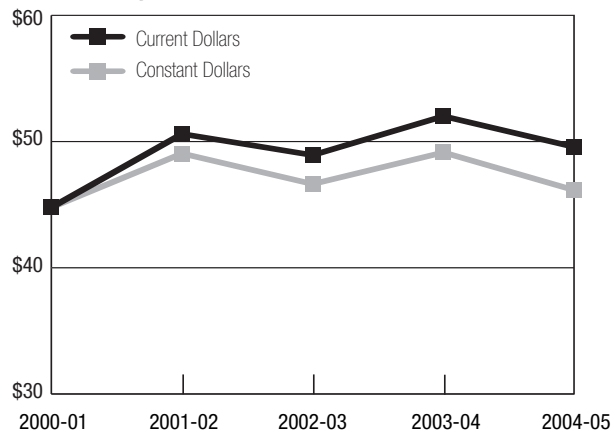
Operating Cost [In Thousands]



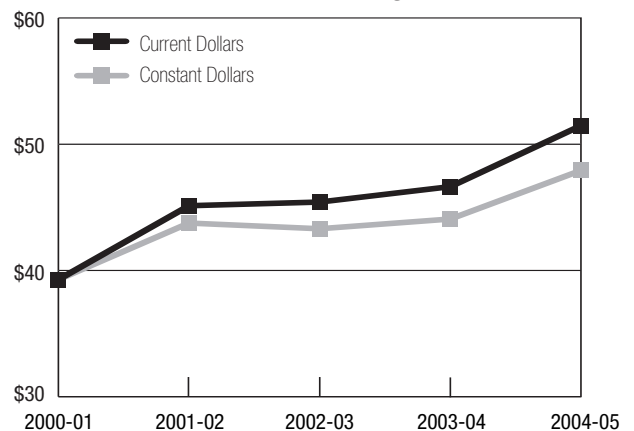
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Union City Transit

34009 Alvarado Niles Road
Union City, CA 94587
(510) 471-3232

General Description

Starting Year	1974
Organization Type	Municipal Transit Agency
Governing Body	5-member elected City Council
Contract Service	MV Transportation, Inc.

Service Area

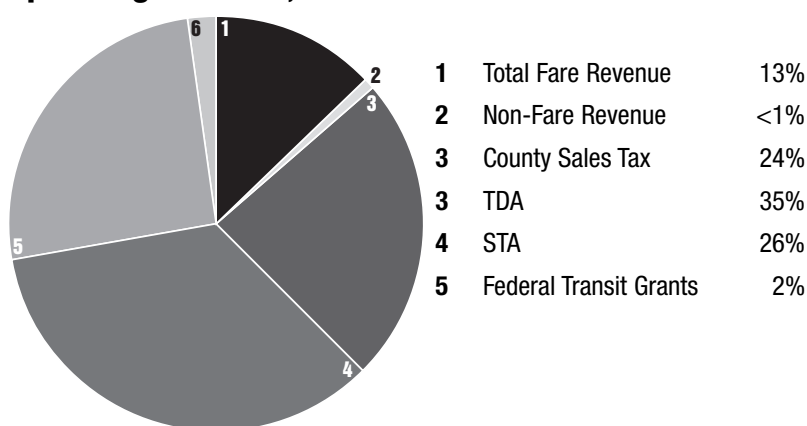
Square Miles	18
Population	70,685
Ridership per Capita	5.4

Union City's service area encompasses the area within the city limits of Union City.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare
Adult	\$1.25
Youth (6–17)	\$1.25
Senior/Disabled	\$0.45
Inter-Operator Transfer	\$0.25
BART-to-Bus	\$0.50
BARTPlus Pass	Free

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	20 Total
	15 Motor Bus
	5 Paratransit

Routes	5 Total
---------------	----------------

Hours of Operation

Monday – Friday	4:15 am – 9:25 pm
Saturday	7:00 am – 7:30 pm
Sunday	8:00 am – 6:30 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Dumbarton Express

Joint Fare Instruments and Transfers

BART Plus Pass



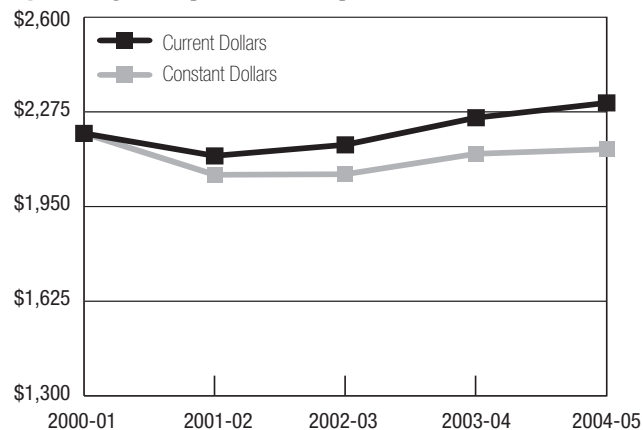
Union City Transit

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$2,201	\$2,124	\$2,162	\$2,255	\$2,306
Paratransit	BCost		234	269	347	481	541
Total Costs			\$2,435	\$2,393	\$2,509	\$2,736	\$2,847
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$334	\$315	\$304	\$307	\$320
	Paratransit	BRev	15	16	24	31	37
Total Farebox Revenue			\$349	\$332	\$328	\$338	\$357
Non-Fare Revenue			20	3	3	7	12
Property Tax			0	0	0	0	0
County Sales Tax			58	135	597	572	549
TDA			1,812	1,837	888	1,528	1,648
STA			182	40	650	241	251
Federal Transit Grants			13	44	41	19	30
Other			0	3	2	1	0
Total Revenue			\$2,435	\$2,393	\$2,509	\$2,705	\$2,847

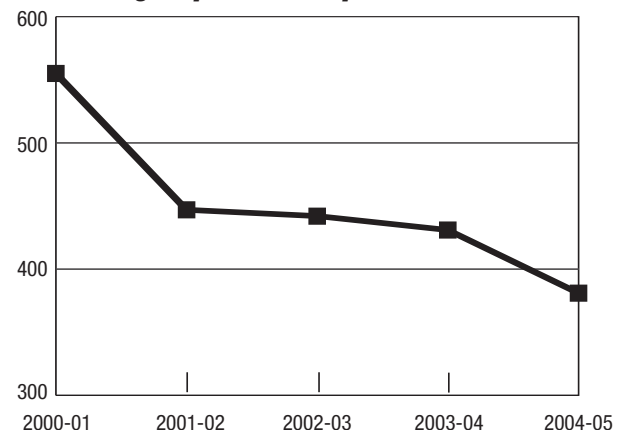
Union City Transit

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	555	447	442	431	381
Revenue Vehicle Miles (000)	BRVM	500	500	503	513	527
Revenue Vehicle Hours (000)	BRVH	38	38	38	37	38
Employee Equivalents (FTE)	BEmp	44	44	44	44	44
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$57.86	\$56.24	\$56.89	\$61.05	\$61.05
Cost Efficiency (constant FY01 \$)		\$57.86	\$54.52	\$54.23	\$57.68	\$56.84
Cost Effectiveness (current \$)	BCost/BPass	\$3.96	\$4.75	\$4.89	\$5.24	\$6.05
Cost Effectiveness (constant FY01 \$)		\$3.96	\$4.61	\$4.66	\$4.95	\$5.64
Service Effectiveness	BPass/BRVH	14.6	11.8	11.6	11.7	10.1
Service Effectiveness	BPass/BRVM	1.1	0.9	0.9	0.8	0.7
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.9	0.8	0.9
Farebox Recovery	BRev/BCost	15.2%	14.8%	14.1%	13.6%	13.9%

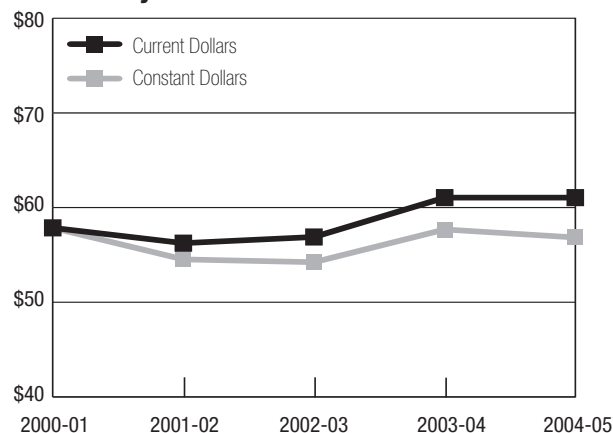
Operating Cost [In Thousands]



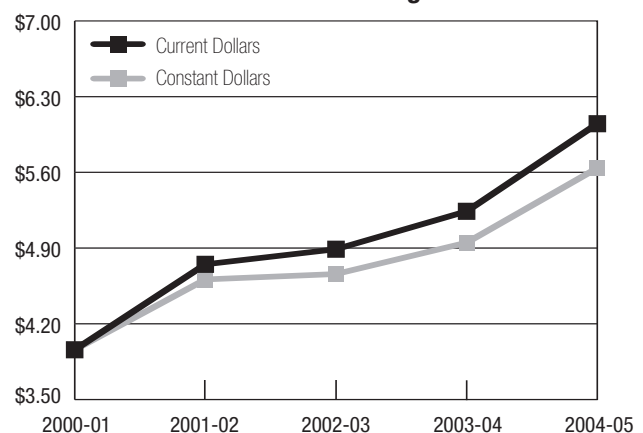
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



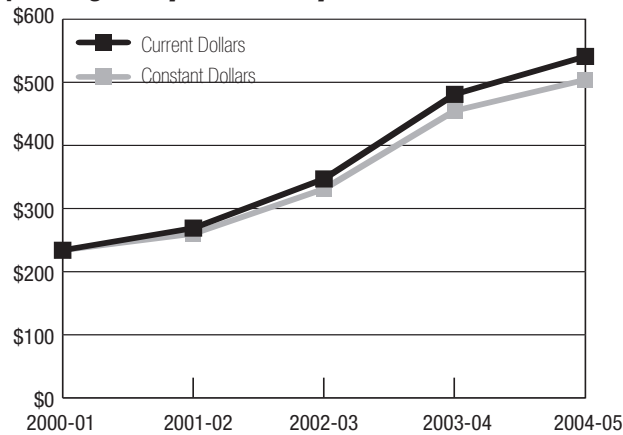
Cost Effectiveness — Cost/Passenger



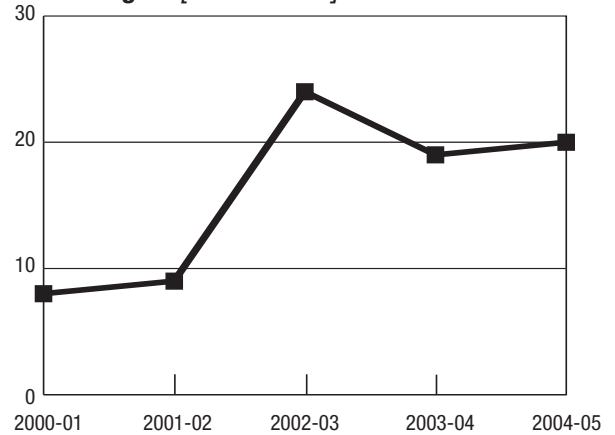
Union City Transit

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	8	9	24	19	20
Revenue Vehicle Miles (000)	PRVM	43	51	78	85	89
Revenue Vehicle Hours (000)	PRVH	4	5	7	9	9
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$55.80	\$53.40	\$49.57	\$54.75	\$58.08
Cost Efficiency (constant FY01 \$)		\$55.80	\$51.76	\$47.25	\$51.74	\$54.07
Cost Effectiveness (current \$)	PCost/PPass	\$28.75	\$28.89	\$14.46	\$25.52	\$27.06
Cost Effectiveness (constant FY01\$)		\$28.75	\$28.01	\$13.78	\$24.12	\$25.20
Service Effectiveness	PPass/PRVH	1.9	1.8	3.4	2.1	2.1
Service Effectiveness	PPass/PRVM	0.2	0.2	0.3	0.2	0.2
Farebox Recovery	PRev/PCost	6.5%	6.1%	6.9%	6.4%	6.9%

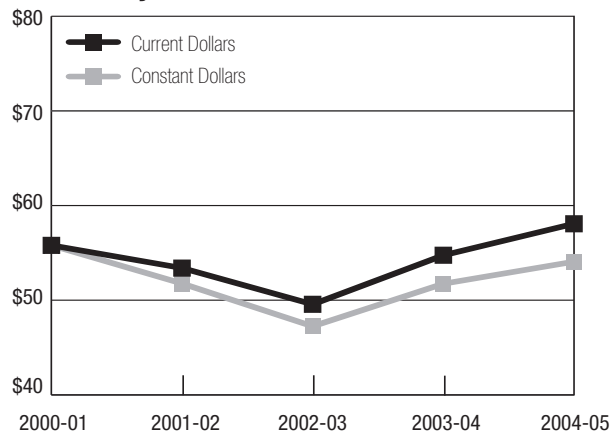
Operating Cost [In Thousands]



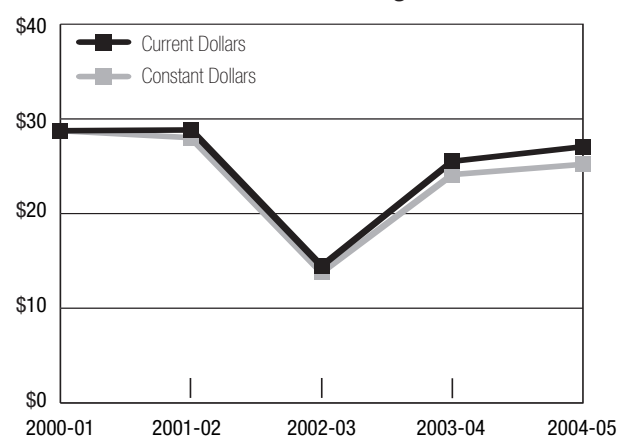
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Vacaville City Coach

650 Merchant Street
Vacaville, CA 95688

(707) 449-5330

General Description

Starting Year	1981
Organization Type	Municipality
Governing Body	City Council
Board Selection	4 City Council members, 1 Mayor

Service Area

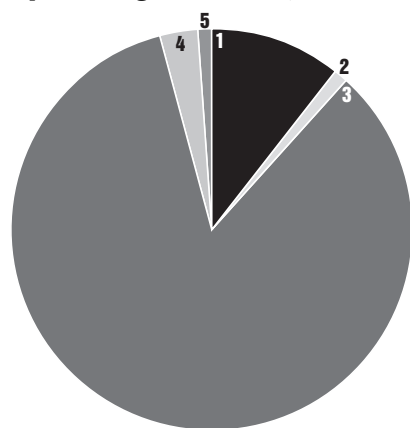
Square Miles	27
Population	94,000
Ridership per Capita	2.1

City Coach has 8 fixed routes servicing incorporated areas of the City of Vacaville only.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare	Monthly Pass
Adult	\$1.50	\$45.00
Youth (5-18)	\$1.25	\$28.00
Youth (under 5)	Free	—
Senior/Disabled	\$0.75	\$25.00
Transfer	\$0.25	—
Free Transfer*	Free	

Operating Revenue, FY 2004-05



1	Total Fare Revenue	11%
2	Non-Fare Revenue	<1%
3	TDA	86%
4	Federal Transit Grants	3%
5	Other	<1%

System Characteristics

Active Fleet 17 Motor Bus

Routes 8 Total

Hours of Operation

Monday – Friday 6:35 am – 6:33 pm
Saturday 8:35 am – 5:25 pm

Inter-Operator Coordination

Inter-Operator Connections

Fairfield/Suisun Transit
Vallejo Transit



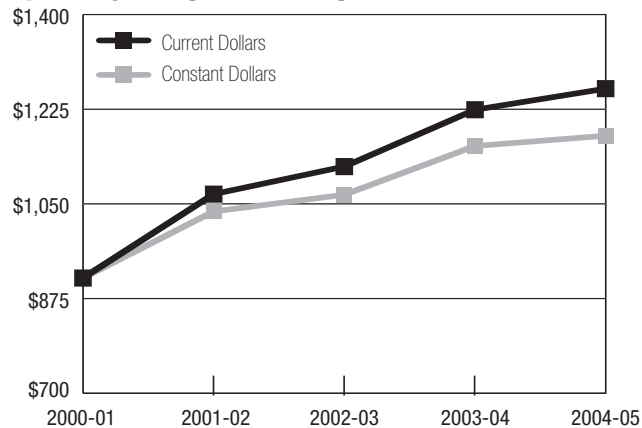
Vacaville City Coach

SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed Route Bus	BCost		\$913	\$1,068	\$1,119	\$1,224	\$1,263
Paratransit	PCost		264	249	280	326	332
Total Costs			\$1,177	\$1,317	\$1,399	\$1,551	\$1,595
Operating Revenue (000)							
Farebox:	Fixed Route Bus	BRev	\$103	\$124	\$154	\$146	\$155
	Paratransit	PRev	17	17	15	18	18
Total Farebox Revenue			\$120	\$141	\$169	\$164	\$173
Non-Fare Revenue			6	7	6	9	6
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			832	944	1,021	1,070	1,375
STA			0	0	0	0	0
Federal Transit Grants			162	162	160	36	40
Other			58	63	43	36	1
Total Revenue			\$1,177	\$1,317	\$1,400	\$1,315	\$1,595

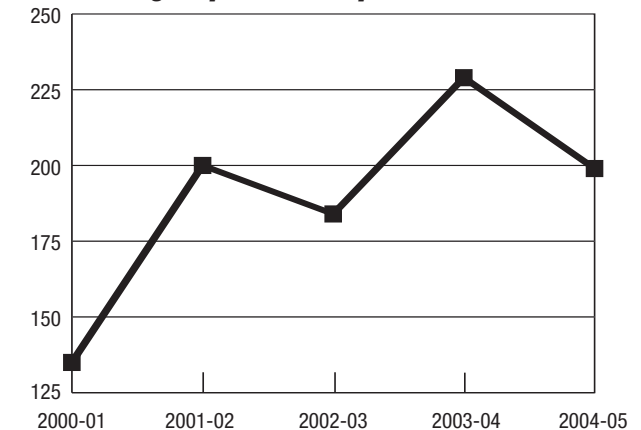
Vacaville City Coach

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	135	200	184	229	199
Revenue Vehicle Miles (000)	BRVM	270	306	305	310	323
Revenue Vehicle Hours (000)	BRVH	21	23	24	24	24
Employee Equivalents (FTE)	BEmp	16	16	18	18	18
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$43.34	\$46.72	\$46.63	\$51.38	\$53.43
Cost Efficiency (constant FY01 \$)		\$43.34	\$45.29	\$44.44	\$48.54	\$49.74
Cost Effectiveness (current \$)	BCost/BPass	\$6.74	\$5.33	\$6.08	\$5.35	\$6.36
Cost Effectiveness (constant FY01 \$)		\$6.74	\$5.17	\$5.80	\$5.05	\$5.92
Service Effectiveness	BPass/BRVH	6.4	8.8	7.7	9.6	8.4
Service Effectiveness	BPass/BRVM	0.5	0.7	0.6	0.7	0.6
Labor Efficiency (000)	BRVH/BEmp	1.3	1.4	1.3	1.3	1.3
Farebox Recovery	BRev/BCost	11.3%	11.6%	13.8%	11.9%	12.3%

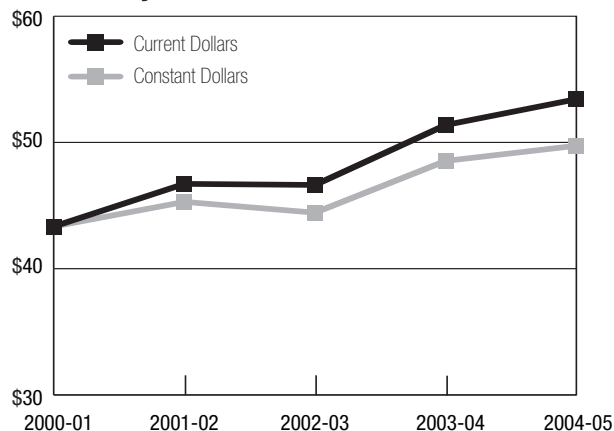
Operating Cost [In Thousands]



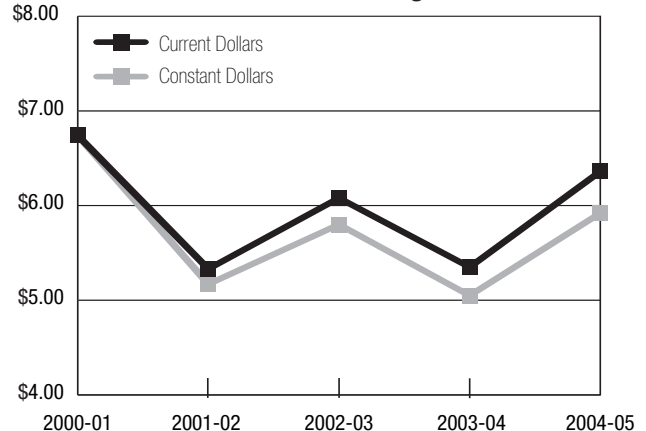
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



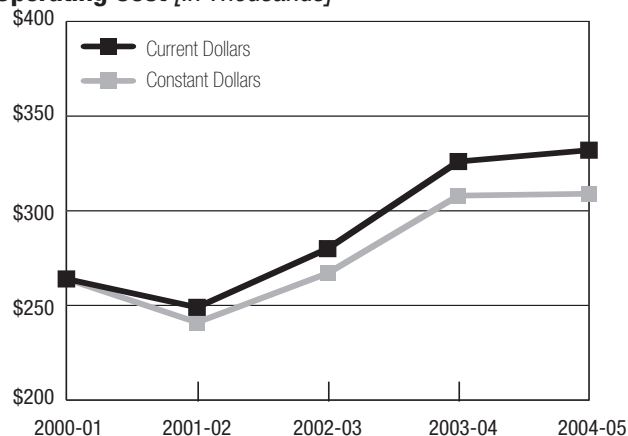
Cost Effectiveness — Cost/Passenger



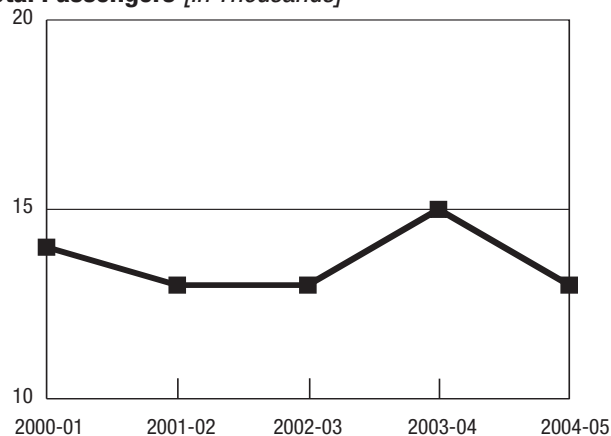
Vacaville City Coach

PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	14	13	13	15	13
Revenue Vehicle Miles (000)	PRVM	61	67	66	75	66
Revenue Vehicle Hours (000)	PRVH	4	5	5	6	6
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$58.99	\$49.74	\$56.00	\$54.68	\$55.48
Cost Efficiency (constant FY01 \$)		\$58.99	\$48.22	\$53.38	\$51.67	\$51.65
Cost Effectiveness (current \$)	PCost/PPass	\$19.03	\$18.61	\$21.54	\$22.34	\$25.55
Cost Effectiveness (constant FY01 \$)		\$19.03	\$18.04	\$20.53	\$21.11	\$23.78
Service Effectiveness	PPass/PRVH	3.1	2.7	2.6	2.4	2.2
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	6.3%	6.8%	5.4%	5.5%	5.5%

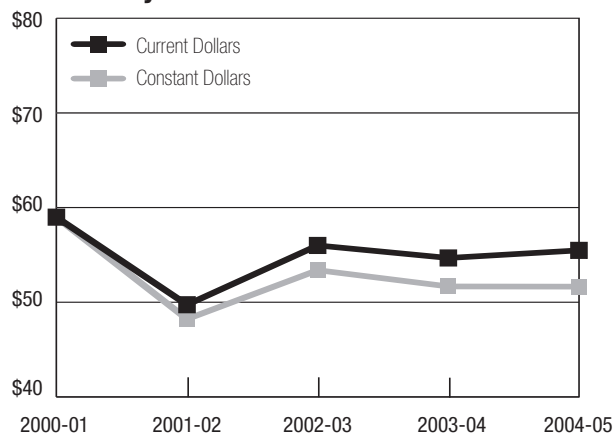
Operating Cost [In Thousands]



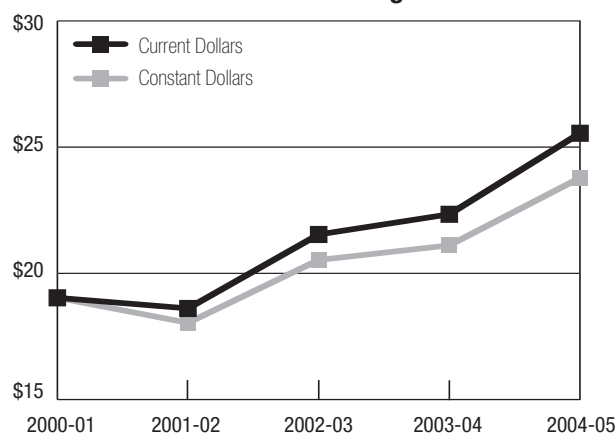
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Vallejo Transit/Vallejo Baylink

555 Santa Clara Street

Vallejo, CA 94590

(800) 640-2877

General Description

Starting Year	1930's
Organization Type	Municipal Transit Agency
Governing Body	City Council, City of Vallejo
Board Selection	City Council members
Contract Services	VCTC/MV Transit (bus) Blue & Gold Fleet (ferry) MV Transportation (paratransit)

Service Area

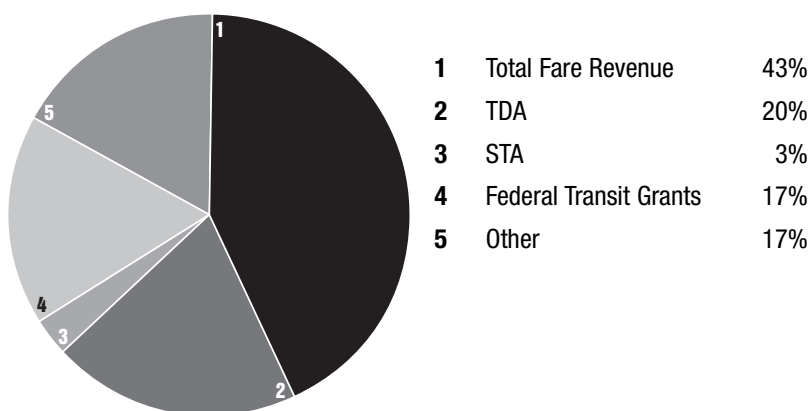
Square Miles	48
Population	210,000
Ridership per Capita	13.8

Vallejo Transit's service area includes the City of Vallejo; Baylink regional bus service from Vacaville to the El Cerrito del Norte BART Station; Baylink ferry service between the downtown Vallejo Ferry and the San Francisco Ferry Building; ADA, curb-to-curb, "Runabout" Service covering the Vallejo service area and Vallejo Half Fare Taxi Program.

Fixed Route Fare Structure (as of July 2005)

Category	Bus Zone Fares	Bus Pass	Ferry Transbay	Ferry Pass
Adult	\$1.50–\$5.50	\$40.00+	\$10.00	\$215–\$245
Senior/Disabled	\$0.75–\$2.75	\$20.00+	\$5.00	—
Youth	\$1.50–\$5.50	\$30.00+	\$10.00	\$215–\$245
Transfer	Free	—	Free	—

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	84 Total
	70 Motor Bus
	11 Paratransit
	3 Ferry

Routes	22 Total
Bus	20
Ferry	2

Hours of Operation

— Bus:

Monday – Friday 4:30 am – 11:00 pm

Saturday 5:30 am – 11:00 pm

Sunday 6:50 am – 9:50 pm

— Ferry:

Monday – Friday 5:30 am – 9:45 pm

Saturday 7:00 am – 9:45 pm

Sunday 7:00 am – 9:45 pm

— Paratransit:

Monday – Friday 4:30 am – 11:00 pm

Saturday 5:30 am – 11:00 pm

Sunday 6:50 am – 9:50 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit

BART

Benicia Transit

Fairfield/Suisun Transit

Muni

Napa Valley Transit

Joint Fare Instruments and Transfers

Vallejo/Muni Transfer



Vallejo Transit/Baylink Ferry

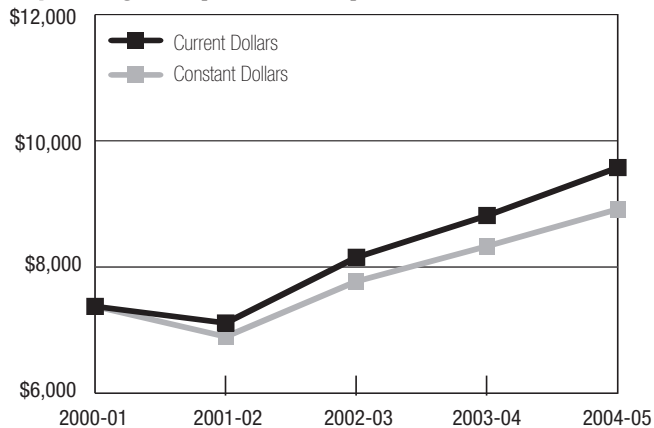
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$7,376	\$7,113	\$7,650	\$8,816	\$9,575
Ferry	FCost		5,404	5,892	6,195	6,619	8,151
Paratransit*	PCost		853	854	970	1,071	1,160
Total Costs			\$13,633	\$13,858	\$14,815	\$16,506	\$18,886
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$3,220	\$3,227	\$3,045	\$3,213	\$3,158
	Ferry	FRev	4,735	4,272	4,197	4,316	4,694
	Paratransit*	PRev	80	25	43	38	39
Total Farebox Revenue			\$8,035	\$7,524	\$7,285	\$7,568	\$7,891
Non-Fare Revenue			385	24	72	0	0
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			3,290	3,684	3,782	4,226	3,795
STA			581	316	659	403	636
Federal Transit Grants			556	589	2,741	4,052	3,243
Other			1,381	1,564	1,715	1,915	3,245
Total Revenue			\$14,228	\$13,701	\$16,254	\$18,164	\$18,810

* Starting with this edition of the Summary the half-fare taxi program is no longer included in the paratransit operating costs and performance measures. The data presented for paratransit represents the Vallejo Runabout Paratransit service only.

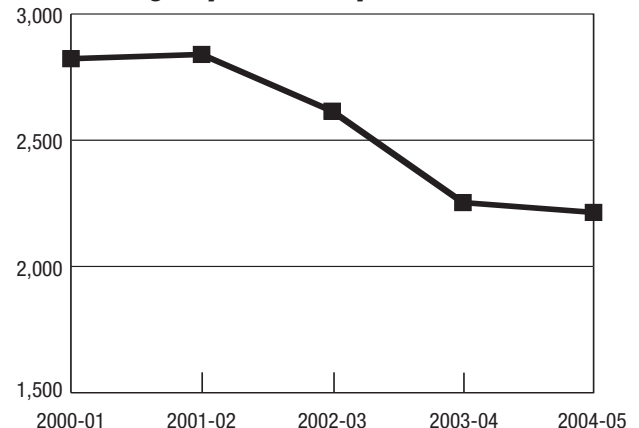
Vallejo Transit/BayLink Ferry

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,823	2,840	2,615	2,253	2,214
Revenue Vehicle Miles (000)	BRVM	2,453	2,282	2,470	2,405	2,420
Revenue Vehicle Hours (000)	BRVH	118	113	114	115	126
Employee Equivalents (FTE)	BEmp	112	103	103	105	126
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$62.34	\$62.85	\$67.01	\$76.35	\$75.91
Cost Efficiency (constant FY01 \$)		\$62.34	\$60.92	\$63.87	\$72.14	\$70.68
Cost Effectiveness (current \$)	BCost/BPass	\$2.61	\$2.50	\$2.93	\$3.91	\$4.32
Cost Effectiveness (constant FY01 \$)		\$2.61	\$2.43	\$2.79	\$3.70	\$4.03
Service Effectiveness	BPass/BRVH	23.9	25.1	22.9	19.5	17.6
Service Effectiveness	BPass/BRVM	1.2	1.2	1.1	0.9	0.9
Labor Efficiency (000)	BRVH/BEmp	1.1	1.1	1.1	1.1	1.0
Farebox Recovery	BRev/BCost	43.6%	45.4%	38.8%	36.4%	33.0%

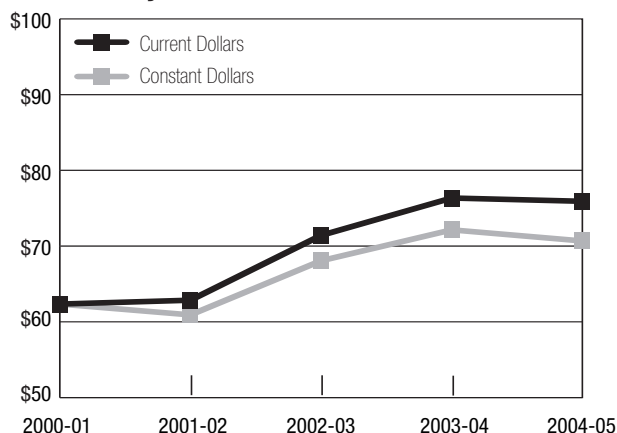
Operating Cost [In Thousands]



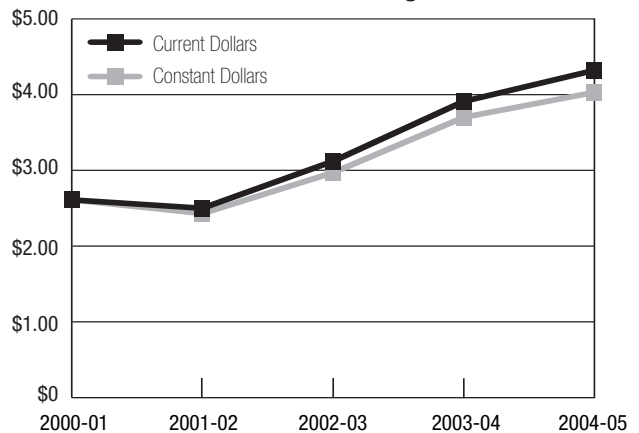
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



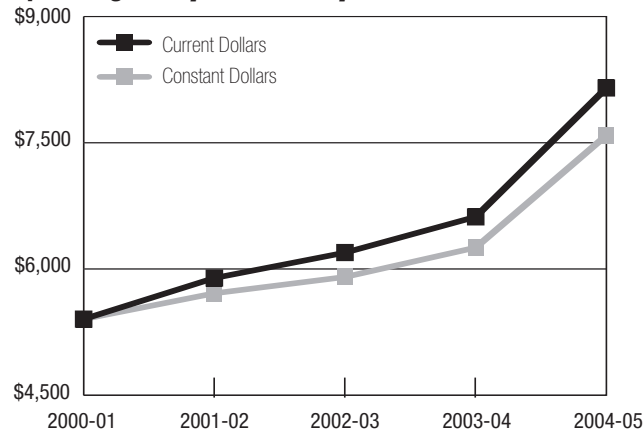
Cost Effectiveness — Cost/Passenger



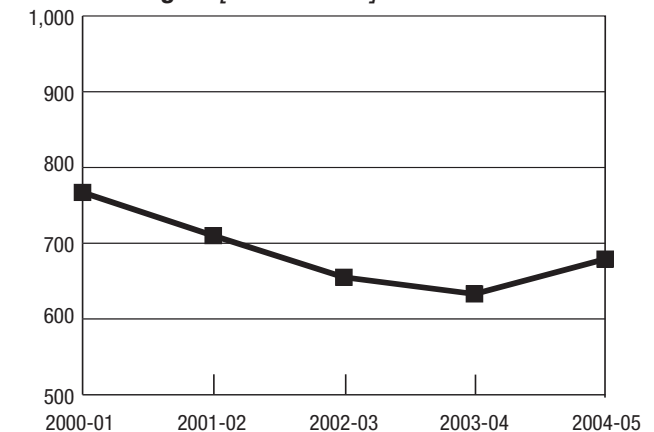
Vallejo Transit/BayLink Ferry

FERRY PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	785	710	655	633	679
Revenue Vehicle Miles (000)	FRVM	212	211	223	232	248
Revenue Vehicle Hours (000)	FRVH	8	8	8	8	9
Employee Equivalents (FTE)	FEmp	36	35	30	35	40
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$704.55	\$774.18	\$814.06	\$787.94	\$876.42
Cost Efficiency (constant FY01 \$)		\$704.55	\$750.50	\$775.91	\$744.51	\$815.98
Cost Effectiveness (current \$)	FCost/FPass	\$6.88	\$8.30	\$9.46	\$10.45	\$12.00
Cost Effectiveness (constant FY01 \$)		\$6.88	\$8.05	\$9.02	\$9.88	\$11.18
Service Effectiveness	FPass/FRVH	102.3	93.3	86.1	75.4	73.0
Service Effectiveness	FPass/FRVM	3.7	3.4	2.9	2.7	2.7
Labor Efficiency (000)	FRVH/FEmp	0.2	0.2	0.3	0.2	0.2
Farebox Recovery	FRev/FCost	87.6%	72.5%	67.8%	65.2%	57.6%

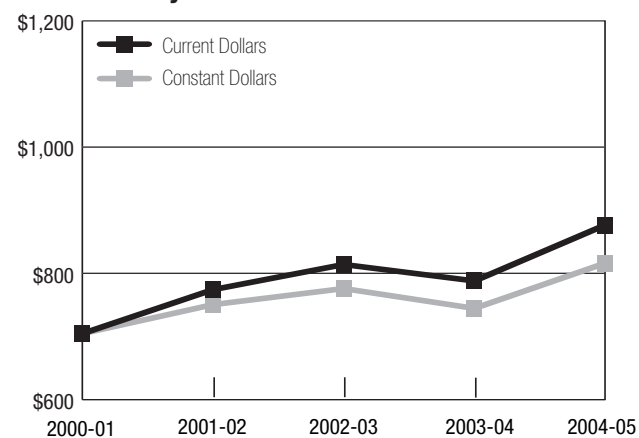
Operating Cost [In Thousands]



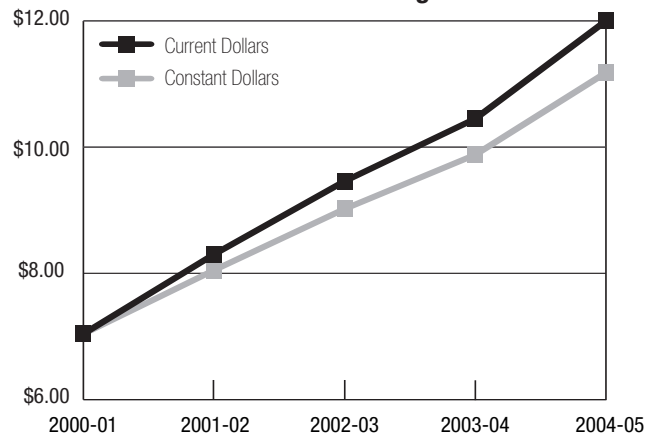
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger

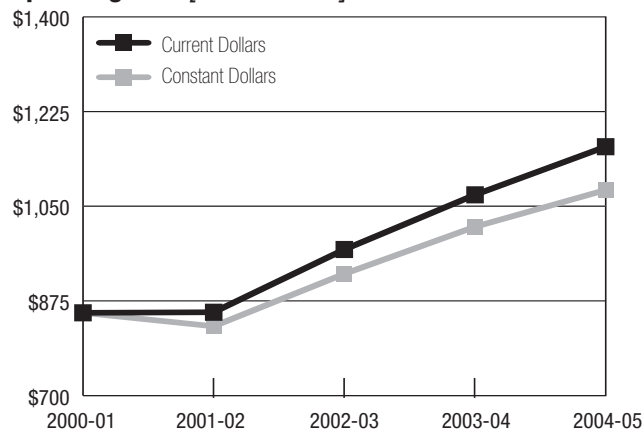


Vallejo Transit/BayLink Ferry

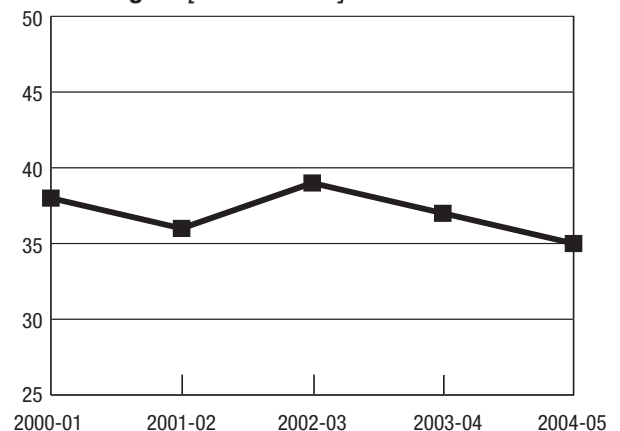
PARATRANSIT PERFORMANCE*		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	38	36	39	37	35
Revenue Vehicle Miles (000)	PRVM	304	281	367	251	227
Revenue Vehicle Hours (000)	PRVH	17	19	19	19	18
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/FRVH	\$49.63	\$45.71	\$51.54	\$56.29	\$65.04
Cost Efficiency (constant FY01 \$)		\$49.63	\$44.31	\$49.13	\$53.19	\$60.55
Cost Effectiveness (current \$)	PCost/PPass	\$22.44	\$23.63	\$24.89	\$29.33	\$32.78
Cost Effectiveness (constant FY01\$)		\$22.44	\$22.90	\$23.72	\$27.72	\$30.52
Service Effectiveness	PPass/PRVH	2.2	1.9	2.1	1.9	2.0
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.2
Farebox Recovery	PRev/PCost	9.4%	3.0%	4.4%	3.6%	3.3%

* Starting with this edition of the Summary the half-fare taxi program is no longer included in the paratransit operating costs and performance measures. The data presented for paratransit represents the Vallejo Runabout Paratransit service only.

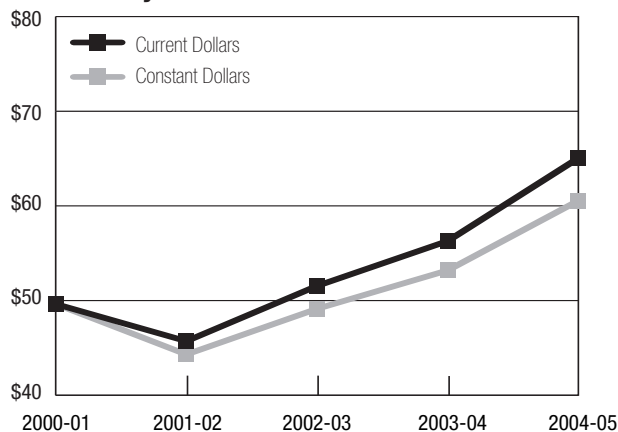
Operating Cost [In Thousands]



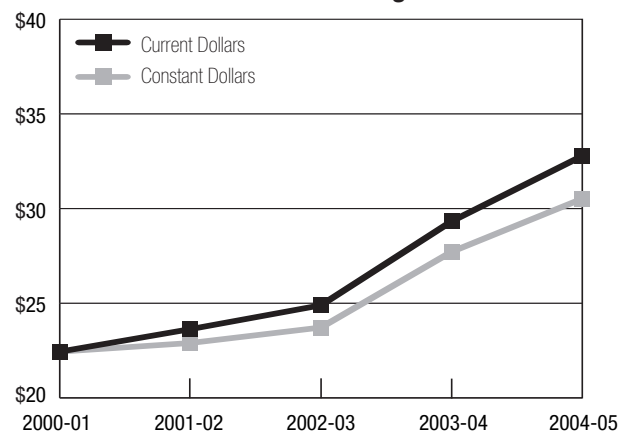
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Western Contra Costa Transit Authority

601 Walter Avenue

Pinole, CA 94564

(510) 724-3331

General Description

Starting Year	1978
Organization Type	Transit Authority
Governing Body	7-member Board of Directors
Board Selection	Appointed by City Councils and Board of Supervisors
Contract Service	MV Transportation operates Dial-A-Ride and local fixed-route service, WESTCAT Express, J, JX Martinez Link

Service Area

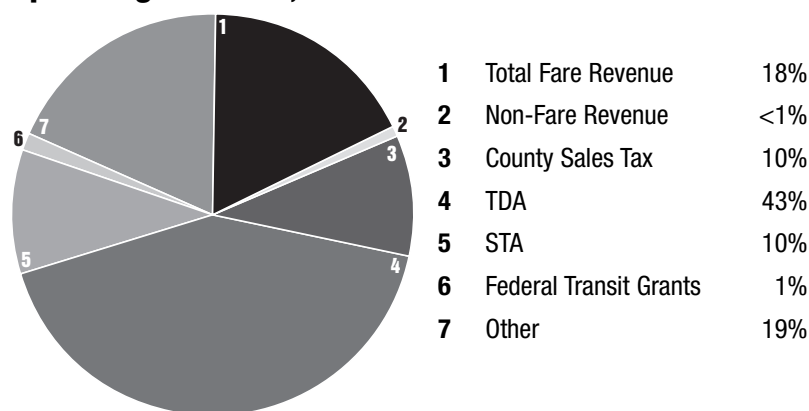
Square Miles	38
Population	59,700
Ridership per Capita	19.1

WestCAT's service area includes the cities of Hercules and Pinole, as well as the unincorporated areas of Port Costa, Crockett, Rodeo, Montalvin, Bayview, and Tara Hills.

Fixed Route Fare Structure (as of July 2005)

Category	Single Fare
Adult	\$1.50–\$2.00
Senior/Disabled	\$0.75–\$1.00
Youth (under 6)	Free
Inter-Operator Transfer	\$0.50–\$1.00

Operating Revenue, FY 2004-05



System Characteristics

Active Fleet	50 Total
	38 Motor Bus
	12 Paratransit

Routes	14 Total
--------	----------

Hours of Operation

Monday – Friday	4:47 am – 12:30 am
Saturday	6:03 am – 11:49 pm
Sunday	7:39 am – 8:14 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Golden Gate
Vallejo Transit (BARTLink)

Joint Fare Instruments and Transfers

AC Transit Transfer
BART Plus Pass
County Connection Transfer
Golden Gate



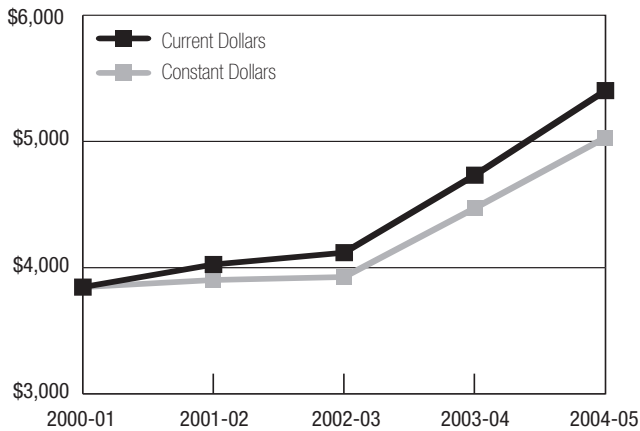
WESTCAT

WestCAT

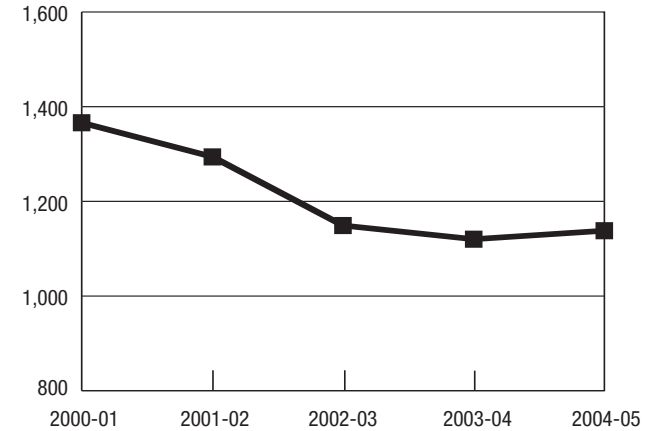
SYSTEM-WIDE BUDGET			2000-01	2001-02	2002-03	2003-04	2004-05
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		\$3,846	\$4,025	\$4,119	\$4,733	\$5,403
Paratransit	PCost		1,094	1,056	1,024	967	1,029
Total Costs			\$4,940	\$5,081	\$5,143	\$5,700	\$6,432
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	\$823	\$797	\$898	\$994	\$1,020
	Paratransit	PRev	56	49	56	59	50
Total Farebox Revenue			\$879	\$846	\$954	\$1,053	\$1,070
Non-Fare Revenue			42	31	37	6	6
Property Tax			0	0	0	0	0
County Sales Tax			321	342	567	691	663
TDA			2,270	2,299	2,322	878	2,080
STA			522	1,532	528	1,018	1,203
Federal Transit Grants			29	31	30	365	786
Other			1,757	0	970	1,689	624
Total Revenue			\$5,819	\$5,081	\$5,408	\$5,700	\$6,432

FIXED-ROUTE BUS PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,366	1,294	1,149	1,120	1,138
Revenue Vehicle Miles (000)	BRVM	1,107	1,168	1,171	1,216	1,269
Revenue Vehicle Hours (000)	BRVH	72	72	72	76	82
Employee Equivalents (FTE)	BEmp	55	56	57	38	39
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$53.76	\$55.80	\$57.21	\$62.01	\$66.04
Cost Efficiency (constant FY01\$)		\$53.76	\$54.10	\$54.53	\$58.60	\$61.48
Cost Effectiveness (current \$)	BCost/BPass	\$2.82	\$3.11	\$3.58	\$4.23	\$4.75
Cost Effectiveness (constant FY01 \$)		\$2.82	\$3.02	\$3.42	\$3.99	\$4.42
Service Effectiveness	BPass/BRVH	19.1	17.9	16.0	14.7	13.9
Service Effectiveness	BPass/BRVM	1.2	1.1	1.0	0.9	0.9
Labor Efficiency (000)	BRVH/BEmp	1.3	1.3	1.3	2.0	2.1
Farebox Recovery	BRev/BCost	21.4%	19.8%	21.8%	21.0%	18.9%

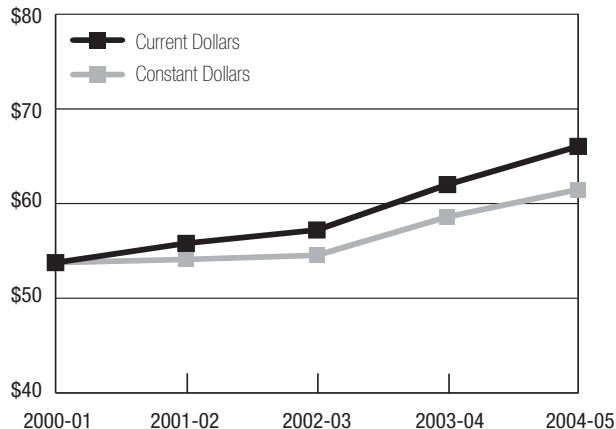
Operating Cost [In Thousands]



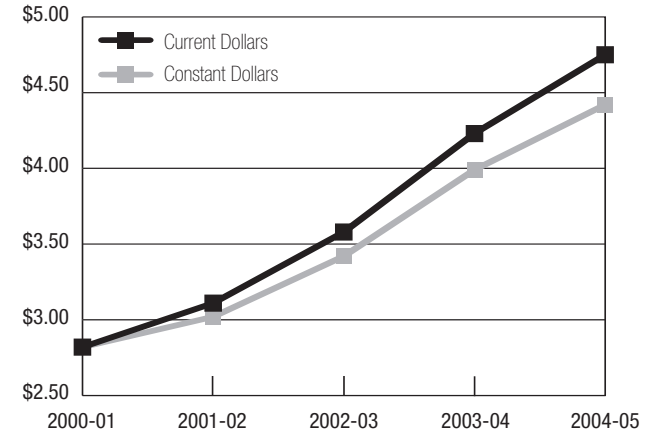
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

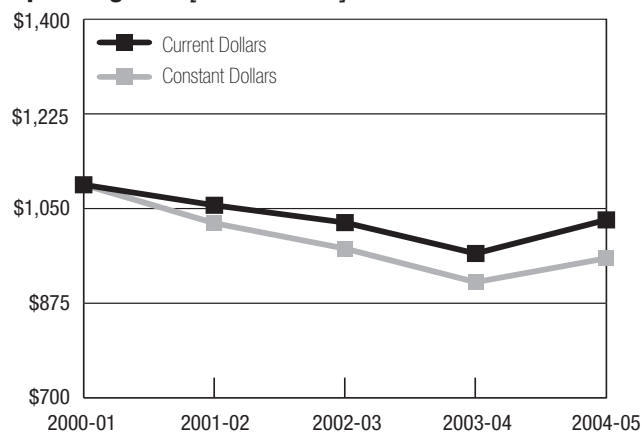


Cost Effectiveness — Cost/Passenger

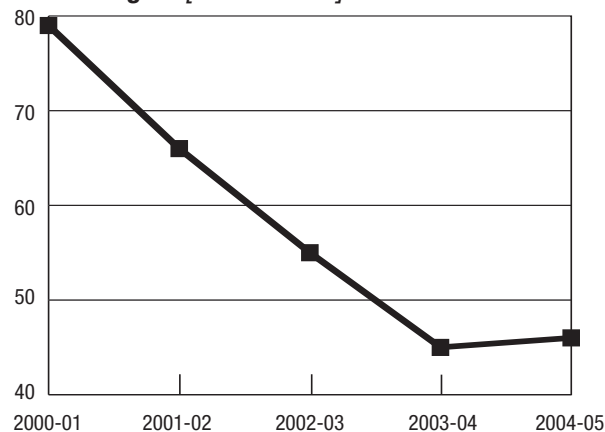


PARATRANSIT PERFORMANCE		2000-01	2001-02	2002-03	2003-04	2004-05
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	79	66	55	45	46
Revenue Vehicle Miles (000)	PRVM	281	258	230	204	218
Revenue Vehicle Hours (000)	PRVH	19	17	16	15	15
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$57.69	\$61.10	\$64.00	\$66.05	\$66.83
Cost Efficiency (constant FY01 \$)		\$57.69	\$59.23	\$61.00	\$62.41	\$62.22
Cost Effectiveness (current \$)	PCost/PPass	\$13.81	\$16.06	\$18.62	\$21.28	\$22.47
Cost Effectiveness (constant FY01 \$)		\$13.81	\$15.57	\$17.75	\$20.11	\$20.92
Service Effectiveness	PPass/PRVH	4.2	3.8	3.4	3.1	3.0
Service Effectiveness	PPass/PRVM	0.3	0.3	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	5.1%	4.6%	5.5%	6.1%	4.9%

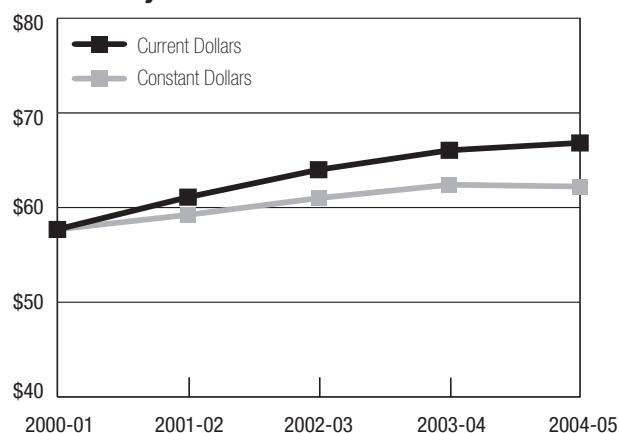
Operating Cost [In Thousands]



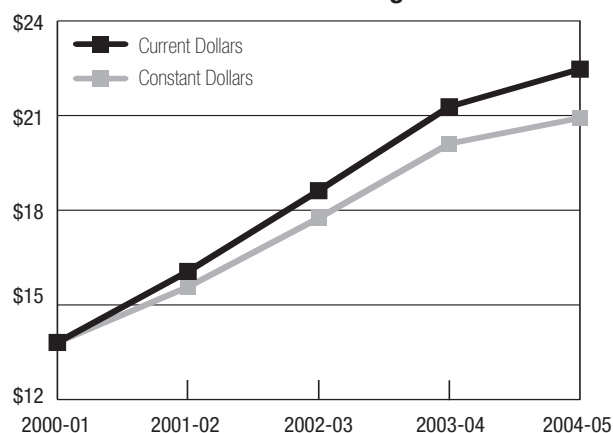
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



Definitions

Fiscal Year (FY) Reporting period for data (e.g., FY 2000-01 runs from July 1, 2000 to June 30, 2001).

Operating Costs (by Mode) Total expenses from operations, vehicle maintenance, non-vehicle maintenance, general administration, adjustments, direct costs for providing charter services, and all vehicle lease costs; excludes depreciation and amortization expenses.

Per Capita Ridership Total passengers for all fixed routes divided by total population in service area (fixed route includes all modes with the exception of paratransit).

Total Passengers Total of all adult, youth and student, senior and disabled, inter-operator paid transfer, and non-revenue boarding.

Revenue Vehicle Hours (Also referred to as “Vehicle Service Hours”) The total number of hours that each transit vehicle is in revenue service, including layover time. The measure excludes hours consumed while traveling to and from storage facility, and during other deadhead travel.

Revenue Vehicle Miles (Also referred to as “Vehicle Service Miles”) The total number of miles that each transit vehicle is in revenue service. The measure excludes miles traveled to and from storage facility, and other deadhead travel.

Employee Equivalents One full-time employee (FTE) equivalent equals 2,000 hours per year.

Operating Revenue

Farebox (by mode) Revenue from passenger fares (single fare and passes), including revenue earned directly, special transit fares (which may include funds paid as route guarantees by organizations rather than riders), and revenue derived from revenue sharing agreements with other services and/or operators.

Non-Fare Revenue Operating revenue derived from: schools for the provision of service exclusively to carry students directly to and from school, carrying all types of freight on passenger runs, operations closely associated with transportation operations, including station and vehicle concessions (vendors), advertising, and automotive vehicle ferriage, and advertising services.

Property Tax Operating revenue from property tax directly levied by the transit agency.

County Sales Tax Operating revenue from sales taxes directly levied by the transit agency or from sales tax contributed by other agencies.

TDA (Transportation Development Act) Operating revenue generated by a one-quarter of one percent sales tax on all retail sales in each county; used for transit, special transit for disabled persons, and pedestrian and bicycle purposes.

STA (State Transportation Assistance) Operating revenue generated by state funding program for mass transit operations and capital projects.

Federal Transit Grants Operating revenue from FTA Section 5307 Grants and Section 5303 Planning Grants.

Other Operating revenue from charter service, city or county general funds, subsidy from other sectors of operation, the 3% Northern or Southern Bridge Group Reserves, feeder bus funds, AB 1107 funds, other federal, state, and local non-operator sources, and other operator sources.

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Statistical Summary of Bay Area Transit Operators

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Michele Stone

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For more information about the Metropolitan Transportation Commission, visit the MTC website at **www.mtc.ca.gov**.

Additional copies of this summary can be obtained by contacting the MTC/ABAG Library at 510.817.5836 or **library@mtc.ca.gov**.

For regional transit operator information, including updated fare schedules, route maps, and timetables, please visit **www.511.org**.

The Statistical Summary of Bay Area Transit Operators is published annually by the MTC Programming and Allocations Section.



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TRANSPORTATION
COMMISSION

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